

City of Burlington / 2013 CDBG Application Form

Project Name: Neighborhood Revitalization Strategy(NRS)
Project Location / Address: Burlington's Renewal Community & Neighborhood Revitalization Target Area
Applicant Organization / Agency: Community and Economic Development Office (CEDO)
Mailing Address: Rm 32 – City Hall, 149 Church Street, Burlington Vermont
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EIN #: 03-6000410 DUNS #: 830418245

CDBG Funding Request: \$39,475

1. Type of Organization

Local Government
 For-Profit Organization
 Faith-Based Organization
 Non-Profit Organization (please provide copy of your IRS 501(c)(3) tax exemption letter)
 Institution of Higher Education

2. Conflict of Interest: Please complete and sign attached form.

3. List of Board of Directors: Please attach. The City Council is elected governing body.

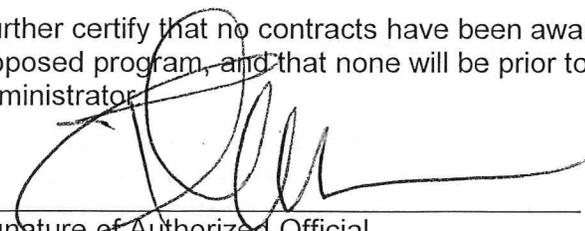
Certification

To the best of my knowledge and belief, data in this proposal are true and correct.

I have been duly authorized to apply for this funding on behalf of this agency.

I understand that this grant funding is conditioned upon compliance with federal CDBG regulations.

I further certify that no contracts have been awarded, funds committed or construction begun on the proposed program, and that none will be prior to issuance of a Release of Funds by the Program Administrator.


Signature of Authorized Official

Peter Owens
Name of Authorized Official

Director, Community & Economic Development Office
Title

January 14, 2013
Date

I. Demonstrated Need

1. Project Narrative: Provide a description of the project/program to be funded with CDBG.

The Neighborhood Revitalization Strategy (NRS) project was developed with the community to remove blight and encourage reinvestment and benefit low and moderate income people by rebuilding the physical, social and economic infrastructure throughout the target Neighborhood Revitalization Strategy Area. Economic development in the target area will be supported by maximizing the benefits of the Downtown Program, the revitalization of the Moran Plant site, new transportation infrastructure projects downtown and on the waterfront along with historic preservation activities. These project activities will benefit low and moderate income people by proactively preventing people from entering poverty or helping them to move out of poverty with jobs, improved access to public transit and quality public facilities for people living in poverty and expand the local tax base. The project addresses the revitalization of critical city infrastructure and public facilities that will support the quality of life and economic development in the target area.

The Neighborhood Revitalization Strategy target area contains a composite low/mod percentage of low- and moderate-income residents of 71.1%. Beneficiary income levels are documented using the 2000 U.S. Census information. The proposed Neighborhood Revitalization activities facilitate CEDO's values, goals and objectives using CDBG to support public facilities and infrastructure, where there is identified community support for the project and where there are not other sufficient, more appropriate resources to create a suitable living environment. CDBG is not a large enough pool of money to fund major projects, but it can play a vital role in advancing large infrastructure projects.

2. Innovation

a. What new programs and/or services will be provided as a result of CDBG assistance?

Railyard Enterprise Project (REP) scoping study, which is the first step to developing a new grid system of streets adjacent to the Champlain Parkway west of Pine Street and north of Marble Avenue advancing the project and accessing funding to complete the project. This advances Plan BTV, the Waterfront Revitalization Plan, the Municipal Development Plan & the HUD Consolidated Plan.

As part of the Waterfront Access North project, a new waterfront Skatepark will be constructed along with innovative and highly effective storm water treatment in the form of a gravel wetland.

CEDO will be assisting the Parks and Recreation Department with predevelopment and eventually construction activities related to the waterfront Bike Path improvements along the central section of the bike path in the NRSA.

b. How will existing programs and/or services be expanded as a result of CDBG assistance? Use actual numbers to demonstrate expansion.

The activities undertaken as part of the Neighborhood Revitalization Strategy will eventually lead to an area wide benefit.

c. Are there other programs in the community that address similar issues? Yes No

This program is unique as it focuses on public infrastructure and public facilities. In almost every circumstance, foundations, private donors and for-profit developers do not provide resources or commit to ensuring community participation in developing and constructing these types of public improvements and facilities according to the community's desires.

II. Proposed Outcomes

1. How will this project/program impact individuals and contribute to the City's anti-poverty strategy?

All the work of the Neighborhood Revitalization Strategy is directed at creating a downtown and waterfront that are inclusive and accessible to all people, including low/mod income people. The transportation improvement projects target more transit (bus) improvements, creation of easier pedestrian and bicycle access and better public facilities (i.e. restrooms, bus shelters, wayfinding). Once individual projects reach the point of construction they provide significant construction jobs. The City works with successful bidders to recruit among low-income workforce training programs (Recycle North, YouthBuild, Vermont Works for Women's Step Up Program, etc.) for these construction jobs.

Low income residents benefit from a healthy and vibrant local economy. All the work of the Neighborhood Revitalization Strategy is directed at creating this healthy and vibrant local economy in our downtown and waterfront that are inclusive and accessible to all people. These projects will have many outcomes that will occur in phases, the primary outcome is the creation of jobs (construction as well as permanent), particularly for low/moderate income residents of the target Neighborhood Revitalization Strategy area.

This project addresses the basic needs of people living in poverty by improving public amenities, upgrading transportation infrastructure, creating new public facilities, improving housing conditions, public safety and business development in the NRSA which encompasses these neighborhood commercial corridors, the Waterfront and Downtown. The revitalization and improvements to these

areas will promote economic self-sufficiency through local business ownership, small business start-ups, retention and expansions along with providing jobs to local residents and improved access to goods and services. In addition to the long-term job creation and retention that will result from these projects, the predominately low and working class residents of the Old North End will be closer to entry level jobs alleviating some of their transportation burdens. Reinvestment in this area improves the quality of life and economic opportunities for thousands of low and moderate-income residents.

2. List your goals/objectives, activities to implement and expected outcomes (# of units, # of individuals)

Specific Service / Activity:	CDBG will pay for:	Unduplicated Total # of Households/ Persons to be Served in this Service / Activity:	Unduplicated Total # of Burlington Households/ Persons to be Served:	Outcome(s) to be Achieved:
Transportation infrastructure projects – Waterfront, Marketplace, Downtown	Local match for staff time, public outreach/participation, project management, consultants and construction (without CDBG support public outreach/participation/ local match would not happen)	Unknown # of out-of-town visitors	39,815 (Citywide)	<ul style="list-style-type: none"> • 100 construction jobs • Improved public access in the downtown and waterfront • Business retention/assistance during construction to minimize economic loss • Advance Plan BTV initiatives • Advance Railyard Enterprise Project
Public Facilities (Moran Plant, War of 1812 burials and Scenic Byways and others as assigned)	<ul style="list-style-type: none"> • Project management for the redevelopment of the Moran Plant • Archeological resource management for North Street War of 1812 Burials • Coordination/construction of Scenic Byways infrastructure to support economic development & heritage tourism • Local match for staff time, consultants and construction, along with public outreach 	Unknown # of out-of-town visitors	39,815 (Citywide)	<ul style="list-style-type: none"> • Redeveloped Moran Plant in accordance with public input • Re-interment of 1812 remains in a new public facility, with increased access to local history along with heritage tourism infrastructure • Update Plan, signage, and other Scenic Byways improvements

Burlington's HUD-approved Neighborhood Revitalization Strategy focuses on the Downtown, Waterfront, Old North End, Riverside Ave. and Pine St. commercial corridors. Over 70% of the residents in the Neighborhood Revitalization Strategy Area (NRSA) are low and moderate income. The activities funded by this application focus on improving infrastructure, public facilities and businesses in the NRSA with maximum public input and participation.

III. Experience / Organizational Capacity

1. What is your agency's mission, and how do the proposed activities fit with your mission?

The Community and Economic Development Office is a department of the City of Burlington. We work with the community to: foster economic vitality; preserve and enhance neighborhoods, quality of life and the environment; and promote equity and opportunity for all residents of Burlington. In support of its mission, CEDO works in partnership with citizens, the public and private sector, and other city departments to: strengthen the quality of life in Burlington's neighborhoods; preserve and develop decent, safe and affordable housing opportunities; maintain and improve the vitality of Downtown, the Pine Street area and neighborhood business districts; encourage a thriving small business sector; foster job growth and employment opportunities; increase civic engagement and citizen participation; support the delivery of human services; and revitalize Burlington's waterfront.

CEDO is funded through Federal and State grants, and through the Housing Trust Fund. CEDO has four divisions: Housing, Economic Development, Community Development and the Community Justice Center. In addition, CEDO has administrative and special projects staff. CEDO's Development staff works closely with other divisions on a variety of development activities throughout the City but principally focuses in downtown, the Old North End, the waterfront and in the Enterprise Zone in the South End, all of which are in the NRSA. The City's Brownfield program, Tax Increment Financing, Renewal Community tax credits, the Burlington Community Development Corporation, the Downtown Program, and transportation funding are all utilized. Major redevelopment projects such as new housing, public facilities, offices, hotels, retail and industrial expansion are all supported.

The proposed Neighborhood Revitalization activities are a direct extension of CEDO's efforts to increase civic engagement and citizen participation, economic opportunities, revitalize neighborhoods, implement the Neighborhood Revitalization Strategy and build upon other City and regional planning efforts.

2. How long has your agency been in operation?

The Community and Economic Development Office was created in 1983 by City Council Resolution.

3. What programs and services do you offer?

CEDO is responsible for:

- Developing & implementing a comprehensive community and economic development strategy, as well as projects, for the city.
- Working on behalf of the city to stimulate investment, and to attract, retain, and encourage the development of both existing and new economic enterprises.
- Developing, coordinating, implementing, and administering a comprehensive program to address the city's housing needs.
- Developing, coordinating, implementing, and administering waterfront development activities other than those activities which the Planning Commission and the City Council must exercise under the Vermont Planning and Development Act.
- Recommending to the City Council, and to solicit on behalf of the City Council, grants-in-aid funds for the city.
- Administering Community Development Block Grants, Urban Development Action Grants and Burlington Lead Program - Lead Hazard Reduction.
- Coordinating and facilitating citizen participation in economic and community development with community organizations, city commissions, and the Neighborhood Planning Assemblies.
- Coordinating the activities of the Community Justice Center

4. If you plan to pay for staff with CDBG funding, describe what they do in relation to the specific service(s) / activity(ies) in your Project Narrative.

Specific Service / Activity	Position / Title	Work Related to CDBG-Funded Activity	# of Hours per Week spent on this Specific Activity	% of Hours per Week spent on this Specific Activity to be paid with CDBG
Transportation Infrastructure Projects	Project Manager	Project outreach, public participation, predevelopment, management, compliance, and implementation	Varies from week to week: avg. 15 hours	35%
Public Facilities: Moran War of 1812; Scenic Byways and others as assigned)	Project Manager	Project outreach, public participation, predevelopment, design, development, management, compliance, and implementation	Varies from week to week: avg. 25 hours	35%

The remaining 30% of funding to cover these activities comes from other grant and local sources.

The activities funded in this application extend across most CEDO's divisions; Economic, Community, Housing and Brownfields. This approach ensures that CEDO meets its goals in a collaborative, comprehensive and efficient way. These activities will immediately serve those in the NRSA and eventually the entire population of Burlington. This project will retain a focus on outreach and public participation in these revitalization activities along with development and construction of other physical infrastructure projects that contribute to the quality of life and increased economic opportunities in the Neighborhood Revitalization Strategy target area.

5. Explain how your agency has the capacity to carry out the proposed activity (i.e., staff qualifications and years of experience related to this type of activity, etc.)

CEDO has 29 years of experience successfully implementing complex community, housing and economic development projects and programs. Tasked with revitalizing the waterfront district, past projects include reconstruction of Lake Street, creation of Waterfront Park, a community boathouse, Waterfront Bike Path, public fishing pier, and public parking. These public improvements have spurred millions of dollars of private investment in commercial development, market - rate and affordable housing, and a non - profit science museum. CEDO administers several HUD and EPA programs, including the Community Development Block Grant, HOME Investment Partnership, Burlington Lead Program - Lead Hazard Reduction and Brownfields programs. CEDO also administers the Community Justice Center. The City has always met timely expenditure standards and has been recognized for several best practices.

The NRS manages long-term projects, larger transportation infrastructure and redevelopment projects that take 3-7 years to go from the community processes, through engineering and design to assembling the necessary financing and finally to actual construction. CEDO staff funded through this project manage the process of public outreach and input; serve as the liaison between city departments, elected officials, commissions, state and federal entities, the public and all other stakeholders; locate and secure additional resources, leveraging millions of dollars of other public and private investment; and often work with DPW & Parks to manage the construction process. Specific activities that will take the next two years and require critical community input and participation include the update of the Scenic Byway Plan, advancement of Plan BTV initiatives and the Railyard Enterprise Project, construction of the Waterfront Access North project and adoption of an Archeology Management Plan for the War of 1812 resources.

3. Explain how the target population is selected, qualified and monitored.

Beneficiary income levels are documented using the 2000 U.S. Census information. The Neighborhood Revitalization Strategy target area contains a composite low/mod percentage of low- and moderate-income residents of 71.1%. All jobs created are counted as low and moderate because they are in the Neighborhood Revitalization Strategy Area.

4. How do you ensure that your programs are accessible to all, inclusive and culturally appropriate?

The City has a long-standing equal opportunity personnel policy. The City has completed an equal opportunity workforce analysis, which it uses to shape ongoing hiring, retention and promotion efforts. The City continues to expand its recruitment and job posting sources to encourage continuing diversity in its workforce. CEDO advertises nationally for certain professional positions to increase the diversity of its recruitment pool; and has started using hiring panels for certain positions to ensure diversity of thought in the hiring process. Many CEDO staff members have participated in several diversity/racism trainings, including an all-staff meeting on January 9, 2013. We include an EO statement in our outreach materials. CEDO's offices are accessible. Program information is available in French, Vietnamese and Serbo-Croatian in hard copy and online (w/ a link to an online translation site for additional languages/information). We will arrange for interpretation services with advance notice and indicate that on our outreach materials.

5. What steps has your organization/board taken in the past year to become more culturally competent?

We have an eight member team who oversee our department's efforts to be more culturally competent. The We All Belong committee completed a 3 part retreat process for the staff members which focused on our cultural competency and how it impacts the way we do our work and the way we relate to each other, the community and program participants. The three half-day retreats were led by consultants, with specific expertise in terms of the variety of ways in which organizations model diversity and inclusion, build strong staff relationships, and engage all members in difficult conversations.

In addition, in order to increase staff cohesion and build the foundation necessary for authentic change and increased cultural competence, the team has restructured our monthly staff meetings. Now the meetings allow for more group interaction, small core group work and on-going conversation on cultural competency. Staff members who interact with clients and program participants have expanded their outreach to include information and awareness gleaned from the retreats. Additionally staff has been involved with key community initiatives that address bias. In particular, a number of CEDO staff and contractors have been involved with/provided leadership to the Uncommon Alliance. On January 9, 2013, the CEDO staff meeting was a retreat at the ECHO Center, with a tour of an exhibit on Race, and facilitated discussions.

V. Budget / Financial Feasibility

1. Project Budget

Line Item	CDBG	Other	Total
Full-time CEDO Staff Person	\$25,500	\$31,200	\$56,700
CEDO Staff Person Fringe	\$13,975	\$14,225	\$28,200
Construction: Predevelopment/preliminary engineering/construction/ outreach activities	\$0	\$3,530,000	\$3,530,000
SAFETEA-LU/TIGER/TE – This is an estimate of the funding required for construction of the some of the 2013 of transportation improvement projects. CEDO secured a \$3,150,000 TIGER grant, \$200,000 Fisheries grant and worked with DPW to secure a \$100,000 TE grant. CEDO secured an \$80,000 CCMPO grant. CEDO is responsible for the predevelopment of these projects, solicitations for funding & coordination with residents and businesses during construction. DPW is responsible for the technical & financial management of the projects, since the bulk of the funding runs through their office in addition to the fact that once completed these are DPW or Parks facilities. CEDO works in cooperation with Public Works & Parks on these projects. This funding is accounted for in the Public Works & Parks budgets as they are responsible for the oversight of final construction of transportation infrastructure & public facility improvements.			
Total	\$39,475	\$3,575,425	\$3,614,900

2. Funding Sources

	Project		Agency	
	Current	Projected	Current	Projected
CDBG* *This does not cover the position. Amount required to cover the cost of the position will fluctuate year to year based on possible other available outside resources to support this project.	\$25,500	\$ 39,475	\$626,689	\$576,554
State (specify) –	\$0	\$0	\$613,601	\$613,601
Federal (specify) – Dept of the Interior - 1812 Battlefield	\$20,000	\$6,000	\$1,201,710	\$1,344,453
Program Income	\$0	\$0	\$64,000	\$33,600
Other (specify) UDAG/TIF/SAFETEALU	\$3,545,000	\$3,569,425	\$940,350	\$842,300
Total	\$3,590,500	\$3,614,900	\$3,446,350	\$3,410,558

3. Of the total project cost, what percentage will be financed with CDBG?

$$\frac{\$39,475}{\text{CDBG Funding}} \div \frac{\$3,614,900}{\text{Total Project Cost}} = \frac{1\%}{\text{Percentage}}$$

4. Of the total project cost, what would be the total cost per person?

$$\frac{\$39,475}{\text{CDBG Funding}} \div \frac{42,417 \text{ persons}/16,851 \text{ households}}{\# \text{ Proposed Beneficiaries}} = \frac{\$0.93/\$2.34}{\text{Cost Per Person}}$$

5. Why should CDBG resources, as opposed to other sources of funding, be used for this project?

This CDBG grant will help meet both the local match requirement and cover staff costs involved in bringing these transportation infrastructure improvement and public facility projects to fruition. Funding for the project is critical to be able to take action in a timely manner to leverage state or federal resources or even more importantly to leverage private investment in projects. If this project does not receive full funding, it would either mean a part-time or no staff position to advance the project activities unless the deficit were made up from the City's General Fund. A half-time staff position would not be effective for these projects given the complexity and scale of the activities. Lack of CDBG funding will also hinder even the most basic advancement of the projects, particularly for the redevelopment of the Moran Plant and addressing the War of 1812 archeological resources. There is not a more appropriate source of funds. Foundations, private donors and for-profit developers do not provide resources to ensure community participation in developing and constructing these types of public improvements and public facilities according to the community's desires.

6. Describe your use of community resources. Include any resources not listed in your budget.

There are thousands of hours of community members' time participating in the predevelopment of these community-based projects. CEDO will solicit Federal and State transportation funds to use in conjunction with CDBG funds to secure additional funding to implement new transportation infrastructure and public facilities projects. This year, CEDO will support the work of the following citizen volunteer groups: Railyard Enterprise Project Steering Committee and the Skate Park Advisory Group. In 2012, CEDO applied for and was granted an award of technical assistance with a value of \$20,000 for the Railyard Enterprise Project (REP) from Global Green to incorporate LEED principals into the revitalization efforts. Additionally, the REP will be receiving \$100,000 in funding to assist with the scoping study from FHWA/VTrans through the CCRPC.

In 2012, this project's CDBG funds were leveraged at 5 to 1. CEDO intends to leverage this years requested funds.

7. Has your organization experienced any significant changes in funding levels during the past year?

Yes No **If Yes, please explain.**

Yes, there has been a steady decline in award amounts from our Federal and State funders, approximately 40% over the last two years. There is an anticipated 8% reduction for FY14 in both CDBG and HOME. Declining revenue will seriously impact our ability to provide services.

8. What cost-cutting measures has your organization implemented?

In the past year, CEDO has eliminated a fulltime position in the Housing Division due to decreased CDBG and HOME funding. In addition, we have curtailed outside expenditures to the greatest extent possible. This includes sponsorships for events, travel to meetings and conferences, community outreach, attendance at workshops and webinars, and other expenses. We no longer have the funding to contribute to the cost of studies critical to the City's community and economic development. Most of CEDO's office equipment was obtained from the castaways of others. Some staff must use antiquated computers with upgrades only allowed when funding permits. Staff have also eliminated expenditures on professional development and training. While necessary to meet budgetary constraints, these cost-cutting measures have reduced CEDO's capacity to serve the community, and limited both our ability to grow professionally and to network with colleagues in Vermont and nationally. In recognition of the decrease in CDBG funding and the many important activities that are conducted and funded in part by CDBG, this project has eliminated any request for direct CDBG funding for any activities beyond staff costs. The project staff will continue to aggressively pursue all other possible funding opportunities to support carrying out these activities.

VI. Community Support / Participation

1. What other organizations or key individuals (if any) have given support to this project?

These activities are a collaborative effort between CEDO, Public Works, Burlington Electric, Parks & Recreation, the City Arborist and the State Agency of Transportation (VTrans), Chittenden County Metropolitan Planning Organization (CCMPO) and the Regional Planning Commission (CCRPC). The Neighborhood Revitalization Strategy is a collaborative effort between all divisions of CEDO, private property owners, non-profit property owners, Burlington Police, ONE Arts & Business Association, State Historic Preservation

Officer, Burlington Business Association, Lake Champlain Community Sailing Center, Downtown Partnership, University of Vermont Consulting Archeology Program, Vermont Downtown Program, residents and local businesses.

2. How are the community or program participants involved in decision-making and/or identifying the program need, design and/or evaluation?

The Burlington Waterfront Marketplace Downtown (WMD) Advisory Group, made up of residents, businesses and department heads, has provided recommendations regarding City transportation projects in the Waterfront Marketplace Downtown area using "SAFTEA-LU" funds. These multi-modal transportation improvement projects address specific deficiencies and complement the City's overall land use and development objectives. They ensure the incorporation of multiple stakeholders in the community development process and the desire to create practical recommendations that can be effectively implemented over time. The recommendations for comprehensive and coordinated roadway, transit, bicycle, pedestrian, and streetscape improvements are guided by the following principles:

- Burlington's Church Street Marketplace, Waterfront and Downtown will be economically strengthened through continued public improvements and private investments;
- The infrastructure improvements provided on the Waterfront will ensure safer pedestrian and vehicular access;
- The amenities of the Church Street Marketplace will be extended to other parts of the downtown and the waterfront;
- Consideration will be given to improvements that can be well maintained and managed;
- The infrastructure improvements will use environmental best practices and strive for sustainability.

The community wide development of the Designated Downtown involved hundreds of people who live and/or work downtown along with business and civic leaders over the past 12 years. The City has undertaken a community oriented approach to the Waterfront for the past 29 years, twice the voters approved the Waterfront Revitalization Plan. CEDO guides these projects ensuring maximum appropriate community involvement throughout the duration of the project with residents & businesses along with other neighborhood leaders & other stakeholders. Also CEDO worked with the Planning Department to increase diverse public participation in Plan BTW.

VII. Readiness to Implement

1. Is the project ready to begin on July 1, 2013 and be completed by June 30, 2014?

Yes No **If not, what are the expected start and completion dates?**

Yes. The transportation infrastructure and public facility improvements began predevelopment or were underway in July of 2008. Some Neighborhood Revitalization Strategy activities will continue beyond June 30, 2013. Many of these projects take a minimum of three to seven years to complete from community development to predevelopment to final construction.

2. List any conditions (i.e., obtaining permits, availability of other funding, etc.) that may affect your ability to begin or complete this project.

Lack of funds to provide the required staff resources and local match for federal and state funding sources could impact completion of these projects. These CDBG funds can be used for local match and will be critical to Burlington's ability to make this local match.

VIII. Impact / Evaluation

1. Describe how this project will effectively measure outcomes.

The project is successful when we are able to complete the community planned transportation infrastructure improvements or renovation of public facilities and see the revitalization of the surrounding target area to the satisfaction of the community.

Near-term measurable economic benefits include creation of 100+ construction jobs over two years and increase in tax revenues and business sales over the next five years. Additionally, remediation of nearly 5 acres will occur within three years. The project will address environmental justice concerns since the blighted and frequently vandalized site is located in a low-income neighborhood, across the street from a 40-unit affordable housing development.

Other major outcomes will include removal of environmental hazards, creation of new businesses, increase in publicly and privately owned property values, increase in business sales volume, green and Energy Star development, and incorporation of universal design. Additional outcomes include removal of blight and creation of a new public facility.

Once these types of projects are complete they help to attract and retain businesses as well as generate more revenue for city services through an expanded tax base. They create what is known as a multiplier effect on the local economy, where every \$1 spent on construction results in approximately another \$2.50 in other spin-off economic activity.

Neighborhood Revitalization Strategy	Projected 2012	Actual 2012	Projected 2013
Public facilities	1	1	1
Construction Jobs	250	0	100
Street Improvements completed	50%	0%	50%
**Street improvements for access around City Hall Park & the Church Street Marketplace	50%	100%	NA
Access by residents to downtown from the Old North End	5,363 (72%low/mod)	5,363 (72%low/mod)	5,363 (72%low/mod)

* The Waterfront Access North (WFN) project work creates approximately 100 construction jobs and \$8+ million in spin off economic activity, capturing local dollars and keeping them circulating in the community. First the WFN project was delayed due to spring and Irene related flooding impacts on capacity at VTrans, USACE and VTDEC delaying project approvals, then it was delayed due to legal appeals regarding the project permits. All these appeals are now settled.

** Street Improvements for St Paul between College & Main St. and Church St. from Main to King St. began in spring 2011 completed in fall 2012.

2. What strategies will you implement to collect the data necessary to analyze your results?

The NRS provides an area wide benefit for low and moderate income people, so construction of a project resulting in completion will provide the results for completed projects and counting of construction jobs.

3. How are clients better off as a result of your program?

Overall benefit to the community

IX. Sustainability

1. How will this project have a long-term benefit to the City of Burlington? If this project ends, will that benefit continue?

The long-term benefits resulting from this investment in public infrastructure, facilities and community vitality will be felt by future generations. These benefits include:

- A safer, more efficient transportation system.
- Improved lighting, streets and sidewalks.
- Quality design and materials for the project, ensuring longevity and low maintenance.
- Upgraded infrastructure and utility services improving safety and reliability.
- Increased stewardship, private investment, community pride & an expanded tax base.
- Decreased crime with increased public safety and security.
- Reduced future repairs, expenditures and deterioration of the infrastructure or facilities.
- Decreased air, light and noise pollution.
- Improved access to jobs and services while providing for sustained economic development.
- Enhanced aesthetic appeal of the street & greater pedestrian use of the transportation corridor.
- Increased public use and enjoyment of the facilities.
- Neighborhood empowerment & engagement with leadership by residents & businesses.

If the project ends and the construction of transportation infrastructure improvements and public facilities are completed, the benefits will continue. If the project ends prior to construction, the benefits are unlikely to occur.

2. Provide evidence of long-term support for this project.

The transportation facilities become part of the public right of way that is maintained and operated by the Department of Public Works. Other public facilities are maintained and operated by the appropriate city departments.

3. If CDBG funding ends, will the project be able to continue?

If CDBG funding ends, the project will not be sustainable. CEDO does not receive general fund dollars and local dollars are becoming scarcer. There is not a more appropriate source of funds. Foundations, private donors and for-profit developers do not provide resources to civic engagement and community participation to develop and construct these types of transportation improvements and public facilities in conjunction with the community and according to the community's desires.



LIVE

WORK

PLAY

CITY

BURLINGTON A-Z

A B C D E F G H I J K L M N O P Q R S T U V W X Y Z

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Ward 4

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Ward 5

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Ward 7

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