

City of Burlington / 2013 CDBG Application Form

Project Name: Burlington Brownfields Program

Project Location / Address: City Hall, Burlington (Program has City-Wide impact)

Applicant Organization / Agency: Burlington Community and Economic Development Office

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EIN #: 03-6000410

DUNS #: 830418245

CDBG Funding Request: \$25,000

1. Type of Organization

- | | |
|--|---|
| <input checked="" type="checkbox"/> Local Government | <input type="checkbox"/> Non-Profit Organization (please provide copy of your |
| <input type="checkbox"/> For-Profit Organization | <input type="checkbox"/> IRS 501(c)(3) tax exemption letter) |
| <input type="checkbox"/> Faith-Based Organization | <input type="checkbox"/> Institution of Higher Education |

2. Conflict of Interest: N/A

3. List of Board of Directors: N/A

Certification

To the best of my knowledge and belief, data in this proposal are true and correct.

I have been duly authorized to apply for this funding on behalf of this agency.

I understand that this grant funding is conditioned upon compliance with federal CDBG regulations.

I further certify that no contracts have been awarded, funds committed or construction begun on the proposed program, and that none will be prior to issuance of a Release of Funds by the Program Administrator.

Signature of Authorized Official

Peter Owens
Name of Authorized Official

CEDO Director
Title

January 14, 2013
Date

I. Demonstrated Need

1. Project Narrative: Provide a description of the project/program to be funded with CDBG.

CDBG funding will be used to continue, improve, and expand the redevelopment of the City's brownfield sites (defined by EPA as "...abandoned, idled or under-used properties where expansion or redevelopment is complicated by the presence or potential presence of environmental contamination"), focusing on affordable housing development, small/medium business growth, and green space creation. This will be accomplished with a combination of direct technical assistance, direct funding for Environmental Site Assessments, and leveraging additional funds from State, regional Planning, and other federal sources.

Brownfields redevelopment continues to be one of the most successful strategies being undertaken by the City of Burlington to help those in poverty obtain safe and affordable housing, realize new economic opportunities, and experience a higher quality of life. Contaminated sites tend to impact low and moderate income neighborhoods disproportionately, with the costs of environmental assessment and cleanup often unpredictable. The use of targeted funding and direct staff support to work through environmental issues can turn a financially "upside down" project into a viable redevelopment with risk and liability issues resolved.

Most vacant commercial properties left in the City are suspected brownfields, with excavations performed in the Old North End, downtown, waterfront or Pine Street areas typically revealing contamination issues. Contamination is widespread in the soil and groundwater, and each year there are sites discovered that can have a profound impact on human and ecological health. There are also dozens of undiscovered underground storage tanks in the City, often beneath sidewalks and Rights of Way. The complexities of addressing these issues requires focused attention, financial resources and experienced project managers, and is the basis of the Burlington Brownfields Program's approach.

The Program focuses on redevelopment as a proven means for expediting cleanups and providing a direct return on public investment in terms of new jobs, tax revenues, new housing, reclaimed green space, and ecosystem protection. This is achieved through a combination of technical support, funding for Environmental Site Assessments leveraged through multiple sources including CDBG, EPA Brownfields, Vermont DEC, CCRPC, and Vermont Economic Development. Using the relationships forged with the regulatory and funding community, the Program is able to help move projects through assessment, cleanup and redevelopment.

2. Innovation

a. What new programs and/or services will be provided as a result of CDBG assistance?

This grant would create new assets for the community. If this grant is funded, it will allow the Burlington Brownfields Program to continue operations - expanding it's portfolio of sites being addressed for redevelopment. Through these activities, new housing, retail, and commercial activities and associated benefits will be created.

b. How will existing programs and/or services be expanded as a result of CDBG assistance? Use actual numbers to demonstrate expansion.

CDBG funding would maintain the level of service for the Brownfields Program in terms of staff salary and some consulting services. However, this grant would directly leveraging new resources, greatly expanding the program's impact and reach. In 2012 and 2013:

- \$100,000 of consulting services for the Waterfront North project has been committed by CCRPC;
- Over \$35,000 has already been leveraged from Vermont DEC for the remediation of petroleum near the Water Department;
- \$25,000 in services has been committed by CCRPC for environmental consulting on the Urban Reserve;
- Work commences in 2013 on the removal of three oil bollards in the harbor, paid for by the USACE;
- Two grants have been submitted to EPA requesting additional funds for assessment on affordable housing on the Old North End, and for assistance with community planning in the South End Railway Enterprise District;
- finding new sources of funding will continue to be a priority.

c. Are there other programs in the community that address similar issues? Yes No

If Yes, how is this proposal different?

No other program in the City provides direct assistance, however, other sources of assessment and cleanup funding exist. The Burlington Brownfields Program has established partnerships with the Chittenden County Regional Planning Commission, Vermont Economic Development, and the Vermont DEC Brownfields program, all of which provide funding for environmental consulting services. This is especially important for City-owned properties (Moran, Waterfront North, Urban Reserve) which are ineligible for direct EPA funding obtained by the City. However, this proposal for CDBG funding is differentiated from these other programs, as the City's activities are on the front lines of development, providing direct local assistance to clients, leveraging funds from other sources, and resolving site-specific issues. CDBG also provides staff salary support, which is not available through the above sources.

II. Proposed Outcomes

1. How will this program impact individuals and contribute to the City's anti-poverty strategy?

Brownfields redevelopment substantially reduces risks to human health and the environment, threats that are disproportionately borne by low income residents. The redevelopment of contaminated sites creates a profound positive economic and social impact on low and moderate income residents by revitalizing neighborhoods, creating new jobs, building affordable housing, expanding the tax base, and creating new green space. A less measurable but apparent impact is the evolution of a positive attitude towards properties in low-income neighborhoods that were once considered not developable.

2. List your goals/objectives, activities to implement and expected outcomes (# of units, # of individuals, etc.)

The overall objective of the Burlington Brownfields Program is to promote redevelopment as a means to recycle polluted sites into assets, in the context of alleviating poverty, expanding/improving the housing stock, and building the local economy. Specific goals for 2013-14 include an initial focus on several sites now in pre-development:

Site 1: "Bushey Auto": 256-262 North Winooski Avenue (Developers: Marsh and Gates Gooding)

Site Acreage	Current Use	Assessed Value	Purchase Price	Proposed Redevelopment	Environmental Findings	Development Costs
0.48 acres	1,450 sq. ft. repair garage, 3 buildings	\$415K	\$365K	3-story residential w/25 apartments and 1500 sq. ft. of retail.	Phase I ESA complete: Phase II ESA recommended	\$3.5 million

Site 2: "Dairy Queen": 237 North Winooski Avenue (Developer: Erik Hoekstra)

Site Acreage	Current Use	Assessed Value	Purchase Price	Proposed Redevelopment	Environmental Findings	Development Costs
0.43 acres	1,500 sq. ft. food business	\$418K	\$500K	3-story residential, 25 apartments, 1500 sq. ft. retail	Phase I ESA complete, recommends Phase II ESA	\$3.5 million

Site 3: "Solomon Property": 35-39 Bright Street (Developer: Champlain Housing Trust Limited Partnership)

Site Acreage	Current Use	Assessed Value	Purchase Price	Proposed Redevelopment	Environmental Findings	Development Costs
.3 acres	Duplex	\$230K	\$335K	Renovation into affordable units	Phase I ESA underway	\$500K

Site 4: "Abes' Corner": 196-202 North St./167 Elmwood Ave. (Developers: Stu McGowan and Erik Hoekstra)

Site Acreage	Current Use	Assessed Values	Purchase Price	Proposed Redevelopment	Environmental Findings	Development Costs
.25 acres (on two parcels)	2,250 SF 2-story and 1,850 SF 2-story vacant buildings	\$301,700; \$240,600	\$450,000	Renovate 6 apartments, new 3 story building w/7 apartments, 1,500 SF retail	Environmental screen complete, Phase I/II to be performed	\$2 million

Additional goals include work on a number of other sites including the Mayor’s Public Investment Action Plan; Moran Plant redevelopment; Rail Yard Enterprise District, redevelopment of 453/501 Pine St.; Urban Reserve improvements, harbor oil bollard removal; removal of abandoned UST’s, development of Bobbin Mill Community Center, redevelopment of Browns Court, development of the “Gateway Block) and other sites and initiatives as they arise.

III. Experience / Organizational Capacity

1. What is your agency’s mission, and how do the proposed activities fit with your mission?

The Community and Economic Development Office is a department of the City of Burlington. We work with the community to: foster economic vitality; preserve and enhance neighborhoods, quality of life and the environment; and promote equity and opportunity for all residents of Burlington. In support of its mission, CEDO works in partnership with citizens, the public and private sector, and other city departments to: strengthen the quality of life in Burlington's neighborhoods; preserve and develop decent, safe and affordable housing opportunities; maintain and improve the vitality of Downtown, the Pine Street area and neighborhood business districts; encourage a thriving small business sector; foster job growth and employment opportunities; increase civic engagement and citizen participation; support the delivery of human services; and revitalize Burlington's waterfront.

Brownfields redevelopment is an integral part of CEDO’s work: the vast majority of sites in the downtown, Pine Street/Flynn Avenue corridor, the waterfront, and the Old North End have some form of contamination issues. Underground storage tanks, lead and asbestos in building envelopes, and endemic subsurface pollution from past commercial activities such as drycleaners, boat and vehicle repair shops, machine shops, rendering plants, service stations, power generation, and other industrial uses is pervasive. Often the costs and logistics associated with redeveloping these sites is out of proportion to available investment and expertise. The Brownfields Program closes these gaps with funding, professional consulting services, and close relationships with the state, regional, and federal brownfields regulators and funders.

2. How long has your agency been in operation?

The Community and Economic Development Office was created in 1983 by City Council Resolution.

3. What programs and services do you offer?

Under the City's Charter, CEDO is responsible for:

- Developing and implementing a comprehensive community and economic development strategy, as well as projects, for the city;
- Working on behalf of the city to stimulate investment, and to attract, retain, and encourage the development of both existing and new economic enterprises;
- Developing, coordinating, implementing, and administering a comprehensive program to address the city's housing needs;
- Developing, coordinating, implementing, and administering waterfront development activities other than those activities which the Planning Commission and the City Council must exercise under the Vermont Planning and Development Act;
- Recommending to the City Council, and to solicit on behalf of the City Council, grants-in-aid funds for the city;
- Administering Community Development Block Grants and Urban Development Action Grants;
- Coordinating and facilitating citizen participation in economic and community development with community organizations, city commissions, and the Neighborhood Planning Assemblies.

4. If you plan to pay for staff with CDBG funding, describe what they do in relation to the specific service(s) / activity(ies) in your Project Narrative.

Specific Service / Activity	Position/Title	Work Related to CDBG-Funded Activity	# of Hours/ Week spent on Activity	% of Hours/ Week to be paid with CDBG
Burlington Brownfields Program	Special Projects Manager	Manage all Aspects of the Program	16	8

5. Explain how your agency has the capacity to carry out the proposed activity (i.e., staff qualifications and years of experience related to this type of activity, etc.)

CEDO has twenty-nine years of experience successfully implementing complex community, housing and economic development projects and programs. The City administers several HUD and EPA programs, including the Community Development Block Grant, HOME Investment Partnership, Lead Hazard Reduction and Brownfields programs. The CEDO has always met timely expenditure standards and has been recognized for several best practices.

Nick Warner, Special Projects Manager at CEDO, has directed the Burlington Brownfields Program since 1997, helping the City obtain two Brownfields Showcase Community finalist designations, serving as an ICMA Mentor for Wheeling West Virginia, and as a panelist at the "Brownfields 2006" Town Hall Plenary. Warner has a Master's in Public Administration from the University of Vermont, worked internationally for an environmental consulting firm, and presents regularly at conferences and events. He qualifies as an ASTM Environmental Professional, is trained in ASTM Phase I Site Assessments, and will conduct Program activities under this grant.

6. Have you received Federal or State grant funds in the past three years? X Yes ___No

7. Were the activities funded by these sources successfully completed? X Yes ___No
If No, please explain:

IV. Proposed Low & Moderate Income Beneficiaries / Commitment to Diversity

1. Will the program target any specific group of people? (check one below):

No, the benefits are available across the entire spectrum of residents; however, residents of affordable housing projects are the most notable beneficiaries. For example, Wharf Lane and Bobbin Mill are two brownfields redevelopment projects that have protected affordable housing for some of our most vulnerable residents.

2. For your proposed project, please estimate how the Burlington residents will break out into the following income categories.

Service / Activity:	Unduplicated Total # of Burlington Households / Persons to be Served:	# Extremely Low-Income	# Low-Income	# Moderate-Income	# Above Moderate-Income
a. Work on existing and newly discovered Brownfield projects	120 households, approx. 240 people*, and combined benefits for b and c	6 people and combined benefits for b and c	24 people and combined benefits for b and c	200 people and combined benefits for b and c	10 people and combined benefits for b and c
b. Public Outreach	City-wide benefit	City-wide benefit	City-wide benefit	City-wide benefit	City-wide benefit
c. Facilitate waterfront restorations: Waterfront North, Urban Reserve, Oil Bollards	City-wide benefit	City-wide benefit	City-wide benefit	City-wide benefit	City-wide benefit

* based on full build out of projects listed above, final distribution of income an estimate based on project plans

3. Explain how the target population is selected, qualified and monitored.

There is no pre-selection of beneficiaries, however the overall focus of the program is to alleviate poverty through the renovation of distressed properties – which tend to be in low and moderate-income neighborhoods. Thus the residents of those neighborhoods realize the most benefit from the Program's work.

4. How do you ensure that your programs are accessible to all, inclusive and culturally appropriate?

The City has a long-standing equal opportunity personnel policy. The City has completed an equal opportunity workforce analysis, which it uses to shape ongoing hiring, retention and promotion efforts. The City continues to expand its recruitment and job posting sources to encourage continuing diversity in its workforce. CEDO advertises nationally for certain professional positions to increase the diversity of its recruitment pool. Many CEDO staff members have participated in diversity/racism trainings. CEDO staff has mandatory staff retreats scheduled on cultural competency. CEDO includes an EO statement in our outreach materials. CEDO's offices are accessible. Program

information is available in French, Vietnamese and Serbo-Croatian in hard copy and online (with a link to an online translation site for additional languages/information). CEDO will arrange for interpretation services with advance notice and indicates that on outreach materials.

5. What steps has your organization/board taken in the past year to become more culturally competent?

During the last year, individual CEDO staff members have participated in a cross-departmental Courageous Conversations About Race reading group, in divisional diversity readings and conversations, and in cultural competency trainings offered through the We All Belong program. This year, CEDO has a Cultural Competency Team (with nine staff members) participating in the We All Belong program cultural competency trainings and peer group sessions. With a facilitator, all of CEDO will be participating in three retreat sessions this spring focused on internal organizational relationships and understanding how cultural competency relates to our work.

V. Budget / Financial Feasibility

1. Project Budget

Line Item	CDBG Funds	Other	Total
Personnel	\$18,000	\$7,000	\$25,000
Environmental consulting services	\$10,000	\$142,000	\$152,000

2. Funding Sources

	Project		Agency	
	Current	Projected	Current	Projected
CDBG	\$30,000	\$25,000	\$626,689	\$576,554
State	N/A	N/A	\$613,601	\$613,601
Federal	\$0	\$152,000*	\$1,201,710	\$1,344,453
Program Income	N/A	N/A	\$64,000	\$33,600
Other (specify)	N/A	N/A	\$940,350	\$842,350
Total	\$30,000	\$177,000	\$3,446,350	\$3,410,558

*USEPA Community Wide Brownfields Assessment Grant (application pending)

3. Of the total project cost, what percentage will be financed with CDBG?

$$\frac{\$25,000}{\$177,000} = 14\%$$

CDBG Funding Total Project Cost Percentage

4. Of the total project cost, what would be the total cost per person?

$$\frac{\$25,000}{42,645} = \$0.58$$

CDBG Funding # Proposed Beneficiaries Cost Per Person

5. Why should CDBG resources, as opposed to other sources of funding, be used for this project?

The Brownfields Program is in full alignment with CDBG priorities including remediating contaminated lands, creating new housing units, retaining and expanding business through the renovation and creation of commercial space, retaining and creating jobs, renovating and creating public facilities, and increasing the tax base. This work results in profound and lasting impacts on the lives of low and moderate income residents. Importantly, EPA Brownfields dollars are inadequate for personnel and administrative costs: CDBG funding is an essential tool to carry out the complex tasks involved with the successful implementation of this work.

6. Describe your use of community resources. Include any resources not listed in your budget.

The Program leverages pro bono services and technical support from community and business leaders, non-profits, environmental consultants, state and federal agencies, legal professionals, lenders, commercial brokers, investors, developers, and those with a vested interest. Since 1997, over \$9 million in public and private assessment, cleanup, and construction funds have been leveraged through CDBG and EPA investments and on Brownfield sites that have benefited from the technical assistance of Program staff. This year, the Burlington Brownfields Program:

- applied for a new EPA Community-Wide Assessment grant (award announcements are due in early 2013) that includes affordable housing as a primary goal for brownfields redevelopment (EPA grants pay for assessment activities, but only provides \$30,000 for personnel and administration for the three-year grant);
- received a new Chittenden County Regional Planning Commission commitment for \$100,000 in services for soils management during Waterfront North construction in 2012;
- accessed Vermont State Petroleum Fund monies for over \$35,000 of work for assessment and cleanup of areas near the Water Department and Waterfront Park;
- Obtained \$25,000 in consulting services from CCRPC's EPA Brownfields Program to support Urban Reserve mitigation and re-use planning;
- continued to access US Army Corps services to advance the investigation of oil bollards and petroleum infrastructure in the harbor in preparation for their removal, and to conduct shoreline flooding restoration.

7. Has your organization experienced any significant changes in funding levels during the past year? Yes No

There has been a steady decline in award amounts from our Federal and State funders. Declining revenue will seriously impact our ability to provide services.

8. What cost-cutting measures has your organization implemented?

In the past year, CEDO has eliminated a fulltime position in the Housing Division in order to cut costs. In addition, all staff have limited outside expenditures to the extent possible. This includes sponsorships for events, travel to meetings and conferences, outreach efforts to the community that cost money, attendance at workshops and webinars, and other expenses. Staff have also eliminated expenditures on professional development and training. While necessary, these cost-cutting measures have damaged our ability to grow in our professional capacities and connect with community members in need of services.

VI. Community Support / Participation

1. What other organizations or key individuals (if any) have given support to this project?

Partners include (partial list): Chittenden County Regional Planning Commission, Champlain Housing Trust, Burlington Community Development Corporation, GBIC, Housing Vermont, Burlington Housing Authority, V/T Commercial, Encore Redevelopment, University of Vermont, Redstone Development, Lake Champlain Community Sailing Center, Vermont Department of Development and Community Affairs, Vermont Department of Environmental Conservation, US Environmental Protection Agency, US Army Corps of Engineers, Burlington Public Works/Parks, Burlington International Airport, Offices of Senators Leahy and Sanders. The Program also utilizes a competitive contracting process, with at least eighteen consulting firms (excluding subcontractors) engaged since the inception of the City's Brownfield Program in 1997.

2. How are the community or program participants involved in decision-making and/or identifying the program need, design and/or evaluation?

Brownfields redevelopment is articulated in local and regional plans that were developed with robust public input including: Common Ground, Champlain Connections, Champlain Initiative Action Plan, Burlington Consolidated Plan, Chittenden County Regional Plan, Comprehensive Economic Development Strategy, and Legacy Project Plans. Site-specific public involvement is a critical component for brownfields redevelopment: community meetings, permit hearings, special events, and press announcements are typical. The City's Zoning Ordinance also requires submittal of environmental data for every permit submitted, thus providing enhanced opportunities for informed participation.

VII. Readiness to Implement

1. Is the project ready to begin on July 1, 2013 and be completed by June 30, 2014?

Yes No

If not, what are the expected start and completion dates?

N/A

2. List any conditions (i.e., obtaining permits, availability of other funding, etc.) that may affect your ability to begin or complete this project.

Two grant applications have just been filed with EPA that support the Program: Community-Wide Brownfields Assessment, and Area-Wide Planning. EPA funding has been used since the inception of the program mostly for staff salary support, as EPA has strict limitations on the use of funds for personnel.

VIII. Impact / Evaluation

1. Describe how this project will effectively measure outcomes.

The Program tracks the number of redeveloped sites; new and renovated housing, commercial, and public space, and park areas – along with new/retained jobs and tax revenues. CEDO has submitted over 50 detailed quarterly reports to EPA since 1998 with details on assessments started; assessments completed; assessments completed with leveraged funding; clean-up activities completed and; redevelopment (or pre-development) activities underway. The following (partial) list shows project examples and leveraged funding sources since program inception in 1997:

<u>Brownfield Site</u>	<u>Leveraged Funding Source</u>	<u>Status</u>
Metalworks **	Site Owner	complete: 7 jobs retained
Food Enterprise Ctr. ****	EPA	negotiating full transfer to IC
<u>Waterfront Apartments</u> *	EPA	complete: 24 new housing units
City Market **	City of Burlington	complete: new grocery store
<u>Vermont Transit Bus Barns</u> *	EPA, Site Owner	complete: mixed-use development
453/501 Pine Street **	Site Owner	possible dealer.com parking lot
Multigenerational Center ****	Non-Profit Developer	complete: senior center/daycare
Havey Property ***	City of Burlington	in use by dealer.com
Specialty Filaments **	EPA and Private Developer	complete: dealer.com
Blodgett Oven **	Private Developer	status TBD
Public Works Building ***	City of Burlington	complete: DPW/Parks facility
131 Battery/Cornell Trading **	City of Burlington	pre-development
South End Transit Center **	EPA	pre-development/planning
Moran Plant Redevelopment ***	EPA, CCRPC, DEC	WF North site work in 2013
East Avenue Co-Housing ****	EPA	complete: Coop housing
Urban Reserve ***	EPA, donated services	TBD: Community Process
150 Shelburne Road **	Property Owner (tax sale?)	working to transfer to developer
Mill View Apartments **	Non-Profit Developer	complete: affordable housing
Former Barrett Trucking **	Private Developer	complete: self-storage facility
151 South Champlain ****	EPA, VT DEC	in pre-development by private party
157 South Champlain ****	EPA, CCRPC	in pre-development by private party
102 Archibald Street **	EPA, site owner	mitigation complete: TBD
660 Pine Street **	Private Developer	sold to investor: retail space
Vermont Railway ***	No assessment complete	Assisting in expansion of yard
Marriott Hotel **	Private Developer	complete: hotel expanding
<u>Gosse Court Armory</u> *, ***	EPA, Air National Guard	complete: Miller Community Center
Burlington Harbor/Shoreline ***	City of Burlington, USACE	ongoing: open space/parks
Brown's Court ****	EPA, CCRPC	Development RFP in 2013
Airport Bldg. 890 **	EPA	complete: Heritage Flight
219 Elmwood Avenue ***	EPA	complete: Habitat for Humanity home
Howard Bank Block **	Private Developer	partially complete: CHT offices, housing
"Superblock" ***	EPA	feasibility: TBD
Architectural Salvage **	EPA, VT DEC	complete: mix of retail/restaurant
53/55 Main Street **	EPA	complete: mix of retail/restaurant
Skate Park (original) ***	EPA	complete: recreational amenity

Bannister Roofing (134 Archibald)	EPA	<i>Complete: renovated renovations/retrofits underway transfer complete, under renovation transfer complete, under renovation Pre-purchase in negotiation</i>
<u>City Neighborhoods</u> *	EPA*	
Wharf Lane	EPA	
Bobbin Mill	EPA	
453 Pine St.**	CDBG, State Econ. Dev.	

- * EPA Region One "Success Stories"
- ** direct technical assistance provided
- *** City of Burlington Project
- **** City in partnership with non-profit

2. What strategies will you implement to collect the data necessary to analyze your results?

The Brownfields Program and Vermont DEC collect and record data on each site as it moves through the assessment, cleanup, and development process. Each step of the process is memorialized in reports to EPA, on the Vermont DEC website, and in data collected for CAPER reporting. EPA reports are entered into a comprehensive database that now has site information going back to 1998. This is an ongoing process that will continue under the new funding.

3. How are clients better off as a result of your program?

The benefits of reducing hazards to human health and the environment, in the context of redevelopment results in powerful and lasting benefits to the community. The expansion of housing and economic opportunities, expansion of green space, and the elimination of blight are all benefits that result from this work. Clients reduce health risks, increase housing and economic opportunities, and expand recreational opportunities.

IX. Sustainability

1. How will this project have a long-term benefit to the City of Burlington?

The redevelopment of brownfields in Burlington reduces threats to human health and the environment; creates new jobs, housing units, and park space; improves neighborhoods, and enhances the tax base. Each successful project increases the visibility of the movement to reclaim polluted land while increasing investor confidence and building political, community, and financial support for projects.

a. If the project ends, will that benefit continue?

The physical, social, and public health changes created by redeveloping contaminated sites are permanent, the positive impacts are numerous, significant, and lasting.

2. Provide evidence of long-term support for this project.

Since the creation of the Enterprise Community in the 1980's, Brownfields redevelopment has been a cornerstone in the City's overall strategy for the retention and creation of affordable housing, small business development, and green space creation/mitigation. USEPA has provided grant support for the Program since 1997, and has been a consistent partner in providing assessment funds. Another measure of long-term support is the recognition of the Program as a regional and national model for success:

- Burlington Brownfields Program:** "Showcase Community Finalist" (1999, 2002)
- Burlington Brownfields Program:** "Brownfields Mentor" to Wheeling, West Virginia (1999)
- Bus Barns/mixed use housing/commercial:** EPA Region One "Brownfields Success Story" (2003)
- Former Scrap yard/Waterfront Housing:** EPA Region One "Brownfields Success Story" (2005)
- Brownfields Coordinator:** Featured Panelist at the "Brownfields 2006" Conference Town Meeting Plenary
- Moran Plant Redevelopment:** "EPA Brownfields Sustainability Pilot" (2008)
- Gosse Court Armory/Miller Community Center:** EPA Region One "Brownfields Success Story" (2009)
- City Neighborhoods:** EPA Region One "Brownfields Success Story" (2010)
- Habitat for Humanity House:** EPA Region One "Brownfields Success Story" (2011)

3. If CDBG funding ends, will the project be able to continue?

The Brownfields Program is highly dependent on staff support for viability, and it would be difficult to replicate CDBG support for staff salary. The Brownfields Program aggressively seeks new resources, including EPA, HUD, CCRPC, US Army Corps of Engineers, State of Vermont DEC and Economic Development, and philanthropic sources – none of which provide adequate staff salary support. The Program has bartered direct services, leveraged lease fees, obtained funds from legal settlements and special purpose grants to promote redevelopment. If not for the injection of CDBG resources, it is unlikely that these leveraging activities would occur.