To the Burlington City Council and the hundreds of residents and business owners that participated in the creation of this plan.

To the organizations that funded this plan:
- Vermont Agency of Transportation (VTRANS)
- AARP Vermont
- Chittenden County RPC

To the two committees that helped guide the process:
The Technical Committee provided guidance on the plan’s goals, public involvement process, priority improvements, strategies, and performance measures. With leadership from the Burlington DPW, the Committee included representatives from:
- Local Motion
- VTRANS
- AARP Vermont
- Chittenden County Regional Planning Commission
- Green Mountain Transit (GMT)

The Advisory Committee provided additional strategic guidance around priority improvements, strategies, and public involvement. Members of this Committee served as liaisons in outreach and communications efforts. They are also responsible for submitting the final Master Plan to the City Council for Adoption. Members include representatives from:
- Local businesses
- Residents from each of the 8 City Council Wards
- City Councilors
- Burlington Walk-Bike Council
- Burlington School District
- Burlington Advisory Committee on Accessibility
- University of Vermont Transportation & Parking Services
- Vermont Department of Health
- Representatives for relevant City Departments such as the Police and Fire Departments, Planning & Zoning, Community & Economic Development, and Burlington Parks, Recreation & Waterfront
Welcome to Burlington’s first comprehensive plan focused on walking and biking. In the pages ahead, this document will provide background information about the planning process, examine existing conditions, and make recommendations for how Burlington can improve pedestrian and bicycle conditions. While this plan is specifically focused on walking and biking, it serves as a compliment to past and ongoing planning efforts in Burlington, and throughout the region, including:

- Ongoing planBTV South End process (Draft plan released June 2015)
- 2016 Chittenden County Regional Planning Commission (CCRPC) Regional Bicycle and Pedestrian Plan
- 2016 Vermont Comprehensive Energy Plan
- 2015 planBTV Parks, Recreation & Waterfront Master Plan
- 2014 Burlington Bike Path Intersections Scoping Study
- 2014 North Avenue Corridor Study
- 2013 planBTV: Downtown and Waterfront Master Plan
- 2011 Comprehensive Transportation Plan for the City of Burlington
- 2011 Chittenden County Bike Share Feasibility Study
- 2011 Colchester Avenue Corridor Plan
- 2011 North Winooski Avenue & Archibald Street Intersection: Pedestrian Safety & Mobility Evaluation
- 2010 Final Report of the Waterfront South Access Project
- 2010 Chittenden County Transportation Authority Transit Development Plan
- Ongoing advancement of the Shelburne Road Rotary Redesign Project

For additional information on these related planning efforts, please visit: www.burlingtonvt.gov
Making Burlington a more walkable, bikeable place will improve quality of life for everyone.

When it comes to walking and biking, Burlington has a lot to be proud of. With access to forest, mountains, lakes, and river, Burlington’s appeal for outdoor recreation is hard to match. The Burlington Bike Path is a tremendous asset to the City’s parks system and is an immensely popular attraction during the summer, fall and spring and, increasingly, the winter months. Church Street Marketplace is a vibrant hub of pedestrian activity, surrounded by a walkable downtown with well-preserved historic architecture. Compact development patterns make Burlington inherently conducive to travel on foot and by bike. Indeed, the city has been awarded Silver level Bicycle Friendly Community and Walk Friendly Community designations, and in 2013 endorsed a community effort to “Go for Gold.” The Queen City is consistently rated as one of the most livable and creative small cities in America.

Still, like many communities across the country, Burlington is experiencing growing demand for safer streets with better walking and biking options. Burlington’s vision for becoming a more walkable, bikeable place has been articulated in every transportation-related plan adopted in the past decade. Many city agencies and non-profits are already working toward the ambitious goal of making Burlington the best small city for walking and biking on the east coast. But up until now, Burlington has not had any dedicated plan defining strategies and priorities for walk/bike-related investments. As Burlington’s first comprehensive plan devoted to improving pedestrian and bicycle conditions, this plan creates a road map to help Burlington rapidly transform into a place where walking and biking are viable and enjoyable transportation options for people of all ages and abilities, all year round. Why are walking and biking important for Burlington? First, people care about it! Even with limited infrastructure and no comprehensive plan in place, census data shows that more Burlington residents are getting to work by bike or on foot. Second, safer walking and biking conditions will improve the quality of life for everyone. A growing body of data from around the country documents that growth in walking and biking brings a host of environmental and economic benefits tied to reduced traffic congestion, reduced vehicle emissions, lower road maintenance costs, savings in healthcare costs, increased independence for those who can’t drive, and more. Cities around the nation are paying attention - in September of 2015 the Surgeon General even issued a national Call to Action, urging communities to improve access to safe and convenient places to walk and wheelchair roll for people of all ages and abilities. In the pages ahead, we’ll take a closer look at what improved walking and biking conditions can do for Burlington, set goals for walk and bike improvements, and outline a path to help Burlington reach those goals. This plan has been a long time coming. Let’s do this, Burlington!
Dear Burlingtonians,

Our new PlanBTV Walk Bike has an ambitious goal: to make Burlington the best small city for walking and biking on the East Coast. That’s because walking and biking don’t just benefit our environment, they also improve the health, safety, and enjoyment of our residents and visitors, and the vibrancy and dynamism of our community.

We’ve already been working toward this goal in a number of ways. In the past four and a half years, we’ve rebuilt 25 percent of the Waterfront Bike Path and increased by 80 percent our investment in sidewalks. We have installed and refined a pilot project on North Avenue that will continue to evolve to better fit that neighborhood. And we’re just getting started. With the passage of the 10-year Capital Plan, the Great Streets Initiative, and now the Walk/Bike Plan, we are entering a new chapter in our city’s history, embracing the Twenty-First Century infrastructure that will continue to make our city an attractive place to live, work, and play.

As with PlanBTV, this plan isn’t meant to collect dust on a shelf. With the help of community input, PlanBTV Walk Bike will aid the City in defining strategies and priorities for the community’s investments in walk/bike improvements, and will create a road map to rapidly transform Burlington into a place where walking and biking are viable and enjoyable transportation options for people of all ages and abilities, all year round.

In order to achieve this goal, we are shifting focus from individual projects to a more holistic approach that encompasses community engagement and education, new and better evaluation and planning of facilities, thoughtful enforcement, and an equitable distribution of walk/bike projects throughout the city.

PlanBTV Walk Bike offers a future vision worthy of our innovative, dynamic, and vibrant city. I look forward to us achieving this vision together.

Warmly,

Miro Weinberger
Mayor of Burlington
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## PART 1: WHY?

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ABOUT THIS PLAN

As Burlington’s first comprehensive plan devoted to improving pedestrian and bicycle conditions, this plan creates a road map to help Burlington rapidly transform into a place where walking and biking are viable and enjoyable transportation options for people of all ages and abilities, all year round.

IMAGINE A FUTURE WHERE...

→ Burlington’s Streets are safe enough that parents let their kids walk or bike to school, to the park, or to a friend’s house without worry; and that older adults comfortably walk or bike from their house to community destinations such as the grocery store, or the pharmacy.

→ Walking, biking, and taking the bus are the preferred choice for students and adults living or working in Burlington, all year round.

→ Burlington’s transportation network continuously improves our local economy and quality of life, leading people to stay in Burlington and invest in our community.
This plan is about two things:

1. Creating Safer Streets for Everyone

Throughout this planning process, Burlington residents made it clear that safer streets were a priority. This map of bicycle and pedestrian crashes from 2011-2015 illustrates why - crashes involving people walking and biking are taking place on major roadways and at intersections throughout Burlington. This crash data was used to identify the 20 most dangerous intersections and inform locations of recommended walk/bike safety upgrades. (For more details, see Chapter 2.)

66%

of 540 survey respondents said that they don’t bike in Burlington because they don’t feel safe.


<table>
<thead>
<tr>
<th>Drove Alone</th>
<th>Carooled</th>
<th>Used Transit</th>
<th>Biked</th>
<th>Worked at home</th>
<th>Walked</th>
</tr>
</thead>
<tbody>
<tr>
<td>Burlington in 2000*</td>
<td>16.8%</td>
<td>3.8%</td>
<td>12%</td>
<td>3.1%</td>
<td>1.2%</td>
</tr>
<tr>
<td>Burlington in 2013*</td>
<td>53.6%</td>
<td>9.5%</td>
<td>5.2%</td>
<td>5.7%</td>
<td>19.4%</td>
</tr>
<tr>
<td>2026 Mode Share Goal</td>
<td>37%</td>
<td>12%</td>
<td>7%</td>
<td>10%</td>
<td>22%</td>
</tr>
</tbody>
</table>

*Source Notes: Year 2000 data is based on the 2000 Census. Year 2013 data is based on 5-Year Estimates from the American Community Survey - a more frequent survey from a smaller pool of people.
WHY THIS PLAN, WHY NOW?

...BECAUSE OUR CITY HAS ASKED FOR THIS.

Burlington residents have called for better walking and biking conditions in every transportation-related plan adopted in the past decade, including:

- The Transportation Plan;
- The Downtown and Waterfront Plan; and the
- The Parks, Recreation & Waterfront Master Plan.

...BECAUSE OUR INFRASTRUCTURE ISN’T KEEPING UP WITH DEMAND.

Recent projects are building momentum, but Burlington’s infrastructure still isn’t good enough to make walking and biking a viable way for most people to get around town:

- 12% of streets in Burlington have bike lanes (11.9 miles total)
- Bike-Friendly cities with “Gold Level” designation are doing much better, typically featuring 65% of arterial streets with bike lanes.

...BECAUSE BURLINGTON’S STREETS DON’T FEEL SAFE.

- 51% of Burlington residents over the age of 45 feel that the City’s streets are unsafe for cyclists.*
- The high injury rate for people riding bikes in Burlington underscores the need for safer streets: in 2013, about 6% of people rode a bike to work in Burlington. But, of 771 traffic-related injuries in Burlington since 2011, 18% involved people riding bicycles.
- We asked over 500 Burlingtonians what streets felt the most unsafe for walking and biking. Shelburne Road, Pine Street, and North Avenue topped the list.

...BECAUSE A WALKABLE, BIKEABLE CITY BENEFITS EVERYONE.

Beyond responding to a clear community priority and increasing safety, walking and biking investments will also bring economic, environmental, and health-related benefits that will improve quality of life for everyone in Burlington. Here are a few examples, detailed in Chapter 1:

- Walking/biking increase household purchasing power.
- Walk/bike investments help attract and retain talent.
- Human-friendly streets boost retail performance.
- Walking/biking keeps people fit, healthy, and socially connected as they age.

BURLINGTON RESIDENTS WOULD WALK OR BIKE MORE OFTEN IF CONDITIONS WERE BETTER.

Percentage of Burlingtonians aged 45 and over who would walk or bike more often if conditions were better:* 

- Extremely / very likely
- Somewhat likely
- Not very likely/not at all likely
- Not sure/no answer

*Based on a 2015 AARP VT “Livable Burlington” Survey.
PUBLIC INPUT HIGHLIGHTS

PUBLIC OUTREACH INCLUDED:

- A dedicated project website with an interactive map, and social media platforms
- Walk and bike tours to study existing conditions and record observations from perspective of local road users
- A Walk/Bike Survey, completed by nearly 550 individuals, as well as a Student Survey distributed at local schools
- Three in-person public workshops
- Focus groups at the VNA Family Room, a community resource center in the Old North End
- Temporary “Demonstration Projects” allow people to physically experience and provide direct input on pedestrian and bicycle infrastructure designs (flip to the next page for details)

WALK/BIKE SURVEY SNAPSHOT — RESPONDENTS’ TOP PRIORITIES:

- Traffic calming and lower speeds
- Safer and easier intersections crossings
- Improvements to increase comfort and safety for people walking (trees, wider and better sidewalks, timely snow and ice removal)
- More bike lanes, paths, trails that are separated from car traffic
- A more connected/continuous bicycle network
- Education and enforcement campaigns to improve driver behavior

WHAT DOES THIS TELL US?

Conflict between people walking/biking and people driving is a major pain point. Survey respondents feel that aggressive driver behavior and high speeds are major threats to safety. Although enforcement is important, street design is a major priority in addressing these concerns - to achieve the goals in this plan, Burlington must create streets where design enforces slower, more careful driving.

THIS PLAN DIRECTLY RESPONDS TO PUBLIC INPUT

In response to what we heard, the project team:

- Identified safety as a top priority, and set a goal to eliminate traffic-related fatalities and serious injuries by 2026.
- Created a bold infrastructure plan that will make Burlington a more walkable and bikeable place for people of all ages and abilities, and positions Burlington to achieve Gold-level status as a walk and bike friendly community in the next 5 years.
- Structured walk recommendations around improving Burlington’s most dangerous intersections.
- Integrated best practices from cities that are leaders in active transport for winter climates (such as Montreal) in a special Winter Action Plan (see Chapter 3).
- Outlined a list of priority actions that go beyond infrastructure, and suggest priority actions in areas of education, encouragement, enforcement, equity and evaluation/planning.
The planning team used “Demonstration Projects” to expand outreach and test possibilities for enhanced pedestrian and bicycle infrastructure.

Demonstration Projects refer to short-term installations created with donated, borrowed or low-cost materials.

For PlanBTV Walk/Bike, the Department of Public Works partnered with Local Motion and dozens of volunteers to create a series of Demonstration Projects in Burlington’s Old North End and South End neighborhoods. To maximize public input, the projects were installed during Burlington’s popular South End Art Hop and Open Streets BTV events.

These projects expanded the conversation about walking and biking beyond the traditional public workshop framework, allowing residents, business owners, and city agencies to physically experience and react to new types of pedestrian and bicycle infrastructure. The conversations we had with people during the demonstrations helped the planning team deepen our understanding of what people like about specific designs (such as protected bikeways), and what their interests and concerns are for more permanent infrastructure. If this were the only outcome, then the projects could be considered a success!

Yet, beyond raising awareness and gathering input, our team learned what didn’t work. Some aspects of the designs tested were imperfect. For example, the number of parking spaces moved off the curb on N. Winooski Ave. limited visibility for motorists turning into driveways located along the west side the street. Such conflict points between people driving and cycling could be ameliorated by changing the design approach, which underscores the value of testing designs with demonstrations or more formalized, city-led pilots in the first place.

IDENTIFYING PRIORITY LOCATIONS FOR PROTECTED BIKES LANES

During the Demonstrations, Local Motion surveyed over 330 people to determine their top priorities for the location of protected bike lanes. As you’ll see in Chapter 2, this plan recommends protected bike lanes at all of the Top 5 priority locations:

- **Main Street**
- **Pearl Street/Colchester Avenue**
- **Winooski Avenue/Union Street**
- **North Avenue**
- **Battery Street**

Above: The demonstration at Pine and Kilburn showed how the city might make walking safer and more pleasant.
Executive Summary

The 6 E’s

This plan goes beyond infrastructure. The document is organized around “6 E’s”

**ENGINEERING:** Infrastructure such as intersection upgrades, sidewalks, trails, shared-use paths, and bike lanes.

**EVALUATION & PLANNING:** Planning for walking and biking as viable modes of transportation: creating a comprehensive plan, establishing metrics, and allocating resources to accomplish goals.

**EDUCATION:** Non-infrastructure related programs that help people of all ages and abilities gain the skills and confidence to walk or bike for transportation.

**ENCOURAGEMENT:** Programs that celebrate walking and biking and establish both modes as a normal part of everyday life.

**ENFORCEMENT:** Making sure streets are safe for all users. This involves establishing laws and regulations that treat people walking or biking equitably, and protocols that avoid profiling.

**EQUITY:** Walking or biking should be viable options for people throughout Burlington. For the purposes of this plan, we’ve defined equity in terms of geography and social/demographic factors.

Better Infrastructure is Critical, but It’s Only Part of the Picture

Infrastructure that accommodates the needs of all road users is perhaps the most tangible characteristic of a walk- or bike-friendly community. The presence (or absence) of safe streets and crossings is a key factor in people’s decision to walk or ride a bike when they run errands or travel to work or school. Engineering is also a key determinant of people’s behavior when they drive – a posted speed limit of 25mph or a “Pedestrian Crossing” sign will not be enough to encourage slow, careful driving if the street is designed like a drag strip.

The streets of the most advanced walk- and bike-friendly communities provide well-connected walking and bicycling networks that feature safe pedestrian crossings, bikeway facilities of varying types, and shared use paths. These facilities are supported by amenities such as benches, street trees, water fountains, and secure and convenient bicycle parking. Finally, these communities benefit from proactive policies that help them maintain existing infrastructure.

Chapter 3 of the plan presents recommendations for infrastructure projects that will increase safety for all people, whether they are driving, biking or walking. In addition to responding to issues and concerns we heard throughout the planning process, the recommendations in this chapter are guided by existing conditions analysis and current research and best practices, both of which are described further in the pages ahead.

But we can’t stop there. If Burlington is going to become the best small city for walking and biking on the east coast, we must continue our community’s excellent momentum in other key areas such as education, encouragement, enforcement, evaluation and equity. For this reason, Chapter 4 of the plan provides recommendations for actions that fall into one of these other important categories.
CREATING A CYCLE OF SUSTAINABLE INVESTMENTS

Based on a long history (since 1975) of consistent data collection on vehicular traffic volumes, it is clear that Burlington hit “peak traffic” in most locations between 1995 and 2000. Since then, traffic volumes have declined on ALL of the city’s streets for which data is available.

In looking at projects that may change the balance of space allocated to vehicles and people walking or biking, the question to ask should not be limited to “What will happen to the traffic?” We should also ask: “What will happen if we provide an attractive, low stress bikeway in this corridor? What will happen if we make safe and accessible street crossings for people walking or taking the bus? What are the outcomes for transportation access and choice? Will these changes reduce need for peak hour traffic capacity or parking?” When coupled with other land use and urban design policies, walk/bike improvements can help communities instigate a sustainable cycle of investments that reinforce a safe, low-cost, and healthy transportation system (see image at right).

THE CONNECTION BETWEEN DESIGN, SPEED, AND SAFETY

WIDE, OPEN STREETS = HIGH SPEEDS

The image comparison to the right illustrates the impact that street design has on vehicle speed. The wide, unobstructed lane in the top photo encourages high speeds. The narrow, tree-lined street at the bottom is designed to enforce the slow, careful driving that would be desirable on a neighborhood, residential street.

HIGH SPEEDS = DANGEROUS STREETS

As a driver’s speed increases, their peripheral vision narrows severely. There is a direct correlation between higher speeds, crash risk, and the severity of injuries.

LOWER SPEEDS ≠ LOWER CAPACITY

Reducing speed on city streets does not reduce their capacity to handle emergency vehicle or peak hour traffic. In fact, the optimal speed for traffic efficiency is around 25 mph due to the ability of drivers to safely follow the car ahead more closely and make efficient use of street space. It is also worth considering that the urban street network’s capacity is primarily constrained by a relatively small number of bottleneck intersections, and changing the width of travel lanes will have little effect on the overall performance of the street network.

Image by Wes Craiglow.
# RECOMMENDATIONS

## ENGINEERING ACTION PLAN

1. **Engineer and design city streets to self-enforce appropriate target speeds.**
   Street design sends the strongest signal of how to move through space. To increase safety, engineer and design city streets to self-enforce a maximum target speed of ≤ 25mph along major corridors and ≤ 20mph on neighborhood and downtown streets.

2. **Improve safety at all 20 priority intersections.**
   Focus investments on all 20 priority intersections identified in the Citywide Walk Plan Priorities map (pictured on next page).

3. **Provide a connected network of sidewalks and safe intersections.**
   This recommendation can be implemented through capital projects, signal improvements, and policies that encourage a connected street network.

4. **Create a dense, interconnected bicycle network that serves the needs of people of all ages and abilities.**
   By implementing the projects recommended in this plan, Burlington can provide 90% of Burlington’s residents with a bikeway facility within a 1/4 mile of their home by 2026.

5. **Leverage walk/bike projects to add green infrastructure to Burlington’s streets.**
   Integrate green infrastructure (permeable paving materials, rain gardens, street trees, garden walks etc.) into complete streets design and neighborhood greenway projects to control stormwater, reduce the heat island effect, and enhance beauty.

6. **Improve and Expand Bicycle Parking Citywide.**
   Build more high-quality, secure bicycle parking spaces, including bicycle racks, on-street bike corrals, shelters, bike lockers, and bike rooms/stations within public buildings and parking garages.

7. **Implement a robust bicycle sharing system.**
   Work with key institutional partners to create a public bicycle share program. The first step is to build from the 2011 Chittenden County Bike Share Feasibility Study to conduct a detailed, localized study to guide implementation.

8. **Create more walk priority spaces.**
   Burlington should look for opportunities to create new pedestrian priority or pedestrian-exclusive public spaces for people to walk, play, and socialize.

## GUIDING PRINCIPLES FOR BUILDING SAFE STREETS

Specific infrastructure recommendations in this plan are based on best practices for safe street design, summarized in the principles below.

- **ACCESS + MOBILITY FOR ALL**
- **ENVIRONMENTAL SUSTAINABILITY**
- **SAFETY + SECURITY**
- **LAND USE CONTEXT**
- **CLIMATE CONSIDERATIONS**
- **COMFORT**
- **CONNECTIVITY**
- **ECONOMIC DEVELOPMENT**
- **ACTION! (RAPID IMPLEMENTATION, TESTING)**
Design streets to self-enforce appropriate target speeds

The first item on the Engineering Action Plan list calls out the need to engineer and design city streets to self-enforce appropriate target speeds. The map on this page shows priority corridors for speed control and enforcement, increasing safety for everyone’s benefit. “Slow Zones” are areas where the street is designed and engineered for slow travel. That means designing for 85th percentile speeds to achieve 25 mph or less on major corridors, and 20mph or less on neighborhood and downtown streets. For more detail, see page 74.

<table>
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<th>Slow Zone Priorities</th>
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<tr>
<td>Corridor Slow Zone: design for ≤ 25mph</td>
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<tr>
<td>Neighborhood Slow Zone: design for ≤ 20mph</td>
</tr>
<tr>
<td>Downtown Slow Zone: design for ≤ 20mph</td>
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Improve safety of priority streets and intersections

Parts of Burlington have “good bones” for a walkability due to small block sizes, compact multi-use buildings, and a connected network of sidewalks and paths, but there is still a lot of room for improvement. The map below illustrates priority corridors for traffic calming and placemaking, and identifies 20 priority intersections for safety upgrades.

<table>
<thead>
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<th>Walk Plan Priorities</th>
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<tr>
<td>● Top 20 Priority Intersections</td>
</tr>
<tr>
<td>○ Priority Corridor for safety and placemaking</td>
</tr>
<tr>
<td>▲ Priority Corridor for placemaking upgrades</td>
</tr>
<tr>
<td>▼ Park/Open Space</td>
</tr>
<tr>
<td>□ University/Campus Area</td>
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<tr>
<td>— City Boundary</td>
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</table>
Long-term Vision: A Dense Bicycle Network

In the long-term, this plan envisions the development of a fully connected bicycle network that appeals to people of all ages and abilities. In total, the plan adds four new bikeway types to the city's streets, including protected bikeways, neighborhood greenways, advisory bike lanes, and bicycle priority lanes (see the Illustrated Glossary in the Appendix for detailed definitions). Of course, this network will not be built overnight. Flip to the next page to read about how infrastructure can be improved incrementally over the next 15 years.
Building the Long-term Vision in 15 Years

To make this plan a reality, Burlington will need to move faster to get projects on the ground. Greater reliance on phased or “rapid implementation” approaches using less expensive materials can be effective and efficient, and provide for a more adaptable transportation network. This approach will not only bring substantial transportation benefits sooner, but it will also allow for flexibility as transportation patterns continue to shift in the coming decade. Since funding for new walk bike projects is dedicated to projects already in development over the next five years, rapid implementation using lower cost materials and pavement marking will be a critical approach for new walk/bike projects in the short term.

The diagrams on this page show how bike infrastructure project could be phased in incrementally, building on Burlington’s existing base of bikeways and paths over the next 15 years to achieve the long term network.
Phased or “rapid implementation” approaches use less expensive materials. This approach can be effective and efficient: it brings transportation benefits sooner and allows for a more adaptable transportation network.

Zooming in: Existing Conditions and Recommendations

Chapter 3 of the plan presents details of existing conditions, followed by specific recommendations for walk and bike projects. Recommendations are illustrated through maps and lists of projects presenting a possible scenario for phased implementation. The chapter includes 12-month priority project lists to set DPW up to make change all over the city in the next year, with little else than paint. It also includes section and plan view drawings to illustrate options for a selection of recommended projects. Many concept drawings show how projects could be deployed quickly using a “rapid implementation” approach, and then scaled up to more permanent infrastructure over time as the project is used and evaluated.

To allow us to zoom in on challenges and responses, project recommendations are presented within three “sub-area” sections of Burlington:

- Sub-Area 1: New North End
- Sub-Area 2: Downtown | Old North End | Campus Area
- Sub-Area 3: South End

Many concept drawings in Chapter 3 show how projects could be deployed quickly using a “rapid implementation” approach, and then scaled up to more permanent infrastructure over time as the project is used and evaluated.
POLICY AND PROTOCOL
ACTION PLAN

Not all recommendations in the realm of Engineering can be shown through maps and drawings. Chapter 3 also details priority policies and protocols that will support safer streets and more transportation options city-wide:

#1: Adopt a Vision Zero Policy
Adopting a Vision Zero Policy will be an important step in helping Burlington achieve the safety goal of eliminating traffic-related fatalities and serious injuries by 2026.

#2: Promote the vitality of Neighborhood Activity Centers (NACs).
For active transportation to be a viable option, Burlington should continue to promote the vitality of NACs as places that provide essential services within proximity of people’s homes.

#3: Create a placemaking program to incentivize neighborhoods and business owners to create supportive amenities.
Small-scale placemaking projects can make walking and biking more pleasant and comfortable - think street seats, plazas, parklets, bike corrals, and more. Burlington should create a program to encourage neighborhoods and businesses to obtain a permission to create such public space amenities.

#4: Expand Use of Pilot/Demonstration Projects
As noted in the Safe Streets Design Principles on page 66, rapid implementation is an important approach within this plan. This plan recommends expanding use of pilot and demonstration projects - the city can start improving safety immediately with low-cost materials!

#5: Pass and Enforce Bicycle/Walk-Friendly Laws and Ordinances.
Examples include amending city ordinances to allow people riding bicycles to cross through an intersection with pedestrian signals, and establishing pedestrian priority at all signalized crosswalks.

#6: Improve integration of cycling and bus travel.
The plan recommends installing additional bicycle parking at the bus stops with highest boarding volumes.

#7: Improve pavement markings at bus stop conflict points
Where bicycle facilities intersect with bus stops, high-visibility pavement markings can make conditions safer for people biking.

WHAT IS VISION ZERO?
Vision Zero is an international traffic safety framework that seeks to eliminate serious injuries and traffic fatalities from our communities. Initially developed in Sweden, Vision Zero programs and policies have been adopted by a growing list of U.S. cities.

Vision Zero sets the premise that even one death in a community’s transportation system is unacceptable. Rather than talking about traffic crashes as “accidents,” Vision Zero asserts that crashes are fixable problems caused by unsafe driving and dangerous streets.

Equity should be a guiding framework for implementing all plan recommendations - especially those related to Vision Zero and traffic violation enforcement.

POLICY & PROTOCOL
FOCUS SECTIONS
The plan includes two special sections in the Engineering Chapter, digging into issues critical to meeting walk/bike goals in Burlington.

WINTER CYCLING
Drawing from examples in Montreal and other leading cities, this section offers 9 policy/protocol recommendations to jump-start a winter cycling action plan. The goal is to ensure that Burlington’s emerging bikeway network is maintained all year so that the city’s investments in cycling infrastructure return as much benefit as possible.

BICYCLE PARKING
Improving bicycle parking options for both short and long-term use is critically important to supporting cycling as a viable mode of transportation in Burlington.
Chapter 4 provides recommendations for actions that go beyond engineering and fall into one of these other important categories. Nearly all recommendations in this section require a collaborative effort between DPW and other city agencies, Neighborhood Planning Assemblies, non-profit organizations, and local businesses and residents. DPW cannot implement the “Beyond Engineering” recommendations without support and leadership from a network of strong and willing partners.

**EVALUATION & PLANNING:**
1. Increase city capacity for walk/bike project planning, implementation, and evaluation.
2. Create a “data dashboard” of key metrics and evaluate progress towards walk and bike mode goals.

**ENFORCEMENT:**
1. Revise crash reporting protocol to collect more robust data for crashes involving people walking or biking.
2. Increase collaboration between DPW, BPD, the Safe Streets Collaborative, and the Burlington Walk Bike Council.
3. Launch targeted sting enforcement efforts to crack down on dangerous behaviors at top offender locations.

**EDUCATION:**
1. Change how Burlington talks about traffic injuries & fatalities.
2. Design and launch a broad reaching bike skills training and bike lock/safety gear distribution initiative.
3. Launch a professional driver education program.
4. Expand Safe Routes to School programs to all schools.
5. Improve the reach of Burlington’s safety outreach campaigns to drivers.

**ENCOURAGEMENT:**
1. Expand the landscape of encouragement events to offer new, and more frequent programming.
2. Host targeted events and programs to engage underrepresented groups, such as women and seniors.
3. Grow awareness of and participation in existing Transportation Demand Management Programs.

**EQUITY:**
1. Expand education efforts and access to low-income and minority communities.
2. Consider location equity in distributing walk/bike improvements across Burlington’s neighborhoods.
3. Safeguard against discriminatory enforcement.
4. Deepen understanding of the needs and priorities of populations under-represented in Burlington’s walk/bike advocacy community.

**FLIP TO CHAPTER 4 FOR DETAILS OF “BEYOND ENGINEERING” RECOMMENDATIONS**
WE CAN DO THIS!

Burlington can and should start improving safety now with low-cost materials. This plan recommends the use of “rapid implementation” tactics to test ideas and deliver project benefits in a quick and flexible manner. The phasing recommended in the 12-month, 2-5 year and long-term project lists in this plan outline one potential scenario for phased implementation. Outlining these project lists allowed the team to create financial estimates to insure that the plan was financially feasible to implement. However, flexibility is essential and the City must capitalize on opportunities to advance recommendations wherever they arise!

The graphics on the follow page provide a snapshot of key financial information related to plan implementation.

WHAT DO WE SPEND NOW?

While budgets change every year, the City has allocated about $1.5 million per year for city-funded walk/bike projects over the past 2 years, and has allocated more in the coming year.

HOW WILL WE PAY FOR PROJECTS RECOMMENDED IN THE PLAN?

Many of the projects recommended in the plan already have funding identified, including the walk/bike components of the Champlain Parkway, bike path projects funded through Penny for Parks, or projects such as complete streets upgrades on Main Street and the connection through the Burlington Town Center, which can be funded through the Downtown or Waterfront TIF. Other major projects, such as the reconstruction of the Colchester/Barret/Riverside intersection, are eligible for state/federal funding through the Chittenden County Regional Planning Commission Transportation Improvement Program (CCRPC TIP). The majority of the projects needed to build out the plan are small, relatively simple changes that can be incorporated into ongoing projects and activities with little additional cost.

Implementing this plan will require a shift in focus and emphasis in the City’s ongoing effort to repair and repave its streets. And, there is no way around the fact that the City will need to increase funding allocated for walk and bike projects to make this plan a reality. Luckily, the City’s 10-year capital plan is already on track to increase funding in ways that will support implementation of this plan.

The summary graphic on the next page compares current spending levels and known or planned funding sources against estimates for what we’ll need to implement this plan. The good news is...we can do this!
A snapshot of what we spend in a typical year now

$1.1$ million
Funding for sidewalk repair/replacement (replacement cycle is too long!)

$350,000$
For other walk/bike projects from Bicycle Program, Traffic Calming Fund, and City Capital

+ Additional funding from grants & ongoing project budgets

$1.5$ million

Additional annual funding needs called for in the 10 Year Capital Plan through 2021

$1$ million
Capital Sidewalk Funding

$100,000$
Capital funding for other walk/bike projects

How we implement recommendations in the next 5 years (through 2021)

$2.1$ million
City funding to repair serious sidewalk failures.

$450,000+$
City funding and grant funding to implement other walk/bike projects recommended in the plan:

- $295,000 - estimated cost for projects in next 12-months
- $475,000/yr - estimated cost for projects recommended in the 2-5 year timeframe, over 4 years.

Estimated annual needs for sustainable funding after 2021

$1.5$ million
+ 3% escalator to sustain a 40-year sidewalk replacement cycle

$2$ million
+ 3% escalator for transportation system expansion, including walk/bike projects
...Burlington’s Streets are safe enough that parents let their kids walk or bike to school, to the park, or to a friend’s house without worry; and that older adults comfortably walk or bike from their house to community destinations such as the grocery store, or the pharmacy.

...walking, biking, and taking the bus are the preferred choice for students and adults living or working in Burlington, all year round.

...Burlington’s transportation network continuously improves our local economy and quality of life, leading people to stay in Burlington and invest in our community.
This plan is about two things: creating safer streets for everyone and making walking and biking a viable and enjoyable way to get around town.
CREATING SAFER STREETS FOR EVERYONE...

We will eliminate traffic-related fatalities and serious injuries by 2026.

Traffic-related deaths and injuries are preventable. It isn’t accurate to call serious collisions “accidents” - for the most part these incidents are the result of factors that we can change, such as unforgiving roadway designs and poor behavior.

To achieve the ambitious goal above, Burlington must approach the issue of street safety from multiple angles – creating infrastructure that emphasizes safety, predictability, and the potential for human error, along with targeted programs related to education, enforcement, and more. Importantly, for streets to be safer for everyone this work must be undertaken through a lens of equity - this means prioritizing investments where crashes and injuries are highest, working to reduce disparities in transportation access, and safeguarding against discriminatory enforcement.

This safety goal has been developed in the spirit of Vision Zero principles. For more information about Vision Zero and what it means, see the Policy and Protocol Action Plan in Chapter 3.
Crashes in Burlington

Throughout this planning process, Burlington residents made it clear that safer streets were a priority for everyone, regardless of how they get around. This map drives that point home - crashes involving people walking and biking are taking place on major roadways and at intersections throughout Burlington. The crash data shown here was used to identify priority corridors for speed control and enforcement, identify the 20 most dangerous intersections, and inform the location of recommendations for walk/bike safety upgrades. (For more details, see Chapter 2.)
MAKING WALKING AND BIKING A Viable AND ENJOYABLE WAY TO GET AROUND TOWN...

By 2026, reliance on drive-alone trips will be low, and alternative modes will make up the majority of commute trips in Burlington.

Mode share (also called mode split or modal share) is a way to measure the percentage of travelers using a particular type of transportation.

In the United States, it is difficult to measure exactly how many people walk and bike for transportation. The best data available for understanding Burlington’s mode share comes from the U.S. Census Bureau’s American Community Survey (ACS), which only asks for information about a person’s journey to work. We know that getting to work is only a small part of the picture of a person’s transportation habits - commuting to work constitutes approximately 20% of all person miles of travel in the United States. Additionally, the framework for collecting journey to work data has changed over time. In the year 2000 and prior, journey to work data was collected as part of the decennial census.

Today, it is collected through the ACS, which is a more frequent survey from a smaller pool of people than the decennial census. This variation makes it difficult to make a clean comparison to recent data and data collected in the year 2000 and before.

Though not perfect, these data sources can help us understand trends in how people move around Burlington. This plan recommends that Burlington work with local and regional partners to collect more detailed data about transportation habits going forward (see details in Chapter 4). For now, we can use census data to set the goal of shifting mode share to the point where alternatives to driving alone make up over 60% of Burlington's commute trips by 2026.
Burlington’s mode share goal sets a target in which reliance on drive-alone trips is low, and use of alternate modes (carpooling, transit, walking, biking, and even telecommuting) makes up over 60% of commute trips.

In the chapters ahead, we’ll provide details on what Burlington’s mode share looks like today, and why increased use of sustainable modes benefits everyone. We’ll also outline specific projects and actions to help the city meet this ambitious goal. The mode share goal will serve as a baseline to help the city determine if progress is being made towards the larger plan vision of making walking and biking a viable and enjoyable way to get around town.

How does Burlington’s target stack up with goals in leading cities?

**Davis, CA**

- Used Transit: 5.2%
- Carpoled: 9.5%
- Walked: 53.6%
- Drove Alone: 19.4%
- Biked: 5.6%
- Worked at home: 0%

- The City of Davis Bicycle Action Plan set a target for 30% bicycle mode share by 2020 (working from a 2013 mode share of 20%).

**Boulder, CO - 2013**

- Used Transit: 7.7%
- Carpoled: 11.5%
- Walked: 51.6%
- Drove Alone: 11.7%
- Biked: 9.8%
- Worked at home: 9.0%

**Boulder, CO - 2035 Target**

- Used Transit: 25%
- Carpoled: 15%
- Walked: 20%
- Drove Alone: 30%
- Biked: 10%
- Worked at home: 10%

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* 2013 data based on 2009-2013 American Community Survey 5-year estimates
** City of Boulder 2014 Transportation Master Plan (note “working from home” was not detailed in the goals)
...do we want to create safer streets for everyone, and make walking and biking a viable and enjoyable way to get around town?
...BECAUSE OUR CITY HAS ASKED FOR THIS.

Burlington residents have called for better walking and biking conditions in every transportation-related plan adopted in the past decade.

The Transportation Plan envisions a balanced investment in complete streets that will function safely for all users, with street design guidelines that have been widely applied on projects in recent years.

The Burlington Parks, Recreation & Waterfront Master Plan notes “Connection” as a key focus area, and calls for better linkages to Burlington’s parks and waterfront bike path through improved cycling infrastructure (including more east-west links), consistent wayfinding, and improved sidewalks. As a parallel effort, Burlington Parks, Recreation & Waterfront also completed a Scoping Study in 2014, focused on creating recommendations for improvements at 12 roadway crossings with the Burlington Bike Path.

The draft South End plan (undergoing revisions at this time) envisions a highly pedestrian centric arts hub, and a walkable, bikeable Pine Street corridor.

For more details and analysis of public input for this plan, see Chapter 2.
Because a walkable, bikeable city benefits everyone.

Beyond responding to a clear community priority and increasing safety, walking and biking investments will also bring economic, environmental, and health-related benefits that will improve quality of life for everyone in Burlington.

**Families**

*Walking/biking increase household purchasing power.* Households in automobile-dependent communities devote 50% more—an extra $3,000 on average—to transportation than households in communities with better bike and pedestrian facilities.*

**Young Adults**

*Walk/bike investments help attract and retain talent.* Bike friendliness can be a factor in where people decide to live and work. In 2009, Portland, OR surveyed recent transplants who bike to work, and 62% of respondents said the city’s bike friendliness was a factor in their decision to move there.*

**Small Business Owners**

*Human-friendly streets boost retail performance.* After the construction of a protected bike lane on 9th Avenue in NYC, local businesses saw a 49% increase in retail sales. On other streets in the borough, the average was only 3%.*

**Major Employers**

*Better walk/bike conditions contribute to a healthy and happy workforce.* The more often an employee cycles and the longer the distance traveled, the lower the rate of absenteeism.*

**Older Adults**

*Walking/biking keeps people fit, healthy, and socially connected as they age.* An adult cyclist typically has a level of fitness equivalent to someone 10 years younger and a life expectancy two years above the average.*

**Teens**

*Walking/biking can help set teens up for healthy lives.* Adolescents who walk or bike to school watch less TV and are less likely to smoke than their peers who are driven to school. They also get more overall physical activity.*

**Young Children**

*Walking/biking improves kids’ academic performance.* Studies have shown that girls who walk or bike to school perform better on tests. Longer active transportation commutes were associated with higher test scores, regardless of how much exercise students got outside of school.*

**Our Local Environment**

*Walking/biking reduces greenhouse gas emissions.* Walking instead of driving to work or school every day can reduce carbon dioxide (CO2) emissions by approximately 300 kg (660 lb) per year for a round trip that is 5 km (3.1 miles) long.*

*Data sources provided in Appendix.*
...BECAUSE PEOPLE ARE WALKING & BIking MORE.

Burlington has seen a significant increase in the percentage of people commuting by public transit, biking or walking.

Compared to other parts of the country, Burlington boasts a high rate of people walking to work. The percentage of people walking or biking to work in Burlington has grown overall since the year 2000, but Burlington can still do better. Comparison of ACS 5-Year Estimate data for 2009 and 2013 in Burlington actually shows a slight decline in people walking to work (from 21.1% to 19.4%). And, while bicycle mode share is growing, it does not yet match the high percentages shown in the leading cities below.

How does Burlington’s existing mode share stack up with that of leading university cities?

*Source Notes: Year 2000 data is based on the 2000 Census. Year 2013 data is based on 5-Year Estimates from the American Community Survey - a more frequent survey from a smaller pool of people. Though not a perfect source or comparison, these data points can help us get a snapshot of mobility trends in Burlington, and in other cities of similar size and/or climate that are leaders in walk/bike mode share. For more info on data sources and limitations, see page 34.
Recent projects are building momentum, but as the data below and on the previous page illustrates, Burlington’s infrastructure still isn’t good enough to making walking and biking a viable way for most people to get around town.

95 miles of city streets
130 miles of sidewalk
12.2 miles of shared use paths
0 miles of protected bike lanes
12% of streets have bike lanes (11.9 miles total)
3% of streets have shared lane markings (2.9 miles total)

“Gold Level” Bike-Friendly cities are doing much better, typically featuring 65% of arterial streets with bike lanes.

To achieve the recognition and high levels of walk/bike mode share that other leading cities benefit from, Burlington will have to do better.

Of course, it isn’t only about infrastructure. Burlington has a rich landscape of events, programs, and policies that support a culture of walking and biking. For more on these non-infrastructure elements, see Chapter 4.
51% of Burlington residents over the age of 45 feel that the City’s streets are unsafe for cyclists.*

The 5 Streets that Feel Most Unsafe

We asked over 500 Burlingtonians of all ages to tell us what streets felt the most unsafe for walking and biking. Here’s what we heard:

→ Shelburne Road
→ Pine Street
→ North Avenue
→ Battery Street
→ Main Street
→ Plus a “Dis-Honorable mention” for North/South Winooski Avenue (#6)

High injury rate for people riding bikes in Burlington underscores the need for safer streets

In 2013, about 6% of people regularly rode a bike to work in Burlington.

But, of 771 traffic-related injuries in Burlington since 2011, 18% involved people riding bicycles.

Burlington residents would walk or bike more often if conditions were better.

Percentage of Burlingtonians aged 45 and over who would walk or bike more often if conditions were better:*

- Extremely / very likely: 43%
- Somewhat likely: 23%
- Not very likely / not at all likely: 24%
- Not sure / no answer: 10%

*Based on a 2015 AARP VT “Livable Burlington” Survey.
Through the activities described on the following pages, people shared many diverse opinions, concerns, and hopes about walking and biking in Burlington. The left column below summarizes the topics and issues that came up repeatedly across activities, from surveys to focus groups. The right column explains how this plan responds to what we heard from the community.

**What we heard...**

“Burlington needs a **dense, connected bikeway network**, that includes ‘low-stress’ **protected facilities** appropriate for **people of all ages and abilities**.”

“**Safety** is a huge priority. It should be the major focus of the plan.”

“Burlington needs **safe intersections** for all modes. Intersections should be a major focus of the plan’s pedestrian projects, in particular.”

The plan must address “**gateway**” areas in and out of Burlington from South Burlington, Winooski, etc.

“**Speeding** is a major issue of concern, as is **aggressive driver behavior**.”

“The plan must **embrace the winter climate** and integrate best practices for year-round maintenance of pedestrian and bicycle facilities.”

**What we did**

Created a bold plan that sets ambitious goals for making Burlington a more walkable and bikeable place, and positions Burlington to achieve Gold-level status as a walk and bike friendly community in the next 5 years.

Identified safety as a top priority in the plan vision, and set an ambitious goal to eliminate traffic-related fatalities and serious injuries by 2026.

Structured walk recommendations around improving Burlington’s most dangerous intersections (identified through crash data analysis and public input). And, outlined recommendations for an extensive network of low-stress bikeways that include protected intersections.

Recommended stronger and safer connections, with protected bikeways/ shared use paths at all entry/exit points on the cities border.

Recommended target actions for enforcement. And, outlined a plan for infrastructure that will calm traffic on key corridors throughout the city, bringing speeds in line with Burlington’s urban context.

Integrated best practices from cities that are leaders in active transport for winter climates (such as Montreal) in a special Winter Action Plan (see Chapter 3).
<table>
<thead>
<tr>
<th>What we heard...</th>
<th>What we did</th>
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**The network should minimize hills and respond to grades.**

**“Maintenance matters.”** Poor pavement conditions of sidewalks and bike lanes reduces safety and mobility for people walking and biking.

**“Puddles splash pedestrians and create hazards for people biking. We should aim to integrate green infrastructure into projects to alleviate flooding.”**

**“Enforcement is important, but so is engineering.”** A sign with a low speed limit will not be enough to encourage slow, careful driving if the street is designed like a drag strip.

**“Drivers are not the only ones who need education about safety and courtesy. Pedestrians feel threatened by people biking on sidewalks or riding the wrong way in streets and bike lanes.”**

**“Talk is cheap. We need to see projects hit the ground. NOW.”**

Recommended east-west cycling connections, like climbing and protected bike lanes to make cycling more appealing and unfavorable topography less intimidating.

Outlined best practices for maintenance of walking and biking infrastructure. Recommendations also call out the need for sidewalk maintenance funding reform and include strategies for reducing maintenance costs long-term.

Outline tools for integrated green infrastructure into active mobility upgrades including planter-protected bike lanes, rain-garden curb extensions, and more street trees.

Established principles in Chapter 2 for using street design to “enforce” desired speeds and improve safety. This chapter also identifies focus corridors for speed control and enforcement, and outlines design tactics.

This plan recommends bold infrastructure upgrades that will support “good” behavior - safer and more direct bike routes will discourage sidewalk and wrong-way riding. The plan also outlines strategies for education around safe walking and biking habits in Chapter 4.

First, we invited people to experiment with and experience options through demonstration projects. A demonstration project policy accompanies this plan, enabling residents and organizations to continue to test recommendations. The 12-month Priority Action Lists in Chapter 3 set DPW up to make change all over the city in the next year, with little else than paint. Finally, the plan recommends pilots for key projects and outlines a path for implementation of many projects over 5 years.
**ONLINE OUTREACH**

The website and social media platforms were used to spread the word about the plan and disseminate materials such as the PlanBTV Walk/Bike Survey. The website featured an interactive map which allowed people to provide geo-located comments about walk/bike issues and ideas. Comments from the interactive map helped inform the list of top 20 priority intersections for upgrades and specific bike facility recommendations (see Chapter 3 for recommendation details).

**HANDLEBAR + WALKABOUT SURVEYS INVOLVED:**

The Handle and Walkabout Surveys invited members of the public to participate in walking and biking tours to discuss and document existing conditions. The surveys helped us identify important routes for bikeway upgrades, observe conditions at dangerous intersections, and document existing bicycle parking. Importantly, these tours provided an opportunity for members of the public to impart “insider” information that might not be readily available in past plans and maps, such as the locations of informal footpaths around schools and parks (shown on the maps in Chapter 3).
The 24-question PlanBTV Walk/Bike Survey provided important information about existing conditions and community priorities for walking and biking in Burlington. The Survey was distributed through the mailing lists of the organizations on the Steering and Advisory Committees, and was promoted through public events and public workshops for the plan.

**Who took the survey?**

Over 540 people completed the survey between July and December of 2015. Survey responders were:

- Nearly all were full time residents of Burlington, 66% owned their own home and just under 30% rented.
- 67% work in Burlington, and over 65% have a commute of less than 5 miles. Commutes of this length are well suited to walking or biking.
- Seasonal bicycle commuters. Over 60% of respondents bike to work (compared to 5.7% citywide). But, a large percentage (62%) only bike seasonally, suggesting that improved winter infrastructure could have a big impact in Burlington’s mode share.

66% of 540 survey respondents said that they don’t bicycle in Burlington because they don’t feel safe.

**TOP PRIORITIES FOR INFRASTRUCTURE**

- Safer and easier intersections crossings
- Improvements to increase comfort and safety for people walking (shade trees, wider sidewalks, fewer curb cuts, landscaping, plowing/timely snow and ice removal, seating, separation from traffic)
- Traffic calming and lower speeds
- More bike lanes, paths, trails that are protected or separated from car traffic
- A more connected/continuous bicycle network

**What does this tell us?**

It’s all about speed control and infrastructure! For more information about how street design is related to speed and safety, see Chapter 3.

**TOP PRIORITIES FOR PROGRAMS**

- Far and away, the top priority was education and enforcement campaigns to improve driver behavior
- Traffic calming and lower speeds *Note that respondents were allowed to select more than one option for each category, resulting in percentages that total over 100%.

**What does this tell us?**

Conflict between people walking/biking and people driving is a major pain point. Survey respondents feel that aggressive driver behavior and high speeds are major threats to safety. Safer street design is a major priority to address these concerns. Although enforcement is important, street design sends strong signals about how to move through a space. See Chapter 3 for visual examples.
WALK BIKE SURVEY DATA HIGHLIGHT

What makes you feel unsafe or uncomfortable walking around Burlington?

On a scale of 1-10, most survey respondents said they felt very safe walking (8-9 rating). Of the factors that make people feel unsafe or uncomfortable walking, driver behavior was the biggest problem, followed by unsafe crossings and poor sidewalk conditions. Survey respondents said that the most important infrastructure upgrades that would encourage them to walk more were:

- Safer, low-stress intersection design
- Better conditions (including benches, shade trees, etc.)
- More traffic calming/speed reductions
- More off-road trails and paths

They also noted the need for increased education around and enforcement of laws protected pedestrian priority. Recommendations related to education and enforcement can be found in Chapter 4.

What makes you feel unsafe or uncomfortable biking in Burlington?

Although most survey respondents were confident and frequent cyclists, they reported feeling only moderately safe biking in Burlington. Driver behavior was listed as the main reason for feeling unsafe. To improve safety, respondents called for:

- More protected bike lanes and paths
- A more connected and continuous bicycle network throughout the city
- Additional signage reinforcing rules protecting cyclists
- More traffic calming/speed reductions
- Education and enforcement campaigns to improve driver behavior

These desires are reflected in the recommended projects and actions in Chapters 3 and 4.
With the help of their teachers, students from the Sustainability Academy completed an adapted version of the survey to share information about their walking and biking habits. Here’s what we learned:

- Nearly all students enjoyed walking or biking around Burlington with their family, and many walk to school regularly.

- Favorite places to walk and bike included parks and playgrounds, the waterfront bike path, and on neighborhood streets in order to run errands.

- Most students do not walk or bike around Burlington by themselves or with friends, because their parents do not think it is safe for them to do so.
PUBLIS WORKSHOPS

The project team hosted in-person workshops to obtain input around key project milestones:

- **July 2015** - This initial Public Workshop defined the project’s scope and approach. One key workshop activity used the “25/10” framework to rapidly define people’s top priorities. For this exercise, everyone wrote down a single priority idea for making Burlington a better place to walk and bike. Each idea was passed around the room and scored on a scale of 1-5 by whichever person happened to wind up with the idea in hand (1 indicated a less important idea and 5 indicated an idea with potential for high impact). The following page highlights the ideas that emerged with the highest scores.

- **September 2015** - This Public Workshop recapped public input to date and presented draft recommendations for improvements across the 6 E’s. In small groups, participants had the opportunity to ask questions and provide specific feedback on draft proposals. Following the Workshop, the project team posted all draft materials on the project website for an additional 1-month comment period.

- **January 2016** - This Public Workshop provided an opportunity for the team to present revised recommendations, answer questions, and collect additional public input on the proposals in the plan.

These Public Workshops were a critical component of the planning process, and were supported by the many other online and in-person outreach strategies described in this section of the document.
If you could pick one priority project or policy to make Burlington more walkable or bikeable, what, and where would it be?

**TOP PRIORITIES FOR BETTER WALKING**

- Calm traffic and improve pedestrian crossings on South Winooski Avenue, especially near City Market (potentially using a 4-to-3 lane conversion).
- Install ADA accessible crosswalk and signal actuators at key intersections citywide.
- Upgrade crossings at all major streets to have rapid flashing beacons, and follow-through on enforcement of pedestrian priority at these crossings.
- Widen sidewalks and narrow streets where pedestrian volumes are high, so that cars will be forced to drive 20 miles per hour or less.
- Add sidewalks on Leddy Drive to connect Leddy Park and Leddy Beach with the Ethan Allen Shopping Center.
- Time pedestrian crossing signals so that walkers don't have to wait so long to cross.

**TOP PRIORITIES FOR BETTER BIKING**

- Create a two-way protected bike lane on North Champlain Street from Pearl Street to Manhattan Avenue, taking away one lane of traffic.
- Focus on adding more protected bike lanes citywide!
- Create protected bike lanes on North Avenue.
- Add protected bike lanes to South Winooski Avenue, through a 4-to-3 lane conversion.
- Provide protected bike lanes and/or bike boulevards to get out of town commuters into the city safely.
- Create a protected North-South bike lane connection to enhance access to downtown and grocery stores.
- Legalize cyclists crossing with pedestrians when the pedestrian signal comes on.

**FOCUS GROUPS**

In order to expand outreach and obtain input from underrepresented groups, the project team hosted Focus Groups with the VNA Family Room, a community resource center in the Old North End.

As parents of small children or new arrivals to America, Focus Group participants provided a unique perspective on walking/biking and street safety. While some bike regularly, most said they rely heavily on transit, driving, or walking. Common destinations included:

- Parks and playgrounds, especially Battery Park
- Old North End commercial corridor on North Street
- Local schools, especially H.O. Wheeler Elementary
- The Ethan Allen Homestead, which is a major hub for services and activities including summer camps

Walking was a key transportation mode for all attendees. When asked about specific streets or intersections that feel unsafe for walking, participants mentioned:

- Shelburne Road, and the Shelburne Rotary area
- North Avenue
- The intersection of Manhattan Ave. and 127
- Crossing to Battery Park from the Old North End
- Intervale/Elmwood intersection
- North Street crossings, such as at Murry Street
- Gateway areas from Winooski (such as the Winooski Bridge) or South Burlington.

Of the participants who did bike regularly, many stated that they typically bike on the sidewalk because they feel unsafe riding on the street. They noted that creating more protected bicycle routes should be a priority of the plan, and that affordable access to bikes and equipment, like helmets, would be helpful.

Participants also noted that there is a need to educate drivers about how to share the road with cyclists. Participants had positive experiences with Open Streets BTV and felt that doing more Open Streets events would be a great thing for Burlington.

Finally, participants noted that personal security is an important consideration when discussing pedestrian safety. Several people said that they feel unsafe walking around some parts of Burlington at night due to poor lighting and a high prevalence of people loitering and openly drinking on the sidewalk.
The planning team used “Demonstration Projects” to expand outreach and test possibilities for enhanced pedestrian and bicycle infrastructure.

Demonstration Projects refer to short-term or pop-up installations created with donated, borrowed or low-cost materials. For PlanBTV Walk/Bike, the Department of Public Works partnered with Local Motion and dozens of volunteers to create a series of Demonstration Projects in Burlington’s Old North End and South End neighborhoods. These projects expanded the conversation about walking and biking beyond the traditional public workshop framework, allowing residents, business owners, and city agencies to physically experience and react to new types of pedestrian and bicycle infrastructure. To maximize public input, the project were installed during Burlington’s popular South End Art Hop and Open Streets BTV events.

**SOUTH END DEMONSTRATION: PARKLET AND PEDESTRIAN SAFETY UPGRADES @ ART HOP**

The demonstration at Pine Street and Kilburn Street showed how the city might make walking safer and easier. The project featured a new “parklet” for sitting and socializing (pictured top left) and an artistic curb extension to reduce crossing distance for pedestrians (pictured bottom left). The parklet space included a tent with interactive activities to generate conversation and collect public input about walking and biking in Burlington.
This demonstration project showcased various options for enhanced bike lanes on several streets adjacent to the Open Streets BTV route.

For this demonstration, the team created:

- Burlington’s first parking-protected bike lane along one block of North Winooski Avenue (pictured top left);
- A planter-protected bike lane on North Union Street (pictured bottom left);
- Connections between the two protected bikeways - with a Neighborhood Greenway on Grant Street (pictured bottom right) and intersection treatments at Union and Pearl (see photos on following page)

Adjacent to the demonstration projects, volunteers set up outreach booths to talk to people about the plan and ask them about their priorities for a more walkable, bikeable Burlington.
Volunteers used temporary paint to add high-visibility lane markings to Union Street, providing a safe transition for cyclists crossing the intersection at Pearl.

Just 6 weeks after the demonstration project occurred, Burlington Public Works installed permanent pavement markings at the intersection.
WHAT WE LEARNED

The demonstration projects represented an unprecedented collaboration between Burlington’s government agencies, advocates, local businesses, and residents, and they helped our team gather input for the plan. They also allowed a broad base of people not normally involved with the technical planning process to experience new and unfamiliar street design types. If this were the only outcome, then the projects could be considered a success!

Yet, beyond raising awareness and gathering input, our team learned what didn’t work. Some aspects of the designs tested were imperfect. For example, the number of parking spaces moved off the curb on North Winooski Avenue limited visibility for motorists turning into driveways located along the west side of the street. Such conflict points between people driving and cycling could be ameliorated by changing the design approach, which underscores the value of testing design in the first place.

That said, the conversations we had with people during the demonstrations helped us deepen our understanding of what people like about protected bikeways, and what their interests and concerns are for more permanent infrastructure. Of course, there are many ways to design protected bike lanes besides the parking and planter-protected types shown in the demonstrations. Public input during the demonstration underscored that adding protected facilities remains a high priority for people in Burlington.

In addition to sparking important community conversations, the demonstrations allowed our team to gather some hard data. The Chittenden County Regional Planning Commission (CCRPC) collected vehicle speed and volume data on North Winooski Avenue and North Union Street from Friday, September 11 through Wednesday, September 23. The data allowed us to see how vehicle traffic was affected with and without the demonstration projects. Here is what we learned:*

- Volumes of vehicles did not change significantly; volumes on both Union and Winooski were slightly higher during the pilot than on the following weekend, possibly due to re-routing of traffic during the Open Streets BTV event.

- Vehicle speeds were significantly lower during the demonstrations, as shown in the graphs to the right.

Thus, the two demonstrations showed that each of the primary corridors has additional capacity for motoring, and that redesigning the street with protected bikeways could lead to a much higher percentage of drivers observing the speed limit!

*Speed data (right) was collected in partnership with CCRPC. Data is limited to between the hours of 10:00 a.m. on Saturday through 4:00 p.m. on Sunday. Demonstration project data was collected during these hours September 12 to 13, 2015; Normal Conditions data was collected during these same hours on September 19-20, 2015.
Burlington’s residents want their city to be a more walkable, bikeable place because...

“Active transportation is more sustainable, and it saves me money!”

“Biking is good for my health and overall well-being.”
WHAT’S NEXT?

The City of Burlington developed a guide and policy framework to help individuals and community organizations spearhead more short-term demonstration projects.

This guide and policy support Burlington’s existing pilot project ordinance. That ordinance (Article 1 Chapter 20 Section 3) allows the Department of Public Works to implement temporary traffic and parking projects on public streets in order to evaluate the merits and impacts of proposed street design projects. This new policy breaks the process into even smaller segments, making it easier for everyday residents, advocacy organizations, and community groups to spearhead short-term demonstration projects (lasting from 1-7 days) alongside DPW and other agencies.

The September 2015 Demonstration Projects certainly helped inform the walk/bike master planning process. Ideally, the community-led projects authorized by this new policy will continue to inform city-led projects, including the temporary initiatives authorized by the pilot project ordinance.
PART 2:

HOW?

...do we create safer streets for everyone, and make walking and biking a viable and enjoyable way to get around town?
THE 6 E’s
This plan is organized around “6 E’s”. Each E represents an element that will help us achieve the community’s vision for walking and biking, and reach the bold goals outlined at the start of this plan:

- Eliminating traffic-related fatalities and serious injuries by 2026.
- Shifting mode share so that by 2026, reliance on drive-alone trips will be low, and alternative modes will make up the majority of commute trips in Burlington.

The E’s offer a framework for how we’ll reach these goals through: engineering, evaluation & planning, education, encouragement, enforcement, and equity. Following through with the recommended actions in all of these areas will position Burlington to meet the plan goals and become the best city on the east coast for walking and biking.

It is important to note that implementing recommendations in this plan (particularly those in Chapter 4) will require a collaborative effort between DPW and other city and regional agencies, Neighborhood Planning Assemblies, non-profit organizations, and local businesses and residents.

EVALUATION & PLANNING
Focuses on planning for walking and biking as viable modes of transportation. This involves creating a comprehensive plan, like the document you’re reading now. It also involves establishing metrics for measuring success, and funding adequate staff and advocacy resources to accomplish goals.

EDUCATION
Refers to non-infrastructure related programs that help people of all ages and abilities gain the skills and confidence to walk or bike for transportation. It also involves educating all road users about rights and responsibilities.

ENCOURAGEMENT
Refers to programs that celebrate walking and biking and establish both modes as a normal part of everyday life. Examples include events such as Open Streets BTV or Bike to Work Day.

ENFORCEMENT
Focuses on making sure the road is safe for all users. This involves establishing laws and regulations that treat people walking or biking equitably within the transportation system. It also involves efforts to be sure that law enforcement officers understand these laws, know how to enforce them, and apply them equitably to ensure public safety.

EQUITY
Walking or biking should be viable options for people throughout Burlington. For the purposes of this plan, we’ve defined equity in terms of:

- Geography – the distribution of walking or biking improvements and programs within the community
- Social/Demographic factors – the distribution of walking or biking improvements across diverse populations

Equity is also related to enforcement, as it is essential that rules are enforced in an equitable manner.
Infrastructure that accommodates the needs of all road users is perhaps the most tangible characteristic of a walk- or bike-friendly community. The presence (or absence) of safe streets and crossings is a key factor in people’s decision to walk or ride a bike when they run errands or travel to work or school. Engineering is also a key determinant of people’s behavior when they drive – a posted speed limit of 25mph or a “Pedestrian Crossing” sign will not be enough to encourage slow, careful driving if the street is designed like a drag strip.

The streets of the most advanced walk- and bike-friendly communities provide well-connected walking and bicycling networks that feature safe pedestrian crossings, bikeway facilities of varying types, and shared use paths. These facilities are supported by amenities such as benches, street trees, water fountains, and secure and convenient bicycle parking. Finally, these communities benefit from proactive policies that help them maintain existing infrastructure.

To realize the plan vision and achieve Burlington’s mode share and safety goals, Engineering will be a critical focus area. Infrastructure for walking and biking emerged as the biggest area of needed improvement in Burlington’s 2013 “Go for Gold” Blueprint. It also stood out as a major priority at public workshops and in the PlanBTV Walk Bike survey. (For more details on how public input helped shape the plan, see Chapter 2).

Chapter 3 of the plan presents recommendations for infrastructure projects that will increase safety for all people, whether they are driving, biking or walking. In addition to responding to issues and concerns we heard throughout the planning process, the recommendations in this chapter are guided by existing conditions analysis and current research and best practices, both of which are described further in the pages ahead.
Creating a Cycle of Sustainable Transportation Investments

PEAK TRAFFIC
Based on a long history (since 1975) of consistent data collection on vehicular traffic volumes, it is clear that Burlington hit “peak traffic” in most locations between 1995 and 2000. Since then, traffic volumes have declined on ALL of the city’s streets for which data is available. (See graph at the bottom of the page.) After a 50+ year period of transportation planning where it was always a baseline assumption that vehicular traffic would grow, our planning of the street network should respond to this change, and consider the right design of our streets and intersections given these well documented trends.

ASKING THE RIGHT QUESTIONS
In looking at projects that may change the balance of space allocated to vehicles and people walking or biking, the question to ask should not be limited to “What will happen to the traffic?” We should also ask: “What will happen if we provide an attractive, low stress bikeway in this corridor? What will happen if we make safe and accessible street crossings for people walking or taking the bus? What are the outcomes for transportation access and choice? Will these changes reduce need for peak hour traffic capacity or parking?”

Designing safe streets for all modes will help make walking and biking a viable and enjoyable way to get around town. When coupled with other land use and urban design policies, walk/bike improvements can help communities instigate a sustainable cycle of investments that reinforce a safe, low-cost, and healthy transportation system.

[Graph showing average daily traffic volume from 1975 to 2015 for various streets in Burlington.]
The Connection Between Design, Speed, and Safety

WIDE, OPEN STREETS ➔ HIGH SPEEDS

The image comparison to the left illustrates the impact that street design has on vehicle speed. The wide, unobstructed lane in the top photo encourages high speeds. The narrow, tree-lined street at the bottom is designed to enforce the slow, careful driving that would be desirable on a neighborhood, residential street. This comparison graphic was created by Wes Craiglow, Deputy Director of Planning and Development for the City of Conway, AR. But, these principles are not unique to his community. The data collected during the Demonstration Projects described on page 52 demonstrated the same principle. For the demonstration, volunteers placed temporary planters in the bike lane buffer on South Union Street to “enforce” the existing narrow lane striping. With the lanes narrowed, the rate of vehicle speeding dropped from about 25% to 6%!

HIGH SPEEDS ➔ DANGEROUS STREETS

The series of images on the lower left illustrate that as a driver’s speed increases, their peripheral vision narrows severely. There is a direct correlation between higher speeds, crash risk, and the severity of injuries.

LOWER SPEEDS ➔ LOWER CAPACITY

Reducing speed on city streets does not reduce their capacity to handle emergency vehicle or peak hour traffic. In fact, the optimal speed for traffic efficiency is around 25 mph due to the ability of drivers to safely follow the car ahead more closely and make efficient use of street space. It is also worth considering that the urban street network’s capacity is primarily constrained by a relatively small number of bottleneck intersections, and changing the width of travel lanes will have little effect on the overall performance of the street network.
SAFE STREETS
DESIGN PRINCIPLES

In addition to the concepts discussed on the previous pages, recommendations in this Chapter are based on best practices for safe street design, summarized in the principles below.

ACCESS + MOBILITY FOR ALL

Streets should allow people to travel in a safe, dignified, and efficient manner no matter their age, gender or level of ability. Though the focus of this plan is on improving conditions for walking and biking, recommendations must also consider the needs of people driving. Streets must allow for harmony between multiple modes - allowing for safe and efficient movement of trucks, public transit, and emergency response vehicles.

ENVIRONMENTAL SUSTAINABILITY

Sustainable streets protect and enhance natural ecosystems with tools including greenbelts, pervious pavements, and bioswales to control stormwater. Street trees are a vital part of sustainable streets: they provide shade, filter the air, and slow traffic. Street trees have been shown to be associated with lower crime rates, higher household income, and increase home values. Integrating ecological considerations into street design can also ease maintenance costs, as uncontrolled stormwater can damage street surfaces over time.

SAFETY + SECURITY

Streets should be designed to reduce or eliminate traffic-related fatalities or serious injuries. As described on the following page, vehicle speed is one of the most significant factors in crash severity, and controlling speed will have a big impact on street safety. Street safety is also closely connected to public life - well-lit streets that encourage walking and biking throughout all hours of the day provide more “eyes on the street,” and increase people’s sense of security.
LAND USE CONTEXT

Street design should both respond to and influence the character of neighborhoods, advancing the community vision for the future. Street design is inherently connected to land use - compact land use patterns and connected multi-modal streets support transportation options. Options reduce demand for drive-alone trips, easing parking pressure and traffic congestion. In Burlington, this can be seen in many Neighborhood Activity Centers that provide essential services within walking distances of people’s home and/or place of employment.

CLIMATE CONSIDERATIONS

Street design should respond to local environmental factors such as climate. Recommendations for improving walking and biking conditions in Burlington must embrace the city’s winter climate and integrate best practices for providing safe walking and biking options year-round.

COMFORT

When creating new walk and bike infrastructure, comfort is an important consideration. For example, sidewalks should be made as wide as practical and retrofitted to be fully ADA accessible. They should feature amenities such as benches and shade elements. Bikeways should allow people on bikes to be separated from the sidewalk. They should be designed to allow people on bikes to pass each other safety and ride two abreast wherever possible. These are just a few examples of how consideration for comfort can inform design.

CONNECTIVITY

A dense, connected street network helps make walking and biking viable modes of transportation. Intersection density is one of the most important ways to create slower, safer streets - high ratios of intersections are associated with fewer fatalities. Cul-de-sacs and dead-end streets should be avoided; they create indirect routes that cause people to drive longer distances and discourage walking and biking. Where existing cul-de-sacs cannot be connected to the street grid, multi-use paths should be used to at least improve connectivity for people walking and biking. Connectivity also matters for the network of walk/bike facilities within the street grid. For example, bike lanes or sidewalks that suddenly drop off discourage people from biking or walking.
Action is essential! In Fall 2015, DPW completed a handful of small projects that improved safety with paint. Burlington should continue acting fast. The 12-Month Priority Implementation Plan outlines more small projects that can be implemented in the next year. For large projects, Burlington should look for opportunities to use “pilot” projects to test options and inform public decision making.

**ECONOMIC DEVELOPMENT**

Streets are an economic asset to cities. Well-designed streets have been shown to generate higher revenues for businesses and increase home values. Streets should be designed to support a mixture of commercial and cultural activities, and leveraged to attract economic opportunities and attract talent.

**ACTION!**

Burlington can start improving safety now with low-cost materials. The 12-Month Priority Implementation Plans outline small projects that can be implemented quickly with little else than paint. For projects that require significant capital planning and investment, Burlington should look for opportunities to use “pilot” projects to test options and inform decision making. The phased implementation approach recommended in this plan should be considered one potential scenario - flexibility is essential for capitalizing on opportunities as they arise!
The following pages outline actions in the realm of engineering that will help Burlington apply the safe streets design principles and meet the goals outlined in this plan. These recommended actions are then followed by three chapter sections focusing on sub-areas of the city: New North End, Downtown | Old North End | Campus Area, and the South End. Each sub-area section contains an analysis of existing conditions and a 12-month Priority Action List, which sets up DPW and its partners to make change all over the city in the next year, with little else than paint. Sub-area sections also include maps with recommended projects for five-year and longterm time frames. Moving the recommendations in this chapter from paper to pavement will help make Burlington the best small city for walking and biking on the east coast.

#1. Engineer and design city streets to self-enforce appropriate target speeds.

Street design sends the strongest signal of how to move through space. To increase safety, engineer and design city streets to self-enforce a maximum target speed of 25mph or less along major corridors and 20mph or less on neighborhood and downtown streets. The Priority Streets for Speed Control map on page 74 illustrates recommended locations for creating corridor, neighborhood, and downtown “slow zones.” Treatments in these priority locations might include a variety of traffic calming measures including raised crossings, walk/bike roadway markings, or signage.

Roundabouts are one great way to achieve lower speeds, and they are a tool that should be closely considered for intersections in slow zone areas in particular. Roundabouts come in many sizes and styles, and each type has a place on Burlington’s streets. For more details, see the Field Guide to Roundabouts in the Appendix of this plan.

Signal timing is another important factor in designing streets to self-enforce target speeds. Modify signal timing to reduce off-peak speeding and increase exclusive pedestrian crossing times (including lead pedestrian intervals) along and across all priority corridors and intersections by 2026.

**Success Metric:** All crashes (walking, bicycling, driving) resulting in serious injuries decrease 50% by 2021, 100% by 2026 (achieving the plan goal outlined at the start of this document).

**Responsibility:** City of Burlington Department of Public Works; VTrans
#2: Improve safety at all 20 priority intersections.

Focus investments on all 20 priority intersections identified in the Citywide Walk Plan Priorities at the start of this chapter, detailed in the Chart on page 77. Use the interim and permanent infrastructure treatments outlined in the Illustrated Glossary of Safe Streets Treatments found in the Appendix of this plan.

**Success Metric:** All 20 of the Burlington’s most dangerous intersections are improved by 2026, or two per year for the next 10 years.

**Responsibility:** City of Burlington Department of Public Works; VTrans

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#3: Provide a connected network of sidewalks and safe intersections.

This action can be implemented with the following approach:

- Provide a sidewalk on at least one side of every street in Burlington.
- For new development, do not allow cul-de-sacs to be built except where natural features or linear rights of way (river, wetlands, rail line etc.) exist.
- New development should achieve, at a minimum, an intersection density of 140 intersections per square mile.
- Automate all pedestrian signals in downtown Burlington.
- Retrofit existing parking lot driveway curb cuts so that pedestrians and bicyclists are clearly visible and have the right-of-way at conflict points; limit the number and width of proposed curb cuts and driveway access points to maximize safety by giving priority to pedestrians.
- Where paths do not currently exist, disconnected streets and cul-de-sacs should be retrofitted to include bicycle and pedestrian access, with a priority where such connection would provide access to a low-stress facility, such as a protected bikeway or shared use path.
- Upgrade key intersections to include ADA accessible ramps and crosswalk and signal actuators.

**Success Metrics:**

- 3.4 miles of new sidewalk miles implemented by 2026
- Ensure that all crosswalks are provided no more than 500 feet apart, Except where unique land use or topographic conditions dictate fewer crossings
- Walking mode share increase to 20.5% by 2021, 22% by 2026

**Responsible Parties:** Burlington Department of Public Works; Burlington Planning Department; Burlington Community and Economic Development Office; CCRPC; VTrans; and property owners, including major institutions (UVM, Champlain College etc.)
#4: Create a dense, interconnected bicycle network that serves the needs of people of all ages and abilities.

By implementing the projects recommended in the network maps in this plan, Burlington can:

- Increase the total bicycle network to at least 43 street miles, or at least 45% of the city’s 95-mile street network by 2026.
- Provide a shared use path, neighborhood greenway, or protected bike lane connection to every school in Burlington by 2026.
- Provide a bikeway connection to every Neighborhood Activity Center, major employer, and adjacent communities by 2026.
- Provide at least 12 miles of on-street protected bikeways by 2026.
- Provide 90% of Burlington’s residents with a bikeway facility within a 1/4 mile of their home by 2026.

As new bikeway projects are implemented to create this network, the City should add wayfinding at key decision points to indicate the best way to get to major destinations and areas of the city (for example Downtown, or the New North End). Burlington should develop a simple template bicycle wayfinding sign that can be installed at major decision points as new bicycle facilities are added to the network.

**Success Metrics:**

- Cycling mode share increases to 9%, by 2021, 12% by 2026
- Implement at least 28 miles of new bikeway miles by 2026.
- 65% of the city’s bikeway miles are classified as low-stress routes by 2026.

**Responsible Parties:** City of Burlington Department of Public Works; Burlington Planning Department; Burlington Parks, Recreation, and Waterfront Department; Burlington Police Department; Burlington Fire Department; Burlington Community and Economic Development Office; CCRPC; and VTrans

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#5: Leverage walk/bike projects to add green infrastructure to Burlington’s streets.

Integrate green infrastructure (permeable paving materials, rain gardens, street trees, garden walks etc.) into complete streets design and neighborhood greenway projects to control stormwater, reduce the heat island effect, and enhance beauty.

**Success Metrics:** Urban runoff is reduced by at least 80% compared to prior conditions along streets that receive green infrastructure treatments.

**Responsible Parties:** Burlington Department of Public Works; Burlington Planning Department; Burlington Parks, Recreation, and Waterfront Department; CCRPC; and VTrans
#6: Improve and Expand Bicycle Parking Citywide.

Build more high-quality, secure bicycle parking spaces, including bicycle racks, on-street bike corrals, shelters, bike lockers, and bike rooms/stations within public buildings and parking garages. Require more secure indoor bicycle parking for multi-family residential development and covered bicycle parking at major community destinations. Create and conduct a bi-annual bicycle parking survey for multi-family residential and commercial properties.

These mandates may be achieved by revising Chapter 8, section 8.2 of Burlington’s zoning code and expanding DPW’s Bicycle Parking Assistance Program to include on-street bike corrals and bike shelters. (See Bicycle Parking recommendations on page 150 for more details.)

Success Metrics:

- In addition to those racks installed on private property, the city should install at least 100 high-quality bicycle parking spaces in the public right of way per year, or 1,000 new spaces by 2026.
- Annual bicycle theft reduced 50% by 2026.
- A high-capacity bicycle parking station is built within 3 years of plan adoption. See additional metrics related to bike parking on page 150 of this plan.

Responsible Parties: Burlington Department of Public Works; Burlington Planning Department; Burlington Parks, Recreation, and Waterfront Department; and property owners, including major institutions (UVM, Champlain College etc.).
#7: Implement a robust bicycle sharing system.

Work with key institutional partners such as the University of Vermont and Champlain College to create a public bicycle share program. The first step is to build from the 2011 Chittenden County Bike Share Feasibility Study to conduct a detailed, localized study to guide implementation. The study should recommend a preferred fleet system, with consideration for the role of e-bikes. The study should include detailed guidance on station locations, with a phased plan for roll out. It should also provide recommendations related to funding and maintenance. Once a detailed study has been completed, Burlington should seek program funding through public health and transportation organizations, as well as local corporate and foundation sponsors. Once funding is solidified, Burlington can implement a cost-effective, high-density, equitable bike share system for Burlington’s residents and visitors.

Success Metrics:*

- Complete a bike share implementation study and begin funder outreach in 2017.
- Implement a bicycle sharing system by 2021. Achieve a maximum spacing distance of 1,000 feet between stations within the coverage area.

Responsible Parties: Burlington Department of Public Works; Burlington Planning Department; Burlington Parks, Recreation, and Waterfront Department; and property owners, including major institutions (UVM, Champlain College etc.).

*Note that the target timelines listed above assume the City leads this effort. If the City is able to serve as a leader and convener, but approach bike share implementation with a coalition of highly involved partners, implementation can and should be expected to occur much faster.

How do electric bikes (or, “e-bikes”) fit into the picture?

During the summer of 2016, the State of Vermont updated legislation to clarify the definition and regulation of electric bikes. E-bikes allow a rider to pedal the bike normally or use the power of a battery and motor system to move with less physical exertion, or get an extra boost over a hill. Section 56 of Act 158 of Vermont law now further defines an e-bike or “motor-assisted bicycle” to mean a bicycle or tricycle with pedals that is equipped with a motor, but that cannot produce a top speed of more than 20 miles per hour on a paved level surface. The law stipulates that motor-assisted bicycles are generally to be governed by Vermont laws applicable to bicycles, and are exempt from registration, licensing, and inspection requirements; may not be operated on a sidewalk in Vermont; and may not be operated by a person under 16 years of age.

E-bikes can play an important role in making travel by bicycle more accessible to people who might be discouraged from riding a traditional bicycle because of age, disability, limited physical fitness, or convenience. As Burlington moves to implement recommendations in this plan, e-bikes, and these recent updates to state law regarding their use, should be considered. For example, e-bikes could be a valuable part of a public bike share fleet.

Source: Vermont Department of Motor Vehicles Law Enforcement Bulletin #16-02
#8: Create more walk priority or walk-exclusive spaces.

The Church Street Marketplace in Downtown Burlington is a much-loved walk-only zone. Stretching for 4 blocks, the Marketplace is a hub of activity with over 100 places to eat or shop, as well as year-round programming from festivals to street entertainers. In lieu of a fully closed street, many communities around the country are creating “shared streets”. Also referred to as a “woonerf,” a shared street is designed to encourage very low vehicle speeds and prioritize the needs of people walking and biking. (See the Illustrated Glossary of Safe Streets Treatments in the Appendix of this document for more detail.)

Burlington should look for opportunities to create new pedestrian priority or pedestrian-exclusive public spaces for people to walk, play, and socialize. One way to do this is by creating a placemaking program that incentivize neighborhoods and business owners to spearhead public realm improvements (such as parklets or pedestrian plazas). More details about this approach can be found in the Policy and Protocols Section of the plan. Another key tactic to advance this recommendation is to support investments that enhance the pedestrian experience in Burlington’s networks of downtown alleys. The Downtown and Waterfront Plan recommends that the City emphasize and further activate its fledgling “Alley Walk,” by adding interesting lighting and supporting investment in additional storefronts and outdoor dining spaces in downtown alleyways. The Lawson/Mechanics Lane Alley Walk, and others, could become a distinguishing asset in downtown Burlington, with signage to help make the connection from downtown to the Lake.

At the same time, the City of Burlington should consider shared and pedestrian-priority streets as a part of its street design toolkit. The sub-area sections of this plan propose several new shared street conditions: intersection upgrades at the North, Murray and Rose Street intersection, the South Winooski Avenue and Bank Street intersection, and Bank Street are examples.

Success Metrics:

- Create and implement a placemaking program by 2018.
- Measure economic gains for business and property owners following installation of projects.
- Support investments in additional storefronts and outdoor dining spaces in downtown alleyways.

Responsible Parties: DPW, CEDO, Department of Parks, Recreation & Waterfront, NPAS, local businesses, and private property owners.
Amy is a 38-year-old mother who lives in the New North End, but works downtown.

She recently began biking to work, but her bike is in the shop, so she walks her kids to school at Flynn Elementary.

She catches the 7 Bus down North Ave., into downtown Burlington.

She walks a few blocks from the bus stop to her office.

After work, she walks to the bike shop to pick up her repaired cargo bike.

Then, she bikes to City Market to pick up some groceries for dinner.

She loads up the groceries and bikes home, picking up her kids at their friend’s house on the way home.

At lunchtime she takes a bike share to/from a meeting with a colleague.

The chart below illustrates how public transit, walking and biking can work together to create a “Multi-Modal Day”.

THE MULTI-MODAL DAY
Priority Streets for Speed Control

The first recommended action on page 67 calls out the need to engineer and design city streets to self-enforce appropriate target speeds. The map on this page shows priority corridors for speed control and enforcement, increasing safety for everyone’s benefit. “Slow Zones” are areas where the street is designed and engineered for slow travel. That means designing for 85th percentile speeds to achieve 25 mph or less on major corridors, and 20mph or less on neighborhood and downtown streets.
WHAT MAKES A STREET AN APPROPRIATE LOCATION FOR SPEED CONTROL?

As noted in the introduction to this Chapter, there is a strong connection between street design, speed, and safety. For example, wide unobstructed lanes encourage high speeds, while narrow tree-lined streets naturally enforce the slow, careful driving that would be desirable in neighborhood, residential area or a commercial zone with high volumes of pedestrians. The connection between design and speed is important for safety - there is a direct correlation between higher speeds, crash risk, and the severity of injuries.

Slow zones do not call for a change in the posted speed limit. Rather, recognizing the connection between design, speed, and safety, “slow zones” are areas where the street is designed and engineered for slow travel. The map on the previous page shows priority corridors for speed control and enforcement in three categories. The selected corridors received slow-zone designation because they function as key links within and between Burlington neighborhoods, downtown, and a range of activity assets (such as parks, schools, etc.). The categories for each type of slow zone were selected based on multiple considerations that impact how the street functions, particularly: adjacent land uses (existing and/or planned), development patterns, and the types and volumes of vehicle traffic (where data is available).

- **Corridor Slow Zone Streets:** Corridor Slow Zone streets are categorized as such because they generally move higher volumes of traffic and connect multiple neighborhoods, provide a link to neighboring municipalities, feature a higher intensity of land use, and may have a crash history suggesting the need to control speeds. In these locations, street design should encourage a maximum speed of 25mph.

- **Neighborhood Slow Zone Streets:** Neighborhood Slow Zone streets are targeted for areas where traffic calming is needed to support implementation of Neighborhood Greenways as part of the walk/bike network. Neighborhood Greenways are recommended for low volume residential streets that link important community destinations, and design on these streets should encourage travel speeds of 20 mph. (For more information on Neighborhood Greenways see page 194 in the Appendix at the end of this document.)

- **Downtown Slow Zone Streets:** On streets that are part of Burlington’s downtown district, which has high volumes of pedestrian activity and a high concentration of commercial and civic destinations, design should encourage 20mph speeds.

What is a slow zone?

Slow zones do not call for a change in the posted speed limit. Rather, recognizing the connection between design, speed, and safety, “slow zones” are areas where the street is designed and engineered for slow travel.

The traffic calming treatments appropriate to control speeds in slow zones will vary greatly depending on context. On a Neighborhood Greenway, treatments might include neighborhood traffic circles (top) or chicanes (middle). On a major arterial, intersection safety improvements such as slow turn boxes (bottom) or roundabouts may be appropriate. For more details on design treatments, turn to the Illustrated Glossary in the Appendix of this document.
Parts of Burlington have “good bones” for a walkability due to small block sizes, compact multi-use buildings, and a connected network of sidewalks and paths. The city has been taking action to make its streets safer and more comfortable for walking, but, there is still a lot of room for improvement. The map below illustrates priority corridors for traffic calming and placemaking, and identifies 20 priority intersections for safety upgrades. The pages ahead provide more detailed recommendations in 3 sub-area chapter sections. An illustrated glossary defining design treatments mentioned in each sub-area can be found in the Appendix.

Citywide Walk Plan Priorities

Walk Plan Priorities

- Top 20 Priority Intersections
- Priority Corridor for safety and placemaking
- Priority Corridor for placemaking upgrades
- Park/Open Space
- University/Campus Area
- City Boundary
Of the 80 crashes that occurred at intersections between 2011 - 2015, more than three quarters (61) of these happened at 17 of the 20 priority intersections listed on the map on the previous page, and in the chart below. The additional three locations in the priority list were added based on public input. Each of these locations has its own story, and deserves further study and research. The City should develop a plan for each intersection, and consider short term/low cost pilots to seek low-cost and rapid improvements. When evaluating options for each intersection, roundabouts and mini-traffic circles should be closely considered - roundabouts offer many benefits and can be pilot tested in some scenarios. (See pages 197-198 in the Appendix for more information about roundabout types and potential opportunity sites.) As long-term projects are implemented, the City should continue to work towards upgrading intersections to include ADA accessible features. The chart below summarizes key issues, potential solutions, and next steps for each of the Top 20 Priority Intersections.

### Top 20 priority intersections for safety upgrades

<table>
<thead>
<tr>
<th>LOCATION</th>
<th>KEY PROBLEMS</th>
<th>IDEAS TO CONSIDER</th>
<th>NEXT STEPS</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Bank and South Winooski</td>
<td>Conflicts at driveway crossings (City Market and Simons gas station); vehicle speed and lighting also factors</td>
<td>Reduce speeds thru lane re-assignment; Land use/urban design/access changes to reduce driveway crossing distances and conflicts.</td>
<td>2016 Corridor Study planned; demos/pilots of curb extensions and lane reassignment while study is developed</td>
</tr>
<tr>
<td>2. Archibald and Intervale</td>
<td>Turning traffic failing to yield to pedestrians in crosswalk; lighting; snow removal also factors</td>
<td>Curb extensions or median islands to reduce speeds and enhance visibility</td>
<td>Pilot projects to evaluate options</td>
</tr>
<tr>
<td>3. College and South Winooski</td>
<td>Turning traffic failing to yield to pedestrians in crosswalk; lighting; speed also factors</td>
<td>Mini-roundabout; reduce crossing distance and/or speeds with curb extensions</td>
<td>2016 Corridor Study; demos/pilots of curb extensions and lane reassignment while study is developed</td>
</tr>
<tr>
<td>4. Main and South Winooski</td>
<td>Turning traffic failing to yield to pedestrians in crosswalk; long crossing distance and speed also factor</td>
<td>Advance or exclusive pedestrian phase; roundabout; reduce crossing distance and/or speeds with curb extensions</td>
<td>Great Streets initiative; 2016 Corridor Study; demos/pilots of curb extensions while design is developed</td>
</tr>
<tr>
<td>5. Main and St. Paul</td>
<td>Turning traffic failing to yield to pedestrians in crosswalk; long crossing distance and speed also factor</td>
<td>Roundabout; reduce crossing distance and/or speeds with curb extensions</td>
<td>Great Streets Initiative 2016 (Downtown TIF project); demos/pilots of curb extensions while design is developed</td>
</tr>
<tr>
<td>6. Riverside: Intervale to Hillside</td>
<td>Conflict points in parking lots and at driveway crossings create unsafe conditions for people walking or biking</td>
<td>Enhance visibility of walkers; reduce speeds to reduce conflicts; land use/urban design/access changes to reduce driveway crossing distances and conflicts</td>
<td>Add pavement markings at conflict points; pilot more robust urban design changes as needed</td>
</tr>
</tbody>
</table>
## Top 20 priority intersections for safety upgrades

<table>
<thead>
<tr>
<th>LOCATION</th>
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</tr>
</thead>
<tbody>
<tr>
<td>7. North St near Murray</td>
<td>Conflicts between vehicles and mid-block crossings or people leaving parked cars. Speed is a factor.</td>
<td>Raised-textured intersection to reduce speeds and enhance visibility of pedestrians.</td>
<td>Study/pilot projects needed to determine best approach for traffic calming</td>
</tr>
<tr>
<td>8. Loomis at North Prospect</td>
<td>Oncoming or turning traffic fails to yield to crossing pedestrians. Speed is a factor.</td>
<td>Curb extensions to reduce speeds and crossing distance, and enhance visibility</td>
<td>Traffic calming project underway for middle block of Loomis Street (2016 design/construction)</td>
</tr>
<tr>
<td>9. Pearl and North Winooski</td>
<td>Southbound left turn traffic fails to yield to pedestrians in crosswalk on Pearl.</td>
<td>Exclusive or advance pedestrian phase; Curb extensions to reduce speeds and crossing distance, and enhance visibility</td>
<td>2016 Corridor Study; demos/pilots while study is developed</td>
</tr>
<tr>
<td>10. Cherry and South Winooski</td>
<td>Turning or side street traffic failing to yield to pedestrians in crosswalk</td>
<td>Curb extensions across Cherry to increase visibility and reduce crossing distance; roundabout; advanced pedestrian phase</td>
<td>2016 Corridor Study; demos of curb extensions while study is developed</td>
</tr>
<tr>
<td>11. North Winooski at North</td>
<td>Turning vehicles from Winooski failing to yield to pedestrians crossing North</td>
<td>Exclusive or advance pedestrian phase; Curb extensions to reduce speeds and crossing distance, and enhance visibility</td>
<td>2016 Corridor Study; demos/pilots while study is developed</td>
</tr>
<tr>
<td>12. Lakeside and Pine</td>
<td>Lack of crossing phase; turning vehicles failing to yield to pedestrians in crosswalk</td>
<td>Pedestrian crossing signal with advanced or exclusive phase; Corner truck aprons</td>
<td>Crossing signals installed 2015/2016. Champlain Parkway-intersection reconstruction</td>
</tr>
<tr>
<td>13. Barrett and Colchester</td>
<td>Turning traffic failing to yield to pedestrians in crosswalk</td>
<td>Exclusive or advance pedestrian phase; Curb extensions to reduce speeds and crossing distance, and enhance visibility Roundabout for long term safety and operations</td>
<td>Pedestrian signals already planned for installation. Intersection Scoping Study in progress. Use demos/pilots while study is developed.</td>
</tr>
</tbody>
</table>
### Top 20 priority intersections for safety upgrades

<table>
<thead>
<tr>
<th>LOCATION</th>
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</tr>
</thead>
<tbody>
<tr>
<td>14. East Ave and Colchester</td>
<td>Turning traffic failing to yield to pedestrians in crosswalk</td>
<td>Mid-block, median-protected crossings to the west of this intersection will reduce crossings at intersection, Roundabout for speed management and safety</td>
<td>2011 Corridor Study reviewed this intersection. Scoping is recommended.</td>
</tr>
<tr>
<td>15. Pine and Locust</td>
<td>Turning traffic failing to yield to pedestrians in crosswalk; speed is a factor</td>
<td>Curb extensions to reduce crossing distance and improved visibility of crossing pedestrians; roundabout</td>
<td>Champlain Parkway project in progress. Demos/interim treatments recommended until reconstruction begins.</td>
</tr>
<tr>
<td>16. Shelburne Rotary</td>
<td>Turning traffic failing to yield to pedestrians in crosswalk</td>
<td>2021 roundabout construction planned</td>
<td>Implement interim design measures (See Appendix for details)</td>
</tr>
<tr>
<td>17. Shelburne and Home</td>
<td>Turning vehicles failing to yield to pedestrian in crosswalk</td>
<td>Reducing speeds, reducing crossing distances, advanced or exclusive pedestrian phase</td>
<td>Future Corridor Study planned (not programmed yet)</td>
</tr>
<tr>
<td>18. Maple/Battery</td>
<td>Lack of pedestrian signals; Turning traffic failing to yield to pedestrians in crosswalk</td>
<td>Reduce distances with curb extensions; exclusive pedestrian phase</td>
<td>Pedestrian signals, upgraded curb ramps / sidewalk access improvements to be installed 2016/2017.</td>
</tr>
<tr>
<td>19. Main/University Heights</td>
<td>High speeds, high volumes of vehicles, pedestrians and bicycles on regional corridor.</td>
<td>Enhancements to increase visibility of signal and crossing; change signal cycle, wider median refuge</td>
<td>Scoping study 2016</td>
</tr>
<tr>
<td>20. Howard/St Paul/ Winooski</td>
<td>Lack of pedestrian signals, long signal cycle, turning traffic failing to yield to pedestrians in crosswalk</td>
<td>Curb extensions to reduce crossing distances; exclusive or advance pedestrian phase</td>
<td>Scoping study planned for Howard/St Paul/ Winooski in 2016. Pilot test alternatives during scoping.</td>
</tr>
</tbody>
</table>
Using Pilot Projects to Advance Implementation

Burlington can start improving safety now with low-cost materials. Along with other parts of this plan, the charts on the previous pages make suggestions for use of pilot projects to evaluate and advance proposed design changes. So, how much can a quick, temporary project really do for a neighborhood? As the case here suggests... quite a lot!

The City of Palo Alto Transportation Division used a 3-month pilot project to evaluate the merits of a neighborhood traffic circle in a residential neighborhood. The project arose as a response to community concerns about safety at the intersection of two streets heavily used by kids biking to school. Parents in the neighborhood raised concerns that the intersection was unsafe: though one of the streets, Coleridge Avenue, had a stop sign in place at each edge of the intersection, the other street allowed free flowing traffic, making it difficult for children to cross safely.

Parents and local neighbors originally requested stop signs at the intersection, but after the city’s analysis ruled out this option, the Transportation Division began searching for other solutions. The city identified a neighborhood traffic circle as one option for addressing community concerns. A small, neighborhood-level traffic calming project of this nature didn’t warrant a full 1-year public outreach process, and the city felt that a pilot may be a more effective way to evaluate the concept and gather public input.

An on-call traffic consultant created the design for the traffic circle using bolted down rubber curb stops— that the city already had on hand - four “type 1” barricades with traffic circle signs attached, and yellow traffic paint. The type 1 barricades were used to temporarily hold the traffic circle signs, but were quickly upgraded to plastic delineators once available. A sign on the street corner also clearly stated the name and duration of the pilot project and invited people to call or email with questions or concerns.

The initial project design left two existing stop signs in place, which City officials feel may have caused confusion for drivers and people walking and biking. The City is now engaged in another iteration of the pilot project. This time, they have removed the stop signs altogether and are letting traffic flow freely around the traffic circle for a period of 6 months. A comprehensive survey process will reveal whether the improvement will be made permanent or not.

While this pilot project is still in the evaluation phase, the process of testing traffic safety projects has been a success for the City of Palo Alto. At a small scale, the pilot helped the City gather community feedback and test design options. Palo Alto will continue to look for other opportunities to use this iterative design approach as a way to quickly make streets safer and gain feedback from the community by allowing them to experience projects first hand. Indeed, this past October, the City worked with the Silicon Valley Bicycle Coalition to test out a parking-protected bikeway during a major annual bike event, which attracted 800 participants.
Building the Long-term (15 yr) Bicycle Network

The following page outlines the long-term vision for a fully connected bicycle network that appeals to people of all ages and abilities.

Of course, this network will not be built overnight. The diagrams on this page show how infrastructure can be improved incrementally, building on Burlington’s existing base of bikeways and paths over the next 15 years to achieve the network illustrated in the long-term map. Starting on page 86, the plan will zoom in on 3 sub-areas of the City and describe recommended projects for each area.
This long-term plan envisions the development of a fully connected bicycle network that appeals to people of all ages and abilities. In total, the plan three adds four new bikeway types to the city’s streets, including protected bikeways, neighborhood greenways, advisory bike lanes, and bicycle priority lanes -- aka, “super sharrows.” The following maps, street sections, and intersection plans offer more detail on how Burlington can achieve this vision, with the strongest focus on what can be implemented in the next 5 years.
Imagine you are skiing down a mountain for the first time in years. You're a bit unsure on your skis, so you start with an easy trail marked with a green circle. Halfway down the mountain, the trail dumps you into a black diamond run - a section of steep and bumpy terrain only appropriate for experts. Assuming you make it to the bottom in one piece, you'd likely want to call it a day and head into the lodge for some cocoa. And, you'd probably vow never to return to that resort again!

The same is true for walking and biking. Burlington has some exemplary shared-use paths, but it lacks a connected network of bikeways and safe intersections to help people get to them. Burlington also has bike lanes in place, but they are not part of a continuous network, and none are protected. Let's face it, a stripe of white paint isn't enough to make a busy street a comfortable place to bike for everyone. People judge a potential journey on foot or on bike by the most challenging section of the route. If part of a trip requires people to ride in heavy traffic or cross a busy road without a safe intersection it's not a “low stress” experience. Riders and walkers who are less confident are not going to do it more than once.

While Burlington works to become a more walkable and bikeable community, it is important that we not lose sight of who we are planning for. We are not working to simply create more recreational opportunities for strong and fearless walkers and riders. We are responding to a significant demographic and behavior shift, meeting the demand for a community where walking and biking are as efficient, safe, and comfortable as driving a car. And, in order to do that, we need to create streets that work for people of all ages and abilities.

Let’s build a network that works for Isabella*

Isabella is 12 years old. Like most girls her age, she is exploring her independence. She wants to travel around town with her friends and bike to school, the library, and Church Street Marketplace. She’s ready to travel her world by bike, but is the network ready for her? She likes to ride, but she is small and her skills aren’t fully developed. She’s sometimes a little wobbly and it’s hard for her to see over parked cars near intersections.

To ride safely around her world, Isabella needs a low-stress, connected bike network. And, if we build a network that works for Isabella, wouldn’t it work beautifully for the rest of us too?

* Ski Route analogy, Isabella image and text developed by People for Bikes, as part of The Green Lane Project: http://www.peopleforbikes.org/green-lane-project
Level of Stress Analysis: Existing Bicycle Facilities

This map represents existing low-stress bicycle connections. While some low-stress facilities do exist, they do not connect in any reliable way. For walking and biking to be viable modes of transportation, Burlington must create continuous pedestrian and bicycle networks that work for people of all ages and abilities.

Legend
- Low-Stress Network - Shared Use Paths
- Conventional Network
- City Boundary
- Park/Open Space
- University/Campus Area
Level of Stress Analysis: Long-Term Bicycle Network

This map represents the intent of the 15-year bike network, whereby a rich network of low-stress routes would appeal to people of all ages and abilities. Achieving this outcome will require a substantial investment in street infrastructure, but also policies and programs that support cycling.

Legend
- Low-Stress Network - Shared Use Paths
- Low-Stress Network Protected Bike Lane
- Low-Stress Network Neighborhood Greenways/Robust Traffic Calming
- Conventional Network
- City Boundary
- Park/Open Space
- University/Campus Area
Zooming in:
Existing Conditions and Recommendations

This section of the plan will present details of existing conditions, followed by recommendations for both the walk and bike mode. To allow us to zoom in on challenges and responses at a neighborhood level, this section is divided into three “sub-areas”:

- Sub-Area 1: New North End
- Sub-Area 2: Downtown | Old North End | Campus Area
- Sub-Area 3: South End

Each Sub-Area section will explore existing conditions and present maps with recommendations for walk and bike projects. These maps are followed by section and plan view drawings to illustrate options for a selection of the recommended projects. The Illustrated Glossary of Safe Streets Treatments in the Appendix provides more detail about the facility types and treatments recommended in the pages ahead. For intersections not discussed in the Top 20 chart in Chapter 3, refer to the Project Bank in the Appendix to see how treatments in the Glossary may be applied to the specific location.
SUB-AREA 1: NEW NORTH END
Sub-Area 1: Existing Conditions

Major Community Destinations
- Public School
- Park
- Area within 5-min. walk of Neighborhood Center

Corridors
- Existing Sidewalk/Ped Path
- Existing Shared Path
- Existing Informal Path
- Significant Gap in Crossings

Intersections + Crossings
- Difficult Intersection (Not intended to be comprehensive - intersections identified here are those that emerged as priorities based on a review of crash data and/or high volumes of public comments.)

(Not intended to be comprehensive - intersections identified here are those that emerged as priorities based on a review of crash data and/or high volumes of public comments.)
Sub-Area 1: Existing Conditions

Major Community Destinations
- Public School
- Park
- 1 Mile Area Around Neighborhood Center

Corridors
- Existing Bike Lane
- Existing Shared Lane Marking
- Existing Shared Use Path
- Existing Informal Path

Intersections + Crossings
- Difficult Intersection (Not intended to be comprehensive - intersections identified here are those that emerged as priorities based on a review of crash data and/or via high volumes of public comments.)
Most of the New North End was developed in the latter half of the twentieth century, after Burlington’s more historic districts were established, closer to the downtown core.

The New North End is home to nearly one-third of Burlington’s population. There are many older adults living in the New North End - this area represents AARP’s largest membership base in Burlington. Younger people and families are also moving into the area at a significant rate, and there are four schools in the sub-area.

North Avenue acts as the major spine of the New North End, and the neighborhood is home to several major recreational destinations including Ethan Allen Park, Leddy Park, North Beach Park, and the Island Line Trail. Ethan Allen Shopping Center on North Avenue is a major commercial destination. The North Avenue Corridor Study’s Health Impact Assessment estimates that approximately 45% of New North End households could walk or bike to the Hannaford Supermarket, the only full service supermarket within the study area, if safe, inviting infrastructure were present. Land use patterns in the New North End are less compact than in other parts of Burlington, and connectivity is mixed. Some residential neighborhoods follow a “cul-de-sac” style development pattern and lack direct connections to nearby streets, parks, and commercial areas. In some cases, informal foot paths have emerged through parks and green spaces to enhance connectivity, such as between Gosse Court and James Avenue.

Though several new crosswalks are in the works, connectivity is reduced by significant crossing gaps along North Avenue.

Though the New North End features shared use paths along Route 127, at the waterfront, and in parks, bikeway infrastructure is very limited. There are no marked bikeway connections to allow New North End residents to safety travel from their homes to the great trails and parks in the neighborhood. North Avenue and other neighborhood streets lack bike lanes of any kind. As a result, people frequently ride on the sidewalk, reducing pedestrian safety and comfort.
PILOT TEST NORTH AVENUE BIKEWAY OPTIONS
Pilot test and evaluate buffered/protected bikeway treatments along North Avenue, between Shore Road and Plattsburg Avenue, VT-127 and Institute Road, and Institute Road and Berry Street. For protected segments, test vertical post delineators and “armadillos” for durability, protection, and aesthetics. This pilot will include a 4-to-3 conversation of North Avenue between VT-127 and Shore Road, planned for implementation in the Summer of 2016. Pending results of the 2016 Pilot Project, add protected/conventional/buffered bike lanes on North Avenue where feasible.

STRIPE NEW CROSSWALKS ACROSS NORTH AVENUE
Stripe five additional high-visibility crosswalks across North Avenue at Ward Street, Burlington College, Village Green / Killarney Drive, Gosse Court, and Green Acres Drive / Cayuga Court. This project is funded for 2017 Construction.

BURLETON BIKE PATH RENOVATION (CITYWIDE)
The City is currently working on enhancing the Burlington Bike Path through a multi-phase rehabilitation project led by Burlington Parks, Recreation, and Waterfront. The project proposes the rehabilitation of the approximate 8-mile multi-use path that runs along the Lake Champlain waterfront. Project limits extend throughout the entire city beginning with the southern terminus at the path intersection with Queen City Park Road and extending north to the Winooski River Bridge.

New projects to consider:

IMPROVE EXISTING CONNECTION BETWEEN NORTH AVENUE AND GOSSE COURT.
Add shared use path pavement markings and signs to Woodbury Road/Hunt Middle School driveway, improving connections between North Avenue and Gosse Court.

LEDY PARK BIKEWAY CONNECTOR
On Leddy Park Road, stripe Advisory Lane to be shared by walkers/bikers.

*Note that ongoing project lists include major projects with significant impact to the network of walkable, bikeable streets and intersections. Additional projects are in progress. These lists are not intended to be comprehensive.
PROJECT LIST FOR YEAR 2-5 PROJECTS
See the Funding + Implementation Chapter for more details on funding and long term projects.

Sub-Area 1: The New North End (See page 86 for Sub-Area Overview Map)

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Proposed Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>Crescent/Shore Greenway</td>
<td>Shared lane markings and traffic calming</td>
</tr>
<tr>
<td>Ethan Allen Parkway Bikeway (North Ave to 127 Path)</td>
<td>Bicycle lane northbound/shared lane southbound</td>
</tr>
<tr>
<td>Farrington Parkway Greenway</td>
<td>Shared lane markings and traffic calming</td>
</tr>
<tr>
<td>Flynn School Pathway (Plattsburg Ave to School)</td>
<td>Shared use path. (Note: if existing sidewalk needs to be reconstructed vs. simply widened, cost will fall beyond the estimate assumed for this project bank.)</td>
</tr>
<tr>
<td>Gosse Court Greenway</td>
<td>Shared lane markings and traffic calming</td>
</tr>
<tr>
<td>Marshall Drive Greenway (Gosse to Heineberg)</td>
<td>Shared lane markings, green infrastructure and traffic calming</td>
</tr>
<tr>
<td>North Ave Complete Streets Upgrades (1)</td>
<td>Stripe bike lanes on North Avenue, north of Plattsburg Avenue</td>
</tr>
<tr>
<td>North Ave Intersection Safety</td>
<td>High visibility crosswalks, curb extensions with epoxy/pea gravel, flexposts or other creative materials (at Shore, Cottage Grove, Poirier, Saratoga, and Institute)</td>
</tr>
<tr>
<td>Plattsburg Ave. Bikeway</td>
<td>In the short term, mark and sign conventional bike lanes (with more robust treatment coming in the long-term)</td>
</tr>
<tr>
<td>Starr Farm Road Sidewalk</td>
<td>Add new sidewalk</td>
</tr>
<tr>
<td>Venus Ave Connector</td>
<td>Begin planning for neighborhood connector between Venus Avenue and Sandra Circle</td>
</tr>
<tr>
<td>Western Ave Sidewalk</td>
<td>Add new sidewalk</td>
</tr>
<tr>
<td>Woodbury Road</td>
<td>Stripe advisory bike lane</td>
</tr>
</tbody>
</table>
Sub-Area 1: 5-Year Action Plan

Major Community Destinations
- Public School
- Park
- Area within 5-min. walk of Neighborhood Center

Proposed Walk Projects
- Recommended New Sidewalk
- 12-mo Intersection or Crossing Upgrade
- 5-yr Intersection or Crossing Upgrade

Planned Projects
- Crossing Upgrade - Already Funded for Construction

Existing Bikeways/Paths
- Shared Use Path
- Existing Informal Path
- Conventional Bike Lane
- Shared Use Lane Markings

Proposed Bikeways/Paths
- Shared Use Path
- Protected Bike Lane
- Neighborhood Greenway (includes Traffic Calming)
- Buffered/Conventional Bike Lane
- Advisory Lane
- Shared Use Lane Markings with Traffic Calming
- Potential Path Easement
Sub-Area 1: Long Term Plan

Major Community Destinations
- Public School
- Park
- Area within 5-min. walk of Neighborhood Center

Planned Projects
- Crossing Upgrade - Already Funded for Construction

Existing Bikeways/Paths
- Shared Use Path
- Existing Informal Path
- Conventional Bike Lane
- Shared Use Lane Markings

Proposed Walk Projects
- Recommended New Sidewalk
- 12-mo Intersection or Crossing Upgrade
- Intersection or Crossing Upgrade

Proposed Bikeways/Paths
- Shared Use Path
- Protected Bike Lane
- Neighborhood Greenway (includes Traffic Calming)
- Buffered/Conventional Bike Lane
- Advisory Lane
- Shared Use Lane Markings with Traffic Calming
- Potential Path Easement
Shore Road Neighborhood Greenway

Typically applied to residential streets with low vehicle volumes and speeds, neighborhood greenways use traffic calming measures (such as chicanes, diverters, or mini-roundabouts) to slow traffic and emphasize priority for people walking or biking. For more detailed descriptions of these design treatments, see the Illustrated Glossary in the Appendix of this document (starting on page 187).

The plan view drawings on the following pages illustrate recommended treatments for a neighborhood greenway along Shore Road and Crescent Beach Drive in Burlington’s New North End. The proposed Shore Road neighborhood greenway would provide a low-stress connection between the waterfront, Island Line Trail, St. Marks Catholic Church, North Avenue bikeway, Hunt Middle School, Smith Elementary, Ethan Allen Park trails, and the 127 Bike Path via bikeways proposed for Ethan Allen Parkway.

**EXISTING CONDITIONS**

Crescent Beach Drive is a low-volume, residential street, appropriate for neighborhood greenway traffic calming treatments. While curbside parking is permitted, residences on the street have ample parking options in driveways and attached garages. The street provides access to public waterfront facilities at the western edge.

**PROPOSED GREENWAY**

Rain garden curb extensions calm traffic and help manage stormwater, while adding beauty and greenery to the street.

Highly-visible, green “super sharrow” markings indicate that people on bikes and people driving are to share the same lane. The sharrows also function to recommend proper cyclist positioning in the lane and provide wayfinding along the greenway route.
**EXISTING CONDITIONS**

Shore Road is a low-volume, residential street. Curbside parking is permitted but not often needed, as most homes have driveways and attached garages. Shore Road lacks striping but features some traffic calming measures, such as small speed bumps and crosswalks. The Island Line Trail crosses Shore Road just south of the Dale Road intersection.

**PROPOSED GREENWAY**

Neighborhood greenway treatments would send a strong message that Shore Road is a priority street for people walking and biking. Recommended treatments include:

- A neighborhood traffic circle at Dale Road.
- Chicanes with greenery to calm traffic, help manage stormwater, and add beauty to the street.
- Median enhancements, adding trees and greenery.
- Highly-visible, green “super sharrow” markings to indicate a shared lane condition, recommend proper cyclist positioning in the lane, and provide wayfinding.
- Raised crossing to improve safety and visibility where the trail crosses Shore Road.
- Trail striping for lateral positioning and yield markings where the trail approaches the sidewalk.
SHORE ROAD GREENWAY AND NORTH AVENUE INTERSECTION: EXISTING CONDITIONS

For the Shore Road neighborhood greenway to provide the desired low-stress connectivity benefits, the intersection of Shore Road, North Avenue, and Heineberg Road must be upgraded. The North Avenue Corridor Study proposes a concept which would relocate a portion of Shore Road to better align with Heineberg Road. Implementation of this concept is dependent on right-of-way donation from St. Mark Church, as the church property would be impacted.

SHORE ROAD GREENWAY AND NORTH AVENUE INTERSECTION: PROPOSED PILOT IMPROVEMENTS

- Turn lane restrictions and a bike box on Shore Road
- Crossbike intersection markings across North Avenue
- Median upgrades on North Avenue and Heineberg Road
- A bike box and super sharrow markings on Heineberg Road

These drawing above shows how protected bikeway treatments could dovetail with the potential realignment of Shore Road in the future (realignment information is based on concept drawings from the North Avenue Corridor Study).
SHORE ROAD GREENWAY AND NORTH AVENUE INTERSECTION: PROPOSED

Based on results of the pilot phase, long-term build out of intersection upgrades at a re-aligned Shore Road, North Avenue, and Heineberg Road intersection would involve:

- Robust median upgrades where Shore Road meets North Avenue, with new street trees to calm traffic and add beauty.
- A bicycle box at North Avenue to provide cyclists with a safe space to wait at a red light.
- Crossbike markings to indicate the designated space for bicycle movement across North Avenue.
- Robust median upgrades on North Avenue providing a pedestrian refuge island at the crosswalk.
- A permanent protected bike lane on North Avenue.
- Bikeway markings at conflict points along North Avenue, such as at driveways.
- A median diverter and bicycle box where Heineberg Road meets North Avenue.
Plattsburg Avenue Two-Way Protected Bike Lane

The following pages outline a proposal for a two-way protected bicycle lane on Plattsburg Avenue. The bike lane would provide a key connection between Burlington and Colchester. Plattsburg Avenue connects residential neighborhoods in the New North End with North Avenue, providing access to: JJ Flynn Elementary School; a neighborhood greenway proposed for Rivers Edge Drive / Sunset Drive; and an existing trail that connects Plattsburg Avenue to the Heineberg Drive/127 Bridge into Colchester.

EXISTING CONDITIONS

Plattsburg Avenue features two-lane traffic with a curbside parking lane on the west side of the street. Homes on the street typically feature driveways and garages for resident parking. The New Mount Calvary Cemetery on the east side of the street provides a continuous frontage wall with no curb-cuts.

OPTION 1

Widen and re-stripe Plattsburg Avenue to remove the parking lane and move vehicle travel lanes to the west. This makes space for a two-way protected bicycle lane on the east side, which should be a minimum of 10 feet wide. This option is a moderate cost alternative when compared to Option 2 on the following page: it can be created by repurposing part of the greenbelt and then using low-cost materials such as paint and bollards to create the bikeway.
In option 2, the bicycle lane is separated from the vehicle travel lane by a planted greenbelt or linear rain garden. Again, the lane should be a minimum of 10 feet wide. The planter treatment will help manage stormwater and add greenery and beauty to the street.
SUB-AREA 2: DOWNTOWN | OLD NORTH END | CAMPUS AREA
Sub-Area 2: Existing Conditions

**Major Community Destinations**
- Public School
- University Area
- Park
- Area within 5-min. walk of Neighborhood Center

**Corridors**
- Existing Sidewalk/Ped Path
- Existing Shared Path
- Existing Informal Path
- Significant Gap in Crossings

**Intersections + Crossings**
- Difficult Intersection (Not intended to be comprehensive - intersections identified here are those that emerged as priorities based on a review of crash data and/or high volumes of public comments.)

Note: Dashed white street lines indicate conceptual street connections that have been discussed in other city or regional plans.
Sub-Area 2: Existing Conditions

Major Community Destinations
- Public School
- University Area
- Park
- 1 Mile Area Around Neighborhood Center

Corridors
- Existing Bike Lane
- Existing Shared Lane Marking
- Existing Shared Use Path
- Existing Informal Path

Intersections + Crossings
- Difficult Intersection (Not intended to be comprehensive - intersections identified here are those that emerged as priorities based on a review of crash data and/or via high volumes of public comments.)

Note: Dashed white street lines indicate conceptual street connections that have been discussed in other city or regional plans.
EXISTING CONDITIONS SUMMARY

The Downtown | Old North End | Campus Area sub-area represents Burlington’s most compact land use patterns, especially in the historic downtown core. This sub-area contains many major generators of walk/bike traffic, including campuses for the University of Vermont (UVM) and Champlain College. Downtown Burlington is home to hundreds of retail businesses, and neighborhood activity centers, such as North Street in the Old North End, also serve important commercial functions in the sub-area. Major recreational facilities, such as Battery Park and Waterfront Park are an attraction for tourists and residents alike.

In part due to the presence of two large universities, the population in the Downtown | Old North End | Campus Area sub-area is young compared to other parts of the city. Single person households, and non-related groups living together make up a significant segment of the population, reflecting a strong base of young professionals. This sub-area also has a high percentage of renter households.

This sub-area is often considered the most walkable area of Burlington due to its well-connected sidewalk network and high level of intersection density. The sub-area also contains the highest concentration of on-street bike infrastructure. Still, connectivity is an issue. In some areas, poorly maintained sidewalks and unsafe intersections reduce walkability. And, though bike lanes do exist on some streets, they do not connect or form any type of continuous network. Connectivity between the street grid and major pedestrian activity generators, such as the downtown district and campuses is important. UVM and Champlain College have both undertaken efforts to improve walk/bike conditions throughout their campuses, and City projects should strive to enhance connections between campus facilities and the rest of the street grid. Of particular importance is coordination with the UVM Active Transportation Management Plan, which can be accessed at: bit.ly/UVM-ActiveTransportation

Safety is another major concern in this sub-area. The vast majority of crashes involving people walking or biking take place here. Fifteen of the top 20 priority intersections are located in this sub-area, further underscoring the need for improved walk and bike infrastructure.

Given the high concentration of commercial areas, recreational facilities, and major institutions, bicycle parking is particularly important in this sub-area. Current bicycle parking resources in Downtown | Old North End | Campus Area do not meet demand, and the recommendations in the Bike Parking Action Plan note a number of strategies to ameliorate this problem.
Burlington can and should start improving safety now with low-cost materials. The 12-month and 2-5 year project lists for this sub-area represent one potential implementation scenario - flexibility is essential and the City must capitalize on opportunities to advance recommendations wherever they arise!

Ongoing projects to continue:*

1. **COLCHESTER AVENUE SIDEWALK WIDENING**
   Funded for 2017 Construction.

2. **CONNECTORS THROUGH BURLINGTON TOWN CENTER**
   Create connections through Burlington Town Center at Pine Street and St. Paul Street. Ongoing project subject to development agreement, eligible for Downtown TIF funding.

3. **MAIN STREET STREETSCAPE REDESIGN**
   Dubbed the “Great Streets Project” this project involves planning for a streetscape redesign on Main Street from Battery to Union. The project is funded through the Downtown TIF and Great Streets Project funding. Funding for construction is currently available for the Church to Pine Street segment of the project.

4. **MAPLE AND BATTERY INTERSECTION IMPROVEMENTS**
   Crossing improvements planned at this intersection will be implemented in 2016/2017.

5. **SAINT PAUL ST. STREETScape IMPROVEMENTS (INCLUDING THE MAIN ST. /ST. PAUL INTERSECTION)**
   This two-block streetscape improvement (stretching from Maple to Main Street) is funded through the downtown TIF program.

6. **ONGOING TRAFFIC CALMING PROJECTS**
   In progress on Grant Street, Loomis Street, King Street and Ward Street. Funded through the Traffic Calming Fund.

7. **BURLINGTON BIKE PATH RENOVATION (CITYWIDE)**
   The City is currently working on enhancing the Burlington Bike Path through a multi-phase rehabilitation project led by Burlington Parks, Recreation, and Waterfront. The project proposes the rehabilitation of the approximate 8-mile multi-use path that runs along the Lake Champlain waterfront. Project limits extend throughout the entire city beginning with the southern terminus at the path intersection with Queen City Park Road and extending north to the Winooski River Bridge.

*Note that ongoing project lists include major projects with significant impact to the network of walkable, bikeable streets and intersections. Additional projects are in progress, and these lists are not intended to be comprehensive.
New projects to consider:

8 CREATE NEIGHBORHOOD GREENWAY ON LAKEVIEW TERRACE
Add bikeway markings and traffic calming treatments on Lakeview Terrace to create a low-stress Neighborhood Greenway as an alternative to the southernmost blocks of North Avenue.

9 IMPROVE SAFETY AT COLCHESTER AND EAST AVENUE
Extend the eastbound Colchester Avenue bike lane to the East Avenue Intersection with shared lane marking treatments through the right turn lane. Pilot test a median treatment to increase safety for pedestrians crossing Colchester.

10 PILOT TEST DELINEATORS TO REINFORCE N. UNION STREET BUFFERED BIKE LANE
Pilot test and evaluate vertical post delineators and “armadillos” for durability, protection, and aesthetics within the North Union Street buffered bike lane, from Pearl to North Street.

11 ADD A BIKE LANE AND CURB EXTENSIONS TO PEARL STREET
Stripe a bike lane on Pearl Street between Battery Street and North Winooski Avenue. Add interim curb extensions to improve pedestrian safety at the intersection of Pearl Street and North Champlain Street.

12 ADD BIKEWAY MARKINGS ON COLLEGE TO CONNECT WITH THE PATH ACROSS PROSPECT
Add intersection striping treatments to carry College Street bikeway across the Prospect intersection, to connect with the path on the UVM campus.

13 USE PILOT PROJECTS TO TEST RECOMMENDATIONS FROM THE WINOOSKI CORRIDOR STUDY
The City is currently working on a corridor study to evaluate alternatives for Winooski Avenue from Riverside to Howard. As this planning effort continues, use pilot and interim design measures to improve safety for people walking and biking. One potential focus is the segment between Maple and Main Streets. Overall, improving safety and connectivity south of Pearl Street should be a major priority.

14 ADD BIKE PARKING AT HIGH NEED LOCATIONS
Add bike racks in high use areas such as Church Street, Pearl Street, and Main Street.

15 PILOT TEST IMPROVEMENTS ON DEPOT STREET
Revisit concept plans developed for Depot Street in the 2009 Waterfront North Access Scoping Study, and develop a plan to improve pavement conditions and use pilot projects to test alternatives. Recommendations in the Study suggested adding traffic calming features, new lighting, upgraded bicycle/pedestrian facilities, and more.

16 ADD CURB EXTENSIONS AT THE MAIN ST. / S. CHAMPLAIN INTERSECTION
Use rapid implementation materials to add curb extensions at this intersection.
ADD A PROTECTED BIKE LANE TO NORTH WINOOSKI AVENUE, BETWEEN NORTH UNION STREET AND PEARL STREET

Remove on-street parking along the west side of North Winooski Avenue, between North Union Street and Pearl Street. Replace with a southbound protected bike lane created using plastic delineators; use lane reassignment or a thru/advisory/mixing zone bike lane treatment and bicycle box for the Pearl Street intersection approach; ban right turn on red.

PILOT TEST IMPROVEMENTS AT THE INTERSECTION OF SOUTH WINOOSKI AVENUE AND BANK STREET

Use paint or epoxy-gravel mix and planters to extend the north and south side sidewalk at the intersection of Bank Street and South Winooski; Ban right turn on red and provide a lead pedestrian interval.

IMPROVE SAFETY ALONG RIVERSIDE SHARED USE PATH

Conflict points in parking lots and at driveway crossings create unsafe conditions for people walking or biking along Riverside. In the short term, add pavement markings at conflict points, and pilot intersection improvements at Intervale and Hillside in particular. Pavement markings might include high-visibility chevron markings, green paint or similar treatments. Markings should extend the bike lanes in both directions to and across each intersection using thru/advisory lane or sharrow treatments and crossing markings. Sharrows can be used to close the gap between the end of the eastbound bike lane and the intersection of Colchester Avenue/Barrett Street. As properties are redeveloped in the long-term, public realm enhancements should be required, including raised crossings for bicyclists and pedestrians at all driveway curb cuts.

PILOT TEST BIKEWAY UPGRADES AND SLOW ZONE TREATMENTS ON ARCHIBALD

Pilot test and evaluate bicycle priority shared lanes (“super sharrows”) on Archibald Street, install interim design curb extensions using paint or epoxy-gravel treatment where appropriate, such as the intersection of Archibald and Intervale Avenue.
## Project List for Year 2-5 Projects

See the Funding + Implementation Chapter for more details on funding and long-term projects.

### Sub-Area 2: Downtown, Old North End, Waterfront (See page 86 for Sub-Area Overview Map)

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Proposed Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bank Street Bikeway</td>
<td>Mark and sign shared use lanes</td>
</tr>
<tr>
<td>Burlington Bike Path Relocation, King to College</td>
<td>Relocation of waterfront bike path to west of railroad between King and College (project undertaken within the Department of Parks, Recreation, and Waterfront)</td>
</tr>
<tr>
<td>Cherry and South Winooski Intersection Improvements</td>
<td>Create rapid implementation curb extensions while 2016 Corridor Study is developed</td>
</tr>
<tr>
<td>Colchester Ave Bikeway</td>
<td>Stripe bike lanes on Colchester Ave. east of East Ave., with a more robust treatment to come in the long-term.</td>
</tr>
<tr>
<td>Colchester Ave Bridge to Winooski</td>
<td>Implement a lane reassignment with 3 travel lanes and a 2-way shared use path across the bridge, or build a new bridge for people walking/biking</td>
</tr>
<tr>
<td>Colchester Ave Hospital Crossing</td>
<td>Install high visibility pedestrian crossing</td>
</tr>
<tr>
<td>College/S. Willard Intersection</td>
<td>Consider mini-roundabout or high visibility pedestrian crossings</td>
</tr>
<tr>
<td>College Street Shared Lane Markings</td>
<td>Mark sharrows on College from N. Union westward, through Lake</td>
</tr>
<tr>
<td>Main St/University Heights Crossing</td>
<td>Install high visibility pedestrian crossing</td>
</tr>
<tr>
<td>Main Street Complete Streets Upgrades (Colleto Winooski)</td>
<td>Design TBD with Great Streets Project; goal is protected bicycle lanes on this segment.</td>
</tr>
<tr>
<td>Main Street Complete Streets Upgrades (Winooski to Summit)</td>
<td>Protected bicycle lanes and improvements for pedestrians, per scoping study</td>
</tr>
<tr>
<td>Main Street Complete Streets Upgrades (Summit to University Place)</td>
<td>Add a shared use path on UVM property to connect to Main St path</td>
</tr>
<tr>
<td>Main Street Path on UVM Campus</td>
<td>Continue UVM Shared Use Path to fill gap from University Heights to the Jughandle</td>
</tr>
<tr>
<td>Main Street/S. Winooski Ave Intersection</td>
<td>Consider roundabout or mini-roundabout and lane reassignment</td>
</tr>
<tr>
<td>Maple Street Bikeway</td>
<td>Mark and sign shared lane treatments</td>
</tr>
<tr>
<td>N. Champlain Street/ Bikeway</td>
<td>Protected 2-way bicycle lanes on west side of street, lane reassignment</td>
</tr>
<tr>
<td>N. Winooski Bikeway (Union to Riverside)</td>
<td>Mark and sign protected bicycle lanes</td>
</tr>
<tr>
<td>N. Winooski/ N. Union/ Decatur Intersection</td>
<td>Create detailed recommendations for intersection improvements in N. Winooski Corridor study</td>
</tr>
</tbody>
</table>
### Sub-Area 2 Continued...

**Downtown, Old North End, Waterfront** *(See page 86 for Sub-Area Overview Map)*

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Proposed Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>North St Bikeway</td>
<td>Traffic calming with epoxy/pea gravel, flexposts or other creative materials; shared lanes or advisory bike lanes</td>
</tr>
<tr>
<td>North Street near Murray</td>
<td>Study/pilot projects needed to determine best approach for traffic calming</td>
</tr>
<tr>
<td>North/North Ave Intersection</td>
<td>High visibility crosswalks, curb extensions with epoxy/pea gravel, flexposts or other creative materials</td>
</tr>
<tr>
<td>ONE Greenway - Loomis Street segment</td>
<td>Shared lane markings, green infrastructure and traffic calming. Intersection improvements at Loomis/Prospect.</td>
</tr>
<tr>
<td>ONE Greenway - Sherman, Peru &amp; Grant</td>
<td>Shared lane markings, green infrastructure and traffic calming</td>
</tr>
<tr>
<td>Pearl St/South Williams Crossing</td>
<td>Re-establish high visibility crosswalk</td>
</tr>
<tr>
<td>Pearl/Prospect/Colchester Intersection</td>
<td>High visibility crosswalks, realignment integrating curb extensions with epoxy/pea gravel, flexposts or other creative materials</td>
</tr>
<tr>
<td>Pearl/Winooski Intersection</td>
<td>High visibility crosswalks, curb extensions with epoxy/pea gravel, flexposts or other creative materials</td>
</tr>
<tr>
<td>Pine Street Bike Connections</td>
<td>Stripe bike lane and sharrows on Pine Street from Main to Bank, to connect with planned bike facility upgrades in southern sections of Pine. Once street connections are completed, continue shared lane markings on Pine between Bank and Pearl.</td>
</tr>
<tr>
<td>Riverside Ave/Colchester Ave Intersection</td>
<td>High visibility crosswalks, curb extensions with epoxy/pea gravel, flexposts or other creative materials</td>
</tr>
<tr>
<td>Riverside Ave/N. Prospect Intersection</td>
<td>High visibility crosswalks, curb extensions with epoxy/pea gravel, flexposts or other creative materials</td>
</tr>
<tr>
<td>S/N Union Bikeway (Main to N. Winooski)</td>
<td>Complete protected bicycle lanes with preferred rapid implementation treatment (flexposts or armadillos, etc.)</td>
</tr>
<tr>
<td>S. Union Bikeway (Shelburne to Main)</td>
<td>Establish protected bicycle lanes with flexposts or armadillos; consider lane reassignment with one-way street for vehicles</td>
</tr>
<tr>
<td>S. Union/Main Intersection</td>
<td>Consider mini-roundabout; high visibility crosswalks, curb extensions with creative materials</td>
</tr>
<tr>
<td>S. Willard St Bikeway (Cliff to Hyde)</td>
<td>Stripe southbound bike lane on Willard between Hyde and Cliff, to complement the northbound lane on Union St. Move parking to northbound side, and add shared lane markings.</td>
</tr>
<tr>
<td>S. Willard/Main Intersection</td>
<td>High visibility crosswalks, curb extensions with creative materials</td>
</tr>
<tr>
<td>S. Willard/Pearl Intersection</td>
<td>High visibility crosswalks, curb extensions with creative materials</td>
</tr>
<tr>
<td>S. Winooski Ave/College St Intersection</td>
<td>Consider mini-roundabout; high visibility crosswalks, curb extensions with creative materials</td>
</tr>
<tr>
<td>S. Winooski Bikeway-Main to Pearl</td>
<td>Mark and sign bicycle lanes in both directions; reassignment of vehicle lanes</td>
</tr>
</tbody>
</table>
Sub-Area 2: 5-Year Action Plan

Major Community Destinations
- Public School
- University Area
- Park
- Area within 5-min. walk of Neighborhood Center

Planned Projects
- Crossing Upgrade - Already Funded for Construction

Existing Bikeways/Paths
- Shared Use Path
- Existing Informal Path
- Conventional Bike Lane
- Shared Use Lane Markings

Proposed Walk Projects
- Recommended New Sidewalk
- 12-mo Intersection or Crossing Upgrade
- 5-yr Intersection or Crossing Upgrade

Proposed Bikeways/Paths
- Shared Use Path
- Protected Bike Lane
- Neighborhood Greenway (includes Traffic Calming)
- Buffered/Conventional Bike Lane
- Advisory Lane
- Shared Use Lane Markings with Traffic Calming
- Potential Path Easement

Note: Dashed white street lines indicate conceptual street connections that have been discussed in other city or regional plans.
Sub-Area 2: Long Term Plan

Major Community Destinations
- Public School
- University Area
- Park
- Area within 5-min. walk of Neighborhood Center

Planned Projects
- Crossing Upgrade - Already Funded for Construction

Existing Bikeways/Paths
- Shared Use Path
- Existing Informal Path
- Conventional Bike Lane
- Shared Use Lane Markings

Proposed Walk Projects
- Recommended New Sidewalk
- 12-mo Intersection or Crossing Upgrade
- Intersection or Crossing Upgrade

Proposed Bikeways/Paths
- Shared Use Path
- Protected Bike Lane
- Neighborhood Greenway (includes Traffic Calming)
- Buffered/Conventional Bike Lane
- Advisory Lane
- Shared Use Lane Markings with Traffic Calming
- Potential Path Easement

Note: Dashed white street lines indicate conceptual street connections that have been discussed in other city or regional plans.
Intervale Ave. + Archibald Ave. Intersection Upgrade

Archibald Avenue provides critical east-west connections to Prospect Street, Integrated Arts Academy, and numerous neighborhood parks. It also intersects with a variety of proposed bikeways on Walnut Street, Elmwood Avenue, North Winooski Avenue, and North Prospect Street. Intervale intersects Archibald and is an important connection to the existing Riverside Avenue path facilities, public transit services, and several high-density shopping and housing areas. The Archibald/Intervale intersection has been identified as a top priority for improvement, based on crash data and public input. The drawings on this page illustrate how pilot and long-term design changes could be used to improve safety at the Archibald/Intervale intersection. The City should evaluate options to add similar traffic calming treatments at all intersections along Archibald, especially at Elmwood, North Winooski and Willard. Traffic calming treatments should establish a target speed of 20mph on Archibald. Slowing the whole corridor down in this manner is critical for creating a condition in which people biking will feel safe sharing the lane with cars on this key east-west corridor.

EXISTING CONDITIONS

Beyond simple crosswalks, this intersection, and the streets leading into it, lack amenities for people walking and biking. Curbside parking is permitted in the south side of Archibald, and along the west side of Intervale.

SHORT-TERM / PILOT

In the short-term, use paint and temporary planters to tighten turning radius for people driving, and shorten crossing distances and improve visibility for people walking. Clearly stripe parking spaces. Add bikeway markings along Archibald to create a new east-west route.

OPTION 1

Upgrade temporary curb extensions and add a mountable neighborhood traffic circle to permanently calm traffic and improve safety for people walking and driving. Option 1 upgrades include permanent rain gardens and expanded sidewalk space. Rain gardens will help control stormwater and add protection and beauty.

OPTION 2

For Option 2, create a raised intersection to slow people driving and increase the visibility and priority of people walking and biking. Use permeable pavers to help control stormwater and reduce maintenance costs.
North Street Bikeway

North Street is an important community destination in the Old North End neighborhood, providing access to a compact shopping district and an elementary school. It is also an important east-west connector, intersecting with existing bike facilities on Willard, Union, and North Winooski, all of which are slated for further improvements as part of this plan. Despite a high volume of cyclists on North Street, no bikeway facility exists there. This plan proposes recommendations for making North Street a safer place to walk and bike, while also balancing the parking and delivery needs of adjacent businesses on the corridor.

The drawings on this and the following page illustrate how robust traffic calming treatments (such as raised intersections) could be used to calm traffic speeds along the entire North Street corridor. The drawings on the following page provide an example of one potential treatment for the North/Murray/Rose intersection, which was identified as a top priority intersection based on crash data and public input. This drawing is just one example. The City should evaluate options to add traffic calming treatments at all intersections throughout the North Street Bikeway in order to slow the whole corridor down. This approach is critical for creating a condition in which people biking will feel safe sharing the lane with cars.

EXISTING CONDITIONS

North Street features parallel parking on one side, with moderately sized vehicle travel lanes and sidewalks. Dense urban form and buildings oriented to the street help make North Street walkable, but the lack of mature street trees and safe crossings is a concern. Without removing parallel parking, existing street and sidewalk conditions do not provide enough space to accommodate a separated or protected bicycle lane.

PROPOSED

Given the compact and commercial land use context, North Street should be a slow zone for people driving. To increase safety for people walking while still preserving parking, add high visibility sharrow markings (aka “super sharrows”) throughout North Street. Slow vehicle speeds should also be enforced with additional traffic calming treatments at each intersection, such as raised intersections, curb extensions, street trees, and leading pedestrian intervals. Amenities such as public art and benches should also be a priority for this corridor.
North, Murray + Rose Street Intersection Upgrade

These drawings illustrate a robust traffic calming proposal for the North/Murray/Rose intersection, which was identified as one of the top 20 Priority Intersections based on crash data and public input. The City should evaluate options to add traffic calming treatments at all intersections throughout the North Street Bikeway in order to slow the whole corridor down.

**EXISTING CONDITIONS:** Existing crosswalks do not provide a direct or logical path for people walking across this intersection, and people often cross where no crosswalk is present. Although there is a high volume of cycling traffic on North Street, no marked facility exists.

**PROPOSED:** Upgrade the entire North/Murray/Rose intersection to create shared street condition. Improvements would include raising the intersection to increase visibility of and indicate priority for people walking and biking. Use permeable pavers to help control stormwater and reduce maintenance costs. Add benches and landscaping planters for comfort, beauty, and further stormwater management. Add high-visibility sharrow markings to mark the route for people biking. The North/Murray/Rose intersection should be the first priority for traffic calming, but traffic calming treatments should be applied at all intersections throughout the North Street Bikeway. This approach will slow the whole corridor down, making it safer and more comfortable for people biking to share the lane with cars.
East Avenue + Colchester Avenue Mini-Roundabout

This intersection is adjacent to the UVM campus and sees a very high volume of bicycle and pedestrian traffic. It was identified as one of the top 20 Priority Intersections based on crash data and public input.

EXISTING CONDITIONS: The eastbound bike lane on Colchester Avenue drops at this intersection, forcing people on bikes to merge with heavy vehicle traffic. High volumes of pedestrians cross Colchester Avenue to access key destinations on UVM’s campus, and traffic calming is needed to increase safety.

OPTION 1: A mini-roundabout is recommended at this intersection to reduce vehicle speeds, without creating congestion (see Appendix for more on mini-roundabouts). Upgrades should include protected median refuge islands for people crossing Colchester and East Avenues, as well as low-cost protected bikeway treatments along both streets. These treatments would be supported by off-road shared path facilities on campus property at the south edge of Colchester Avenue.
OPTION 2

The drawing above shows a second option for bikeway facilities on Colchester Avenue. In this scenario, the bike lane protection extends from the median at East Avenue, using linear rain gardens to control stormwater and create a continuous physical barrier between people biking and vehicle traffic.
North Winooski Avenue Protected Bike Lane

North Winooski Avenue is a major pain point for people biking. It is a critical north-south connector route and features many important commercial and civic/service destinations north of North Street. Though a south-bound bike lane exists along a stretch of North Winooski, it drops off completely at Pearl, dumping people biking into a congested and confusing intersection, with one thru lane and two turn lanes. Based on land-use context and high volume of pedestrian and bicyclist traffic, North Winooski Avenue should be a slow zone for people driving.

EXISTING CONDITIONS

North Winooski Avenue features one-way traffic with a moderate travel lane width and parallel parking on each side. The existing south-bound bike lane lacks protection and drops off before reaching Pearl Street. The nearest northbound bike lane is located on Union Street, so there is no direct route for people who want to travel north on North Winooski by bike. Consequently, wrong-way riding is an issue. Street trees and a generous greenbelt provide a pleasant environment for pedestrians, but street seat amenities are lacking in commercial areas.

OPTION 1: PILOT PROTECTED BIKE LANE

Pilot test a protected bike lane on North Winooski Avenue using paint and mountable “armadillo” barriers (or vertical delineators) to reinforce separation between the bike and vehicle lanes. In this scenario, parking is removed on the west side of the street, and one-way traffic patterns for bike and car lanes remain unchanged.
OPTION 1A: PROTECTED BICYCLE LANE
In the long term, upgrade the protected bike lane with a low mountable curb. One-way traffic patterns for bike and car lanes remain unchanged.

OPTION 2: SHORT-TERM/ PILOT
This option assumes that North Winooski Avenue is converted into a two-way street. Parallel parking is preserved on the east side of the street, with a shared lane marking for north-bound bicycle traffic. Southbound cyclists are separated from vehicles with a protected bicycle lane. In the pilot phase, the bicycle lane can be tested using paint and low, mountable armadillo barriers or vertical delineators.

OPTION 2A: PROTECTED BICYCLE LANE
In the permanent phase of the project, the protected bicycle lane would be upgraded with a permanent mountable curb in both directions. The protected bike lane could be flush with the sidewalk and greenbelt, providing additional breathing room for those biking with wider cargo bikes.
Main Street Bicycle Lane (at Pine Street)

Main Street is a critical east-west route in Downtown Burlington, with compact land use and high volumes of vehicle, pedestrian, and cyclist traffic. Several blocks of Main Street feature head-in angled parking, but parking and road width conditions vary somewhat from block to block. Currently, Main Street does not have any marked bicycle facilities.

EXISTING CONDITIONS

Conditions at Pine Street include wide travel lanes (19-25 feet) and head-in parking, with no bicycle facilities. The sidewalk is wide and features street trees but few other amenities for people walking.

OPTION 1

One option for adding the recommended bicycle facilities on Main is to add a sidewalk-level bike lane, protected by parked cars. The bike lane is clearly marked to avoid conflict between people walking and biking. Back-in angle parking makes motorists better able to see oncoming cars and bikes as they exit the parking space. Narrowed vehicle travel lanes calm traffic.
OPTION 2
Option 2 illustrates the use of rain gardens to create a protected bicycle facility. Planters provide a more defined and visible separation of space for people driving, biking or walking. Because this treatment requires more space, parallel parking is provided instead of the rear-angle option illustrated previously.
South Winooski Avenue Bikeway (at Bank Street)

Though it is adjacent to Burlington’s walkable downtown core, South Winooski Avenue feels like a hostile environment to people walking and biking. This corridor features 4 the top 20 Priority Intersections for safety upgrades. The bike lane on North Winooski Avenue drops at Pearl Street, and people continuing down Winooski by bike are left with no designated facility. New development, such as the City Market at Bank Street, has led to a spike in walk/bike traffic in the area. South Winooski should be a target for redesign as land use continues to develop in support of a more walkable, bikeable corridor.

**EXISTING CONDITIONS**

South Winooski Avenue features two relatively narrow travel lanes in each direction, and no street parking. Wide sidewalks feature street trees, but other amenities for people walking or biking (such as benches and bike parking) are lacking.

**PHASE 1**

Phase 1 assumes existing land use patterns continue, with a re-striping of the roadway to allow a vehicle and conventional bike lane in each direction, as well as a center turn lane. This phase could also include addition of pedestrian amenities as space allows, such as benches.

**PHASE 2**

Phase 2 assumes that over time, South Winooski Avenue will continue to densify, with more compact mixed used buildings. In this land use context, higher volumes of bicycle and pedestrian traffic can be expected. Increased investment in the area may merit more comprehensive street redesign, allowing for wider sidewalks and a protected bike lane. Such a redesign should consider upgrades to enhance pedestrian safety and comfort, such as high visibility treatments at driveways and additional amenities along the widened sidewalk space.
South Winooski Avenue + Bank Street Intersection Upgrades

To support the design changes recommended for South Winooski Avenue on the previous page, Burlington should redesign the South Winooski Avenue and Bank Street intersection to improve safety and comfort for people walking and biking. This intersection is one of the top 20 Priority Intersections identified for safety upgrades.

EXISTING CONDITIONS

Today, Bank Street features turn lanes in each direction onto South Winooski Avenue, resulting in conflicts at the gas station driveway on Bank and at crosswalks on South Winooski.

PILOT PHASE

Temporary materials such as paint, planters, and potted trees can be used to pilot test curb extensions and other traffic calming measures. In this scenario, the redundant Bank Street gas station entrance is transformed into a pedestrian plaza space, serving as a compliment to existing outdoor dining space at the City Market across South Winooski Avenue. The pilot can occur with or without the road diet that is shown on South Winooski Avenue.
OPTION 1
The first option for a permanent upgrade features shared lane markings and expanded pedestrian space on Bank. The intersection is raised and uses special pavers to indicate priority for people walking or biking. This option assumes that South Winooski features a conventional bike lane, with bike boxes at Bank.

OPTION 2
In option 2, South Winooski Avenue features a protected bike lane. Conflict points (such as the City Market driveway) are marked with green paint so that people driving know to expect bike traffic ahead.
OPTION 3

Option 3 illustrates a full build-out of a shared street on Bank. In this scenario, an entire block of Bank Street is raised up to sidewalk level and treated with special pavers to indicate priority for people walking or biking. Vehicles share this lane but travel at very slow speeds (10mph or less).
Sub-Area 3: Existing Conditions

Major Community Destinations
- Public School
- University Area
- Park
- Area within 5-min. walk of Neighborhood Center

Corridors
- Existing Sidewalk/Ped Path
- Existing Shared Path
- Existing Informal Path
- Significant Gap in Crossings

Intersections + Crossings
- Difficult Intersection (Not intended to be comprehensive - intersections identified here are those that emerged as priorities based on a review of crash data and/or high volumes of public comments.)

Note: Dashed white street lines indicate conceptual street connections that have been discussed in other city or regional plans.
Sub-Area 3: Existing Conditions 🚴

<table>
<thead>
<tr>
<th>Major Community Destinations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public School</td>
</tr>
<tr>
<td>University Area</td>
</tr>
<tr>
<td>Park</td>
</tr>
<tr>
<td>1 Mile Area Around Neighborhood Center</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Corridors</th>
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</thead>
<tbody>
<tr>
<td>Existing Bike Lane</td>
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<tr>
<td>Existing Shared Lane Marking</td>
</tr>
<tr>
<td>Existing Shared Use Path</td>
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<tr>
<td>Existing Informal Path</td>
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</tbody>
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<tr>
<th>Intersections + Crossings</th>
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<tr>
<td>Difficult Intersection (Not intended to be comprehensive - intersections identified here are those that emerged as priorities based on a review of crash data and/or high volumes of public comments.)</td>
</tr>
</tbody>
</table>

Note: Dashed white street lines indicate conceptual street connections that have been discussed in other city or regional plans.
**EXISTING CONDITIONS SUMMARY**

Beginning in the 19th Century, the South End emerged as an important industrial hub. Especially around Pine Street, the area’s architecture and land use patterns reflect a century of industrial land use. Today, many of the South End’s commercial buildings are being adapted for a new generation of makers and businesses big and small. The South End accounts for 90% of Burlington’s industrial space, and about 30% of Burlington’s office space. Though housing is limited, residential neighborhoods are an important part of this sub-area’s fabric, from the Five Sisters neighborhood to Red Rocks, and beyond.

Major generators of walk/bike traffic in this sub-area include several large employers (such as Dealer.com), artist and maker studio spaces, and many popular shopping and dining destinations. Major recreational facilities include Oakledge Park, the Island Line Trail, and access to the waterfront.

Pedestrian counts taken by the City of Burlington suggest that more people are walking on Pine Street, a major spine for this sub-area. The number of pedestrians counted has more than doubled in the past 8 years, but the number of crashes involving injuries to people walking or biking has also increased.

The sidewalk network in this sub-area is relatively continuous, but lack of safe crossings are an issue. Both Shelburne Road and Pine Street feature long gaps with no safe crosswalk available. On-street bicycle facilities are almost non-existent. In some areas, residential streets do not connect to the rest of the street grid, making it difficult for residents to walk or bike to neighborhood destinations. A handful of informal foot paths have emerged as a result, such as the well-known cut through at Callahan Park.

Conditions for people walking or biking are particularly poor at the southern end of this sub-area, making it difficult to reach the major commercial destinations South of the city on foot or on bike. The Shelburne Road Rotary is another major pain point for pedestrian and bicycle mobility - though a long-term plan is in the works, many people expressed concern about this intersection, and high levels of frustration with dangerous conditions in the present moment.
Burlington can and should start improving safety now with low-cost materials. The 12-month and 2-5 year project lists for this sub-area represent one potential implementation scenario - flexibility is essential and the City must capitalize on opportunities to advance recommendations wherever they arise!

Ongoing projects to continue:*

1. **CHAMPLAIN PARKWAY**
   This project includes a shared use path, curb extensions, crossing improvements, bike lanes from Kilburn to Main Streets.

2. **SHELBURNE ROTARY**
   This ongoing VTrans Safety Project features a redesign of the Shelburne Rotary. Movement on safety improvements to the rotary is a very high priority for the community. The proposed short-term upgrades proposed on page 135 should be implemented as soon as possible.

3. **LOCUST STREET AND BIRCHCLIFF PARKWAY WALKABILITY PROJECTS**
   Install speed tables and new pedestrian crossings along Locust Street and Caroline Street / Charlotte Street. Install a speed table and new sidewalk on the north side of Birchcliff Parkway, between Bittersweet Lane and Cherry Lane.

4. **BURLINGTON BIKE PATH RENOVATION (CITYWIDE)**
   The City is currently working on enhancing the Burlington Bike Path through a multi-phase rehabilitation project led by Burlington Parks, Recreation, and Waterfront. The project proposes the rehabilitation of the approximate 8-mile multi-use path that runs along the Lake Champlain waterfront. Project limits extend throughout the entire city beginning with the southern terminus at the path intersection with Queen City Park Road and extending north to the Winooski River Bridge.

*Note that ongoing project lists include major projects with significant impact to the network of walkable, bikeable streets and intersections. Additional projects are in progress, and these lists are not intended to be comprehensive.*
New projects to consider:

5 **AUSTIN DRIVE BIKEWAY**
   Restripe Austin Drive to add a 2-way protected bike lanes on north side of street.

6 **BIRCHCLIFF PARKWAY GREENWAY**
   Add shared or advisory bike lane markings to Birchcliff Parkway create a greenway, leveraging planned traffic calming treatments.

7 **LEDGE ROAD SHARROW/BIKE LANES**
   Stripe an eastbound bike lane and westbound sharrow on Ledge Road from Shelburne to Prospect. Add traffic calming features to slow vehicle speeds.

8 **ADD INTERIM DESIGN CURB EXTENSIONS ALONG PINE STREET**
   Using temporary paint/epoxy gravel treatment and planters add interim design curb extensions along Pine Street at Kilburn Street, Marble Avenue, Howard Street, Locust Street, and Flynn Avenue.

9 **ADD SIGNAGE ALONG PINE STREET**
   Add “Bikes May Use Full Lane” signs on the east side of Pine Street, north of Flynn Ave.

10 **IMPROVE BICYCLE CONNECTIVITY ALONG PINE ST.**
   Eliminate parking to close the southbound bike lane gap on Pine Street between Champlain Elementary School and Queen City Park Road - stripe southbound conventional bicycle lanes through to southern terminus of Pine.

11 **ADD BIKEWAY MARKINGS AND SIGNAGE TO QUEEN CITY PARK ROAD**
   Working with South Burlington, add 5 ft. bike lanes or sharrows on Queen City Park Road as space allows.

12 **IMPROVE SAFETY AT THE PINE STREET AND LAKESIDE INTERSECTION**
   Where the existing southbound bike lane on Pine Street crosses Lakeside, add markings to reinforce bike lane along Lakeside and the Cumberland Farms driveway.
## PROJECT LIST FOR YEAR 2-5 PROJECTS

See the Funding + Implementation Chapter for more details on funding and long term projects.

**Sub-Area 3:** South End *(See page 86 for Sub-Area Overview Map)*

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Proposed Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>Callahan Park Greenway</td>
<td>Shared lane markings and traffic calming (collaboration with Department of Parks, Recreation, and Waterfront)</td>
</tr>
<tr>
<td>Flynn Ave Bikeway</td>
<td>Mark and sign bicycle lanes</td>
</tr>
<tr>
<td>Home Ave/Pine St Intersection</td>
<td>Consider mini-roundabout and shared lane markings</td>
</tr>
<tr>
<td>Howard Street Greenway</td>
<td>Shared lane markings and traffic calming</td>
</tr>
<tr>
<td>Linden Terrace Greenway</td>
<td>Traffic calming, shared lanes or advisory bike lanes</td>
</tr>
<tr>
<td>Pine Street Bikeway (Queen City Park to Flynn)</td>
<td>Mark and sign conventional bicycle lanes in both directions</td>
</tr>
<tr>
<td>S. Winooski/Howard/St. Paul Intersection</td>
<td>Consider mini-roundabout or signal phasing changes; high visibility crosswalks, curb extensions with creative materials</td>
</tr>
<tr>
<td>Shelburne and Home Street Intersection Improvements</td>
<td>Pilot recommendations from planned corridor study (not programmed yet) - aim to reduce speeds, reduce crossing distances.</td>
</tr>
<tr>
<td>Shelburne Road Crossings</td>
<td>Install high visibility pedestrian crossings</td>
</tr>
<tr>
<td>Shelburne Rotary Upgrade</td>
<td>Implement pilot project to clarify traffic patterns and improve safety by narrowing vehicular lanes and adding curb extensions.</td>
</tr>
</tbody>
</table>
Sub-Area 3: 5-Year Action Plan

Major Community Destinations
- Public School
- University Area
- Park
- Area within 5-min. walk of Neighborhood Center

Planned Projects
- Crossing Upgrade - Already Funded for Construction

Existing Bikeways/Paths
- Shared Use Path
- Existing Informal Path
- Conventional Bike Lane
- Shared Use Lane Markings

Proposed Bikeways/Paths
- Shared Use Path
- Protected Bike Lane
- Neighborhood Greenway (includes Traffic Calming)
- Buffered/Conventional Bike Lane
- Advisory Lane
- Shared Use Lane Markings with Traffic Calming
- Potential Path Easement

Proposed Walk Projects
- Recommended New Sidewalk
- 12-mo Intersection or Crossing Upgrade
- 5-yr Intersection or Crossing Upgrade

Note: Dashed white street lines indicate conceptual street connections that have been discussed in other city or regional plans.
**Sub-Area 3: Long Term Plan**

**Major Community Destinations**
- Public School
- University Area
- Park
- Area within 5-min. walk of Neighborhood Center

**Planned Projects**
- Crossing Upgrade - Already Funded for Construction

**Existing Bikeways/Paths**
- Shared Use Path
- Existing Informal Path
- Conventional Bike Lane
- Shared Use Lane Markings

**Proposed Bikeways/Paths**
- Shared Use Path
- Protected Bike Lane
- Neighborhood Greenway (includes Traffic Calming)
- Buffered/Conventional Bike Lane
- Advisory Lane
- Shared Use Lane Markings with Traffic Calming
- Potential Path Easement

**Proposed Walk Projects**
- Recommended New Sidewalk
- 12-mo Intersection or Crossing Upgrade
- Intersection or Crossing Upgrade

*Note: Dashed white street lines indicate conceptual street connections that have been discussed in other city or regional plans.*
Shelburne Road Bikeway

Shelburne Road is a major north-south spine connecting the City’s south end with the downtown core and the commercial centers and highway entrances at the southern edge of the city. Public input and crash data analysis have identified Shelburne Road as an unsafe and uncomfortable place for people biking and walking. The proposals below assume that traffic demand on Shelburne Road is lessened when the Champlain Parkway is opened. These are just a few ideas for Shelburne Road. Existing plans such as the draft PlanBTV South End Plan and the 2011 Comprehensive Transportation Plan for the City of Burlington call for a dedicated multi-modal corridor and land use study for Shelburne. This study should be used to generate more detailed strategies for making Shelburne a more walkable, bikeable, and crossable roadway.

**EXISTING CONDITIONS**

Shelburne Road features two travel lanes of moderate width in either direction and no dedicated bike facility. Sidewalks are narrow, but are protected by a generous greenbelt and mature street trees. Driveway curb-cuts do create conflict points for people walking on the sidewalk. And, because most people do not feel comfortable riding their bikes in the Shelburne travel lane, sidewalk riding is another threat to pedestrian safety and comfort. Shelburne also features sections of roadway that greatly exceed the maximum recommended spacing between pedestrian crossings.

**OPTION 1**

Option 1 illustrates the option of providing only one travel lane in each direction, with a center turn lane. Such a shift would allow for a narrow, conventional bike lane in each direction.

**OPTION 2**

Option 2 illustrates a more intensive project, in which the existing greenbelts on Shelburne Road are redesigned to feature a planter-protected bike lane in each direction.
Shelburne Road Rotary

The Shelburne Road Rotary was mentioned more often as an area of concern than any other intersection in the City. There is a decades-long project in the works to rethink this space, and everyone is frustrated by the elongated timeline and persistent safety issues. The drawings on the following page illustrate recommends for interim design measures to address safety issues in the near term in response to these concerns.

EXISTING CONDITIONS

Simply put, this rotary is a mess. It is not a true roundabout, and roadway configurations are confusing to people driving through the intersection for the first time. There are large sections of excess asphalt space, and no facilities for people biking through the area. Existing crosswalks provide minimal protection for people walking. But, the rotary is located at the center of many significant generators of pedestrian and bicycle traffic including a school and park on Locust Street.
PROPOSED SHORT-TERM UPGRADE

Using paint, planters, and other low-cost materials, the city can clarify traffic patterns and greatly improve safety for people walking and biking. The paint should be used to create a single design language throughout the entire intersection. Curb extensions and the narrowing of vehicular lanes will slow motorists down and make the intersection more navigable on foot. In particular, the intersection of Adams Court and Shelburne Road would be greatly improved by the extension of sidewalks, curb extensions, and a new crosswalk.
Home Avenue Bikeway

Home Avenue is an important east-west connector in the southern end of Burlington. It provides access between key recreational facilities and trail heads at Oakledge Park to Pine Street and Shelburne Road. The long-term bike network plan proposes a redesign of Home Avenue to create safe conditions for people walking and biking.

EXISTING CONDITIONS

Home Avenue features wide travel lanes in each direction. A narrow median serves to separate cars, but provides no value in terms of pedestrian or cyclist safety. Though sidewalks are narrow, they are protected from vehicle travel lanes by a generous greenbelt on one side. On-street parking is permitted.

PROPOSED BICYCLE LANE

Calm traffic in both directions by removing parking and narrowing vehicle travel lanes. This adjustment provides space for a narrow bicycle lane in each direction.
HOME AVE. + PINE ST.

**EXISTING CONDITIONS**

Crosswalks exist on only two sides of the intersection - this configuration does not provide a safe and direct route to the transit stop on the northwest corner of the intersection. Protection and amenities for people walking are almost non-existent, and there are no bicycle facilities.

**PROPOSED ROUNDBOARD**

The drawing above illustrates a condition in which the proposed Home Avenue bike lane meets Pine with a mini-roundabout. Upgrades also include median refuge islands for people crossing in all four directions, and shared lane markings throughout the roundabout. Add a sidewalk on the north side of Home Avenue.
#1: Adopt a Vision Zero Policy

Adopting a Vision Zero Policy will be an important step in helping Burlington achieve the safety goal of eliminating traffic-related fatalities and serious injuries by 2026.

Vision Zero is an international road traffic safety framework that helps communities work towards the goal of no fatalities or serious injuries in road traffic. Initially developed in Sweden, Vision Zero has been adopted by a growing list of U.S. cities. The U.S. Department of Transportation’s Federal Highway Administration has also adopted a Toward Zero Deaths vision statement, setting a framework that even one death in our nation’s transportation system is unacceptable. When Sweden first launched Vision Zero, the country recorded seven traffic fatalities per 100,000 people; today, despite a significant increase in traffic volume, that number is fewer than three. (Compare this to the number of road fatalities in the United States, which is 11.6 per 100,000 people).*

Vision Zero Action Plans require a high level of leadership and investment from multiple public agencies. The plans are typically developed collaboratively with a city’s transportation or public works department, police force, and Mayor’s office at a minimum. Though this document is not Vision Zero Action Plan, it is guided by an ambitious safety goal that falls in line with the Vision Zero framework - creating a pathway to help Burlington eliminate traffic-related fatalities and serious injuries by 2026. In this way, the plan sets Burlington up to formally adopt a Vision Zero policy moving forward. Doing so would require a collaborative effort from the Mayor’s Office, Burlington Police Department, Burlington Public Works, and the City Council.

Success Metrics:

- Adopt a Vision Zero policy by 2018.
- Reduce serious crash injuries by 50% and eliminate fatalities by 2026.

Responsible Parties: City of Burlington Department of Public Works; Burlington City Council, BPD, Mayor

New York City adopted a Vision Zero Policy in the winter of 2014, setting a 10-yr goal to eliminate all traffic death and serious injuries on the city’s streets.

The advocacy organization Transportation Alternatives has produced a report card to track progress towards meeting New York’s goal of reaching Vision Zero by 2024. The graph below appeared in the 2015 report card. It illustrates that achieving this goal is not simply about keeping a campaign promise. It is about saving human lives.

In addition to this list, many communities have adopted “Toward Zero Deaths” initiatives, setting a tone that even one death in the transportation systems of our communities is unacceptable. The U.S. Department of Transportation’s Federal Highway Administration is one example of an organization that has adopted such a vision statement.

The following U.S. cities are currently undertaking major street safety initiatives inspired by the original Vision Zero effort:

- San Francisco, CA
- New York, NY
- Chicago, IL
- Los Angeles, CA
- Seattle, WA
- Portland, OR
- Boston, MA
- Washington, D.C.
- San Antonio, TX
- San Diego, CA
- Santa Barbara, CA
- San Mateo, CA
- Fremont, CA
- Austin, TX
- Columbia, MO
- Tampa, FL
- Bellevue, WA

Cost of Delay graphic, from NYC Vision Zero Report Card, by Transportation Alternatives
#2: Promote the vitality of Neighborhood Activity Centers (NACs) as places that provide essential services.

Other than improving the quality and supply of bicycle parking facilities, this document does not make any recommendations related to the details of Burlington’s land use or zoning regulations. However, as noted in the Safe Streets Design Principals, this plan does work from the framework that street design is inherently connected to land use. Many Burlington’s NACs feature land use that supports the use of alternative modes, because they provide essential services within walking distances of people’s home and/or place of employment. For active transportation to be a viable option, Burlington should continue to promote the vitality of NACs as places that provide essential services. To align with the active transportation goals outlined in this plan, any future changes to zoning codes (which would be undertaken through a separate planning and public outreach process) should recognize the connection between land use and transportation. For example, keeping essential services like drug stores or grocery stores in neighborhoods allows people to have the option of walking or biking to meet their daily needs. And, it is essential that new development in Burlington not undermine the walkable environment that already exists in many NACs.

- **Success Metric/s:** Through appropriate existing processes, support zoning codes that encourage walking and biking at neighborhood scale and that advance the active transportation modeshare goals defined earlier in this plan.

**Responsible Parties:** DPW, Burlington Planning Department, CEDO, Planning Commission, and City Council

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#3: Create a placemaking program to incentivize neighborhoods and business owners to create supportive amenities.

Burlington can make walking and biking more pleasant and comfortable by increasing supportive amenities through small-scale placemaking projects including: garden walks, street seats, plazas, parklets, bike corrals, and more. Burlington should create a clear pathway for neighborhoods and businesses to obtain a permission (and even funding) to create such public space amenities on a mid- to long-term basis. Such a policy could build off the Demonstration Project Policy currently in development, but allow for longer term installation of pre-approved project types. Models for such a program exist across the country - from the People St “kit of parts” approach to adding parklets, plazas or bike corrals in Los Angeles to the more loosely defined arts and placemaking Pop-up Providence program in Rhode Island.

**Success Metric/s:**
- Create and implement a placemaking program by 2018.
- Measure economic gains for business and property owners following installation.

**Responsible Parties:** DPW, CEDO, Department of Parks, Recreation & Waterfront, and NPAS
#4: Expand Use of Pilot and Demonstration Projects

City Ordinance allows the Department of Public Works to implement temporary traffic and parking projects on all public streets, making use of short-term or “pilot projects” to evaluate the merits and impacts of proposed street design projects. Currently, pilot projects may be in place for up to 30 days. This time period should be extended to allow for pilots up to 12 months in duration, with the option for the use of more durable (but still removable) interim design measures in the 1-5 year time frame.

At the shorter end of the time scale, Burlington has developed a guide and policy to make it easier for everyday residents, advocacy organizations, and community groups to spearhead 1-7 day “demonstration projects” alongside DPW and other agencies. Burlington should continue the momentum around the use of trial installations and commit to amending the approved project types in the policy every year as needed.

Finally, Burlington should expand opportunities for online citizen input and engagement through existing platforms such as SeeClickFix. The Burlington Police Department is currently planning to expand its use of SeeClickFix for citizen input about abandoned bikes, safety issues, and more. A small group of current users could be engaged in a task force to help identify and structure opportunities for effective use of this platform.

**Success Metrics:**

- Continue to use pilot projects to inform decisions about walk/bike projects, and expand the pilot project time frame by 2018.
- Approve the Demonstration Project guide and policy and update it every year, as needed.
- Create a task force to identify better use of SeeClickFix in collaboration with BPD.

**Responsible Parties:** City of Burlington Department of Public Works, Burlington City Council, BFD, BPD, residents and community groups

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#5: Pass and Enforce Bicycle/Walk-Friendly Laws and Ordinances.

Top priorities include:

- Adopt the Idaho Stop Law - a law that allows cyclists to treat a stop sign as a yield sign and a red light as a stop sign. This law would also allow cyclists to proceed cautiously through a red light phase at T-Intersections.
- Absent of dedicated bike signal heads, amend city ordinances to allow people riding bicycles to cross through an intersection with pedestrian signals.
- Establish pedestrian priority at all signalized crosswalks, adjusting signal timing to provide advance pedestrian phasing. Throughout Burlington’s downtown core and in high-foot traffic areas (such as UVM, and North Street), pedestrian crossings should be timed to cycle through automatically, without the need for push-button activation.

**Success Metric:** Police expend precious resources on top-line offenders (dangerous driving, dangerous cycling etc.)

**Responsibility:** Department of Public Works, City Council, BPD, State of Vermont, Local Motion and other advocates.
#6: Improve integration of cycling and bus travel.

Green Mountain Transit (GMT) has undertaken a number of initiatives to integrate bike travel with public transit. GMT buses are equipped with easy to use bike racks which hold 2 bikes each. GMT also provides bike lockers at the Waterfront and has installed bike racks around the region. Installing additional bicycle parking at the bus stops with highest boarding volumes would continue this great momentum and create a stronger link between bikes and buses. Wherever feasible, additional bicycle parking at bus stops should be covered.

**Success Metric/s:** Provide bicycle parking at all high-volume bus stops by 2021.

**Responsible Parties:** GMT, with funding partners

#7: Improve pavement markings at bus stop conflict points

Where bicycle facilities intersect with bus stops, high-visibility pavement markings can make conditions safer for people biking. Burlington should focus on adding high-visibility bikeway markings to existing bike facilities at the bus stops with highest boarding volumes. And, as new facilities recommended in this chapter are implemented, high visibility pavement markings should be used to make sure people on bikes are expected and respected along the roadway.

**Success Metric/s:**
- Install conflict markings at all high-volume bus stops by 2021.
- Install conflict markings at bus stops in all new bike facilities or as existing facilities are repaved.

**Responsible Parties:** DPW, GMT
WINTER CYCLING ACTION PLAN

Snowflakes

COORDINATES: 44.4758° N, 73.2119° W
WINTER SEASON: November - April
AVERAGE SNOWFALL: 81 inches (7ft. 9 in.)
# SIDEWALK SNOW PLOWS: 12
TWITTER HANDLE: @BTVSnowDragon

Minneapolis. Montreal. Copenhagen. Oulu. (Yes, Oulu... it’s in Finland and they love winter cycling there). Many of North America’s -- and indeed the world’s -- best cycling cities are located at latitudes that, like Burlington, experience harsh winter weather. These cities and many of their wintry peers have achieved success through investment in thoughtfully designed infrastructure and municipal policies that strive to make winter cycling as comfortable, safe, and enjoyable as skiing down a perfectly groomed run at Stowe. With so many great examples and recent innovation, Burlington’s winter climate should not be viewed as a barrier to cycling, but as an opportunity to embrace the season as any skier, snowshoer, or ice skater does when the temperature dips below freezing.

The following 9 policy/protocol recommendations outline how to jump-start a winter cycling action plan. The goal is to ensure that Burlington’s emerging bikeway network is maintained to the highest standard possible all year so that the city’s past and future investments in cycling return as much benefit as possible. While these recommendations aren’t comprehensive, they provide an initial pathway towards the city and its residents embracing winter cycling.

#1: Formalize winter bikeway maintenance into Burlington’s existing snow removal/maintenance hierarchy plan so that a grid of connected winter bikeways is maintained throughout the city, including select shared use paths.

Burlington’s snow removal protocols already prioritize regional thoroughfares, downtown streets, school zones and crossing guard locations for sidewalks and crosswalks. At a minimum, it is recommended that the same priority be afforded to all existing and future bikeways located within these priority locations. In addition, select streets and paths that link the city’s most densely populated areas with common destinations like schools, UVM, and downtown should be included in a formal priority winter cycling grid maintenance plan. General recommended priorities are listed on the map on the following page.

Success Metric: Formalize Burlington’s unofficial winter cycling maintenance plan by 2017.
Responsibility: Burlington Public Works Department
Burlington’s winter climate should not be viewed as a barrier to cycling, but as an opportunity to embrace the season as any skier, snowshoer, or ice skater does when the temperature dips below freezing. The map on this page illustrates priority corridors for snow clearance in winter. Note that not all corridors shown here exist today - the map assigns a prioritization level for every new facility recommended in the Longterm Citywide Bicycle Network. Because it builds from the long-term vision, this map provides guidance about how winter maintenance teams should categorize new facilities as they are built.

**Winter Bicycle Network Priorities (15 yr)**

Note: The Burlington Bike Path is recommended for conventional maintenance, with the intent that it be maintained for cross country skiing and other winter sports, while people biking could use the protected bicycle lanes recommended for North Avenue in the long term.
#2: Experiment with new winter maintenance techniques for heavily used shared use paths.

Rather than attempting to scrape shared use paths down to the asphalt and limiting other winter activities, like snowshoeing, Burlington’s Parks Department maintenance crew should consider building up and then maintaining a consistent layer of packed snow that lasts all winter long. Such conditions actually work well for winter cycling (without needing special tires or other equipment). And like surrounding ski resorts, creating an established base will then only require routine maintenance following a snowfall event. If the top layer gets too thick (More than 2 inches maximum) city crews may scrape it down to an acceptable depth and allow not only cycling, but other winter activities like cross-country skiing and snowshoeing to occur. This approach could be experimented with along segments of the Burlington Bike Path.

**Success Metric:** Develop a refined shared use path winter maintenance plan by 2017.

**Responsibility:** Burlington Public Works Department and Parks and Recreation Department

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#3: Continue to design/retrofit streets to include sufficient space for snow storage.

When building new (rare) or retrofitting existing streets (less rare), provide enough space for snow storage either within a bikeway buffer or within the greenbelt. A 3 foot storage space is an accepted minimum, while 8 feet will accommodate heavier snowfalls, prolonged storage, and minimally impact the bikeway. If adequate space is not available, an alternate snow removal and storage plan should be put into effect.

**Success Metric:** All new and reconstructed streets incorporate snow storage space in greenbelt or bikeway buffer / barrier.

**Responsibility:** Burlington Public Works Department

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#4: Develop and then educate the city’s winter maintenance team about specific bikeway infrastructure plowing techniques

This plan recommends a variety of new bikeway designs not presently used in the City of Burlington. Some, like neighborhood greenways, require little to no additional plowing/storage methods as they simply make better use of existing travel lanes, while others, like physically protected bikeways, will require a modified or new approach. For example, Montreal’s Rue Rachel two-way protected bikeway is separated from traffic by a tree lined median, which requires plows to avoid tree damage by plowing snow straight to the nearest intersection where an intersecting plow then moves the snow pile to an alternate storage area on the intersecting street.

**Success Metric:** Bikeways within the priority winter network are maintained to the same standard as priority streets and sidewalks.

**Responsibility:** Burlington Public Works Department

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#5: Consider visibility and winter street flexibility for pilot/interim design treatments

Certain segments of Burlington’s protected bikeway network will be expanded using pilot/interim design treatments. Some types of physical buffers (armadillos, plastic bollards, and vertical delineators) may cause challenges for plow operators and should be removed during winter months so that the cleared buffer area may be used for snow storage. This storage area may be shaped to allow piled snow to act as a barrier protecting the bikeway in winter months. As temporary design transitions to more permanent curb and concrete, new vertical delineators that exceed average snowfall totals should be used to communicate to plow operators where protected bikeway medians, curb extensions, and other permanent elements exist.

**Success Metric:** Interim design successes/failures inform permanent snow storage design and damage to interim design projects is minimized.

**Responsibility:** Burlington Public Works Department
#6: Pilot and evaluate a range of pavement marking methods to decrease maintenance costs.

Snow plows, salt, and gravel can do a lot of damage to pavement markings. In order to preserve those marking bikeways, crosswalks, and general road markings, the City of Burlington should experiment with a range of treatments / marking types to see which decreases maintenance costs the most. In Minneapolis, the use of recessed thermoplastic markings proved to be more expensive on the front end, but also more effective and less costly in the long run as it reduced damage resulting from snowplows. Burlington should test a few different corridors with a range of treatments and evaluate successes and failures to inform an official policy by 2020.

**Success Metrics:** Various Pilot tests reveal a cost effective approach that reduces long-term maintenance costs by 2021.

**Responsibility:** Burlington Public Works Department

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#7: Apply de-icing materials to bikeways in priority winter network in advance of a predicted snowfall exceeding 3 inches; Experiment with alternative de-icing materials.

At present, Burlington’s de-icing process begins before small storms even hit, or during or after sidewalks have been plowed during a larger storm event. For bikeways, a de-icing strategy should have the de-icing material applied to the roadway approximately two hours before the snow event. Following the snow, the street should be cleared and additional de-icing material added as necessary. The advantages of a proactive approach are that less de-icing material and plowing is needed overall. In addition, alternative de-icing materials, like beet juice and cheese brine, help rock salt adhere to the roadway, offers a lower freezing temperature than regular brine, helps with skid control, and is more environmentally friendly than other salt or gravel materials. This approach also offers a cost savings, as it requires lower expenditures than using a conventional rock salt.

**Success Metrics:** Cost savings, less environmental damage, and better conditions for all modes following a snow event.

**Responsibility:** Burlington Public Works Department

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#8: Evaluate and increase winter cycling retention rates.

Most cities experience peak cycling in the warmer winter months. Burlington should strive to increase winter cycling rates, which is an opportunity to further define the city as an attractive hub of outdoor physical activity, no matter the season.

**Success Metrics:** Achieve 20% winter cycling mode retention rates by 2021, 40% by 2026.

**Responsibility:** Burlington Public Works Department, Local Motion

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#9: Expand winter cycling resources on City website.

Burlington should develop a winter cycling web page that offers resources such as the winter cycling map, maintenance policies, and education/encouragement resources aimed at inspiring city residents to give winter cycling a chance.

**Success Metrics:** Growth in web page hits; increased winter cycling retention rates.

**Responsibility:** Burlington Public Works Department
Improving bicycle parking options for both short and long-term use is critically important to supporting cycling as a viable mode of transportation in Burlington. In recent years the City has increased bicycle parking supply by adding bicycle lockers to the Marketplace Parking Garage, offered property owners and retailers short-term bicycle racks at a subsidized rate, and provided Bicycle Parking Guidelines to ensure quality facilities are installed as properties are (re)developed. The City has also worked with local artists to provide unique artistic bike racks, and two in-street bicycle corrals, which provide approximately 12 bike parking spaces where a single car used to park. Finally, Burlington’s City Green Employee program has set an example for other employers in the community by providing access to a fleet of city owned bikes and indoor bike parking for employees and visitors.

These advancements are a great start, yet a cursory analysis of Burlington’s cycling “hot spots” (downtown, South End, UVM/Champlain College, Old North End etc.) reveals that supply is not meeting the current and coming demand that will result from continued investment in cycling infrastructure. And without an increase in supply, quality, and type, it will be difficult for Burlington to obtain the bicycle mode share goals set forth in this plan. Thus, a more robust approach must be taken to accommodate cycling growth, including adding high-capacity indoor bicycle parking facilities, especially in downtown Burlington and on the UVM and Champlain College Campuses.

The goal of the following recommendations is to support cycling through the provision of more high quality, plentiful, and visible bicycle parking options that serve residents and visitors for years to come. These bicycle parking recommendations are intended to address needs citywide but will ultimately be implemented at the block and individual building level. These recommendations must be calibrated and subject to site analysis before each installation is completed so that bicycle parking remains convenient, placed properly in the right-of-way or within the building in which it is located. They should also be revisited regularly as Burlington’s bicycle mode share increases.
#1: Add more high-capacity bicycle parking facilities

Update the city's existing bicycle parking guidelines to include on-street bicycle corrals, bicycle shelters, and bicycle rooms/stations. Create an easy pathway for interested property or business owners to co-sponsor (and/or request) bicycle corrals/shelters as an option through Burlington Public Works’ parking assistance program in select high demand areas, such as popular bars/restaurants, retail shops, civic sites, and site triangle visibility zones (street corners). Work with key downtown property owner(§) and UVM / Champlain College to develop at least two high-capacity indoor parking “stations”, with amenities such as showers, lockers, and basic bicycle repair tools / supplies, and locate them with close proximity to transit.

Success Metrics: Bicycle parking guidelines are updated within 12 months of the adoption of this plan; A high-capacity “station” is built within 3 years of plan adoption.

Responsibility: Department of Parks, Recreation, and Waterfront, and through a Public-Private Partnership framework including Burlington Department of Public Works, NPAs, local non-profits, institutions and business owners.

#2: Remove non-conforming bike racks

Remove any/all existing non-conforming bike racks (wheelbender rack, wave rack, etc.) within the public-right-of-way or within or adjacent to public buildings (schools, government offices etc.) and replace with the recommended bike park parking types included in Burlington’s Bicycle Parking Guidelines and this plan (shelters, corrals). The Department of Parks, Recreation & Waterfront is a key partner; the Department is actively working to standardize bike parking within parks and insure that high-quality racks are available in every park.

Success Metric: All non-conforming racks are removed and replaced within 1-3 years from the adoption of this plan.

Responsibility: City of Burlington Department of Public Works; local schools; Department of Parks, Recreation & Waterfront

#3: Add more art racks

Create an easy pathway for interested property or business owners to work with artists and non-profits (Local Motion, SEABA, Burlington City Arts etc.) to sponsor and add artistic bike racks. Focus on schools, parks, civic institutions, and the South End arts district as priority receiving areas.

Success Metric: New racks are rolled out over the course of 1-5 years following the adoption of this plan.

Responsibility: Public-Private Partnership framework including Burlington Department of Public Works, Burlington City Arts, NPAs, local non-profits, institutions, artists, and business owners.
#4: Revise the City’s Zoning Code and Bicycle Parking Guide.

Section 8.2 of Burlington’s zoning code and the companion Bicycle Parking Guide currently require short- and long-term bicycle parking to be provided whenever property is (re)developed. While this ensures that new bicycle parking is added, current parking is already inadequate for meeting demand, to say nothing of future bicycle parking demand. “Hot spot” locations - those with frequently oversubscribed bicycle racks - may be replaced by in-street bicycle corral or shelters. But, demand for long-term parking within existing buildings is also needed as more Burlingtonians take more trips by bicycle.

Developing well-calibrated bicycle parking ratios requires a close analysis of the city’s present and anticipated land use, urban form, density, urban design, and bicycle mode share characteristics. Such an effort is outside the scope of this plan, but should be one of the first recommendations delivered after the adoption of this plan. A list of recommended revisions and additions to the city’s zoning code and bicycle parking guide are listed below.

**RECOMMENDED REVISIONS AND ADDITIONS**

- Develop bicycle parking ratio requirements calibrated to the city’s present and future land use, urban form, density, and urban design, and mode share characteristics. Review at least every five years and update as necessary.
- Revise Chapter 8, section 8.2.2 of Burlington’s zoning code to allow long-term bicycle parking serving multiple uses or buildings to be pooled into a single area, enclosure or facility if located within close proximity of all the buildings it serves.
- Make clear that any bicycle parking space that meets the requirements for both long-term bicycle parking and short-term bicycle parking may contribute to the minimum requirement for one type or the other, but not both.
- If a property owner cannot meet the requirements for bicycle parking on-site, the owner must contribute to a dedicated Public Bicycle Parking Fund (not just capital general fund), a new fund to be set up by the City. This new fund would finance additional public spaces added by the City where supply/quality is not sufficient.
- Establish long- and short-term bicycle parking provision as function of total bedrooms, not units, and add a baseline minimum number of spaces per building, no matter the unit total.
- Increase short- and long-term residential bicycle parking supply requirements for Fraternity, Sorority, and Dormitory uses, with a minimum number of spaces provided for each category.
- Increase short- and long-term bicycle parking requirements for Office uses, including medical/dental; improve supply/demand accuracy by requiring short-term parking ratios to utilize a square footage calculation while long-term parking ratios should be calculated using the number of current or anticipated employees; explicitly require a minimum number of spaces provided for each short- and long-term parking category.
- Improve short and long-term parking supply/demand requirements for Retail/Restaurant by using 1,000 square foot increments for short-term parking ratios; long-term parking ratios should be calculated using the number of current or anticipated employees; explicitly require a minimum number of spaces provided for each short- and long-term parking category.
- For Industrial, Manufacturing, Production, or Warehousing uses, peg long-term bicycle parking requirements to the number of employees, not the amount of square footage; explicitly require a minimum number of spaces provided for each short- and long-term parking category.
- Increase the long- and short-term bicycle parking supply for non-residential university buildings
- Require short-term Community Services bicycle parking to be a function of square footage ratio, while long-term ratios should be tied to the number of employees; explicitly require a minimum number of spaces provided for each category.
- Require short-term office ratios to use square footage ratios and long-term office ratios to be pegged to the number of employees; explicitly require a minimum number of spaces provided for each category.
- Increase short-term bicycle parking requirements for Places of Worship; explicitly require a minimum number of spaces provided for each parking category.
- Increase the number of long-term bicycle parking spaces required for automobile parking lots/garages; require short-term bicycle parking be provided along the perimeter or within a single parking space of a parking garage or surface parking lot.

**Success Metric:** Ratio guidelines are revised within 2 years of the adoption of this plan.

**Responsibility:** City of Burlington Department of Public Works; Planning and Zoning Department.
Thus far, much of this plan is devoted to infrastructure-related recommendations. But, we can’t stop there. If Burlington is going to become the best small city for walking and biking on the east coast, we must continue our community’s excellent momentum in other key areas such as education, encouragement, enforcement, evaluation and equity. This section of the plan provides recommendations for actions that fall into one of these other important categories.

It is important to note that nearly all recommendations in this section require a collaborative effort between DPW and other city agencies, Neighborhood Planning Assemblies, non-profit organizations, and local businesses and residents. DPW cannot implement these recommendations without support and leadership from a network of strong and willing partners.

For definitions of the “6 E’s” framework guiding this plan, please see page 59.
HOW?

Chapter 4

 Beyond Infrastructure

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#1: Increase City Capacity for Walk/Bike Project Planning, Implementation, and Evaluation.

DPW and other agencies are committed to making Burlington a better place to walk and bike, but limited staff resources are an impediment to the fast progress residents want and deserve to see. Burlington should hire at least one person this year to increase city capacity for planning, implementation, and evaluation of walk/bike projects. This staffer should work closely with the Burlington Walk Bike Council and the Safe Streets Collaborative to move projects forward and improve data collection efforts (more on that below). It may be appropriate to create a small, focused Committee with members of these two groups to coordinate strategies and messaging, and create a shared framework for action. The Committee should include at least one representative from each major interested sector including: health organizations, community centers, educational institutions, walk/bike organizations, police, etc. The City should also look to hire a second staff person within a year whose primary focus is getting rapid implementation safety projects on the ground.

Success Metric: Hire at least 1 additional full-time staff person by 2017, and a second person by 2018.

Responsibility: Department of Public Works
#2: Create a “data dashboard” of key metrics and evaluate progress towards walk and bike mode goals.

Data collection must go beyond the U.S. Census’ Journey to Work report and existing crash reporting protocols. Burlington and CCRPC should launch a collaborative effort to improve data collection and create a new “dashboard” of data to evaluate progress towards alternate mode goals. Components of the dashboard could include:

- Detailed mode share data region-wide, including area of residence in the city and demographic information (gender/age, etc.)
- Bicycle volume estimates for the city and region
- Before and after bicycle volumes on streets that undergo improvements
- Sales data for commercial establishments on streets that undergo improvements
- Walk/bike to school numbers
- Infrastructure improvement summaries (miles of bikeways, intersections improved, number of bicycle parking spaces added to public right of way, etc.) by facility type. For example: In 2017, Burlington gained 4.2 miles of new bikeways, 1.3 of which are protected. etc.
- Detailed crash data, with a focus on responding to problem intersections. (See the Enforcement section for more recommendations related to crash data collection.)

A major role of the additional staffers recommended previously could be to manage data collection and evaluation efforts. Key tactics for improving data collection:

- Use automated counters to conduct annual cyclist volume counts on key corridors. Resources for such counts may be available through the National Bicycle and Pedestrian Documentation Project.
- Partner with advocacy organizations and universities to host manual walk/bike counts during Bike Month. On priority corridors use intercept surveys to measure how people arrive at key commercial or employment destinations. Use the results to inform infrastructure design decisions.
- Work with BPD to improve crash data collection. Then, expand efforts to evaluate crash data at problem intersections and create site-specific action plans to improve safety quickly with interim design projects.

**Success Metrics:**

- Use the Engineering Action Plan in Chapter 3 and the recommendations in this plan as well as the County-wide bicycle plan to create a data dashboard, with a regional work plan for collecting, tracking and updating the data each year. The dashboard should be created in a format that can be easily accessed by the public, as well as city staff and local officials.
- Produce a short annual report showing success/failure in identified areas (lower crashes, less injuries, more people biking, including women etc.) Annual report should be made publicly available each year.
- Use the Data Dashboard to evaluate progress advancing the recommendations in this plan, beginning 2 years from final publication of the document.

**Responsibility:** DPW, CCRPC, VTrans, Local Motion, BWBC, local Universities.
#1: Change how Burlington talks about traffic injuries & fatalities.
Safe streets advocates around the nation have begun pushing government agencies, law enforcement officials, and media outlets to change the way they talk about traffic crashes. For decades, we’ve talked about “accidents” caused by “out of control cars”. Though it seems like a small matter, such language and passive voice framing reinforces a culture of inaction around unsafe streets. The reality is that traffic crashes are fixable problems caused by unsafe driving and dangerous streets. Building from existing resources from the Vision Zero Network and other advocates, Burlington should launch an inter-departmental pledge campaign, urging people to commit to using the word “Crash” instead of “Accident” moving forward. (For an example see: www.crashnotaccident.com)

**Success Metrics:**
- Secure a “Crash not accident” pledge commitment from at least 1 representative of all local media outlets and blogs, 100% of Department Heads in affected departments
- Removal of “accident” from official city documents and replaced with “crash” moving forward - ex. crash report, not accident report.

**Responsibility:** BPD, Mayor’s office, BWBC, Local Motion, CCRPC, VTrans, Major Institutions are all key partners.

#2: Design and launch a broad reaching bike skills training and bike lock/safety gear distribution initiative.
Local Motion is currently working with UVM to offer free bike skills workshops for students, with free helmets, lights, locks, and pizza as an incentive to attend. Bike Recycle Vermont offers similar courses to their customers. The City should support expansion of this type of educational programming, in partnership with other organizations, such as community and youth centers. Such workshops would allow educational programming to reach groups who are currently underrepresented in active transportation circles, such as older adults and low-income residents.

**Success Metrics:**
- Reach 100 people per year
- Increase in bicycle mode share. (See Vision and Goals section of this plan.)

**Responsibility:** DPW should continue to support other organizations as leaders in this work (including: AARP, health organizations, community centers, Local Motion and Bike Recycle VT)
#3: Launch a professional driver education program.

Launch a professional driver education program to teach drivers who work in large fleets (such as bus drivers, sanitation workers, or taxi drivers) how to safely share the streets with people walking and biking. San Francisco Bicycle Coalition’s Professional Driver Education Program provides an example: the SFBC’s training covers key issues including navigating new types of infrastructure being piloted and implemented, how to safely make turns, loading and unloading, and bicycle rights and rules of the road. Groups that participate in the training include taxi drivers, public transit operators, and other companies with large fleets such as ride share programs, delivery vans, and shuttle operators. The City of Burlington should work with local advocacy groups to develop and deploy a similar program.

**Success Metrics:**

- DPW-sponsored driver trainings hosted by advocates bi-annually beginning 2018 - 100% of city employees trained by 2020.
- Decrease number of crashes involving professional drivers (track through crash data collection reforms suggested under “Evaluation”)

**Responsibility:** DPW, Special Services Transportation Agency, VTrans, GMT, CCRPC, Local Motion

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#4: Expand Safe Routes to School programs to all schools.

Just over 80% of Burlington Elementary Schools and 50% of Middle Schools have a Safe Routes to School program. The “walking school bus” program at C.P. Smith Elementary School has been recognized as a successful case study by the National Center for Safe Routes to School. The Sustainability Academy has undertaken several pilots of a “bike train” program which functions much like a walking school bus – both programs provide important opportunities for education as students walk or bicycle to school together accompanied by one or more adults. Burlington schools should work to increase Safe Routes program offerings, with a focus on reaching low-income and/or New American students.

**Success Metrics:**

- By 2018, every elementary and middle school in Burlington should launch a Safe Routes to School Committee to lead SRTS program implementation and updating of school transportation plans. Burlington High School should also have an education and encouragement program for students.
- Use data dashboard to track progress towards a 50% increase in number of students walking or bicycling to school by 2025.

**Responsibility:** Local leadership teams, through Burlington School District
#5: Improve the reach of Burlington’s safety outreach campaigns to drivers

Educating drivers about how to safely share the road is a high priority for people who currently walk and bike in Burlington, and reaching drivers should be the focus of future safety campaigns. Distracted driving is one topic where driver education would be valuable - Burlington’s advocacy organizations and government agencies could roll out a campaign focused on this topic in April, Distracted Driving Awareness Month. As new outreach campaigns are explored in years to come, it is important that words and images “normalize” walking and biking, and emphasize the positive. Campaigns like Local Motion’s “Rides a Bike” initiative strike the right tone, sending the message that walking and biking can be transportation options for everyone, even if they don’t have special skills or equipment.

Success Metrics:

- Local Motion’s existing all-modes walk/bike-drive safety brochure outlines rules of the road in plain English and includes a coupon for up to $25 off safety gear (helmets, etc.). Translating this brochure into other languages and expanding its distribution is an easy first step.
- In 2017, create and launch an annual Distracted Driving Awareness campaign in April. This campaign should become an annual effort. To understand program impact, track progress towards a decrease number of crashes due to distracted driving (track through crash data collection reforms suggested under “Evaluation”).

Responsibility: Burlington Public Works and other funders should continue to support non-profits that have been leaders in this area, such as Local Motion. Other partners include AARP, which currently runs a successful driver safety course program (AARP Smart Driver Course), as well as local refugee/resettlement organizations that can assist with translation and outreach to the New American community.
ENCOURAGEMENT ACTION PLAN

Encouragement is all about creating a culture that welcomes and celebrates walking and biking. This is nothing new to Burlington - the city already has a strong tradition of fun public bike rides, such as the Halloween Ride and Ride 365, and popular Bike Month programming. Building off these traditions, along with a 3rd year of success with Open Streets, and many other initiatives, Burlington has a solid base to work from in the realm of encouragement. To grow in this area, the City will need strong partnerships with non-profits, grassroots groups, educational institutions, local businesses and major employers. These organizations are typically leaders in creating or sponsoring festive walk/bike events, and they are often well positioned to provide incentives and reduce barriers. Launching a public bicycle share program is also a priority, as it is a critical element to support the Encouragement programming referenced here - for more details see item #7 in the Engineering Action Plan.

#1: Expand the landscape of encouragement events to offer new, and more frequent programming.

Open Streets BTV events are an effective way to engage a broad base of people in physical activity. DPW should support Burlington Parks and Recreation in increasing the frequency and scale of its open streets programs, with a special focus on engaging including children and older adults. For example, a “snowpen” streets event in mid-winter could allow participants to enjoy winter biking, cross-country skiing, snow shoeing etc. in a street closed to automobile traffic. Other ideas include:

- Help NPAs leverage smaller scale “Play Streets” events to experiment with pedestrian-focused projects such as new plazas and public spaces.
- Create supportive programs to recruit interested but inexperienced cyclists. The “Bike Experience” program in Brussels provides a model: invite people to try out bike commuting for 2 weeks, and kick off their Experience with a free, half-day training on urban biking. For the first few days of the Experience, it is critical to pair new bikers with experienced riders with a similar itinerary. The experienced rider helps the newcomer get over fears and find their way in the first few days. This campaign could be rolled out as part of Bike Month in May, in partnership with CCRPC’s 2-week Smart Trip Challenge.
- Host monthly bike-to-work breakfasts in partnership with local businesses.
- Conduct nighttime bike light outreach on a more frequent basis, and work to find times that coincide with other well-attended evening events. (Local Motion can provide lights and train community partners in distribution/outreach.)

Success Metrics:

- Increase Open Streets event frequency to 4 per year by 2018, with the addition of play streets events in interested neighborhoods.
- Increase Play Streets event frequency
- Launch a bike-to-work breakfast initiative by 2017
- Kick-off an annual nighttime bike light outreach initiative in fall of 2016.

Responsibility: Burlington Parks and Recreation, and Department of Public Works, in partnership with City Council members, NPAs, and local non-profit organizations.
#2: Host targeted events and programs to engage underrepresented groups, such as women and seniors.

Census data shows that the recent growth in biking to work in Burlington is very heavily weighted towards men. Data from AARP surveys also indicate that a high percentage of Burlingtonians aged 45 and over would walk or bike more often if conditions were better (see Chapter 1 for more details). As projects in this plan roll out, Burlington should kick-start a program series focused on inspiring underrepresented groups, such as women and seniors, to be leaders in active transportation. Events could include group rides, peer-to-peer encouragement initiatives, workshops, or a Facebook group. To kick off the initiative and identify people who are interested in helping spearhead the effort, the City should work with local advocates to host a small bicycling summit or forum.

**Success Metrics:**
- Host a summit in 2017. A key outcome of the summit should be identifying an action plan for organizing and empowering people to be leaders in active transportation in Burlington.
- Increase the number of women bicycling each year - to be demonstrated through tracking of census mode share and data dashboard figures.

**Responsibility:** Department of Public Works in a supporting role, in partnership with local non-profit organizations such as Local Motion and AARP, universities, and major institutions.

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#3: Grow awareness of and participation in existing Transportation Demand Management (TDM) Programs

Support CCRPC, the Chittenden Area Transportation Management Association (CATMA), and other partners in their efforts to grow awareness of and participation in existing TDM Programs such as Go! Chittenden County and the Way to Go! Commuter Challenge.

CATMA’s work convening advocates through the Employee Transportation Coordinator (ETC) Network has great potential to help large employers run effective TDM programs. At the same time, individual residents are stepping up to the plate: total participation in the Way to Go! Commuter Challenge has grown steadily since 2006, with a significant increase in participation from schools in the past 3 years. The region must continue to experiment with and invest in these and other programs. Use of pilot incentive programs can help regional and local partners understand the best strategies for growing participation in TDM programs. In addition to continuing to support these ongoing TDM efforts, the City can establish itself as an example for other large employers by implementing the short- and long-term recommendations in the City employee commute TDM Action Plan (published October 2015).

**Success Metrics:**
- Implement the short- and long-term recommendations in the City of Burlington TDM Action Plan (published October 2015).
- Shift in mode share to reflect a reduction in the percentage of people driving alone. (See mode share goals in Vision and Goals section of this plan.)

**Responsibility:** CCRPC, CATMA, CarShareVT, GMT, Local Motion, DPW
ENFORCEMENT ACTION PLAN

Laws and regulations are essential to establishing rules of the road. Once laws are established, it is important that officials know how to enforce them and apply them in an equitable manner. Communities that excel in the area of enforcement typically have law enforcement officials that regularly walk and bike as part of their duties. They also have structures in place to create strong relationships between advocacy groups and law enforcement officials.

#1: Revise crash reporting protocol to collect more robust data for crashes involving people walking or biking.

Crash reports are typically entered by a police officer into a crash report template created by the State. The templates include space for written descriptions as well as diagrams and coded information to describe what occurred. As the number of people traveling to work by alternative modes increases nationwide, states and cities are looking more closely at crash reporting protocols. The information requested on most crash report templates across the country focuses on motor vehicle crashes, with very limited opportunities to provide details of crashes involving a person walking or biking. Burlington should work with State and local officials to spearhead amendments to data collection protocols. Additional variables that merit consideration on a crash data template include: type of bicycle environment (presence of and/or type of bike facility on the street), more nuanced detail on potential car and bike impact points (including open doors, side mirrors, etc.), turn/impact patterns, and vehicle type details (sedan, pick-up truck, commercial truck, bus, etc.), and whether or not the driver was using an electronic device/cell phone when the crash occurred. Training regarding the use of updated protocols should include best practices for unbiased data collection and crash investigation.

**Success Metric:** Revise crash reporting template to augment information required by the state of Vermont by 2020.

**Responsible Parties:** Requires state-level collaboration, with DPW, BPD as local leaders.
#2: Increase collaboration between DPW, BPD, the Safe Streets Collaborative, and the Burlington Walk Bike Council.

DPW should support partner organizations in establishing a framework for collaboration between the Safe Streets Collaborative, BWBC and BPD. Work of this group or task force should focus on strategic, collaborative projects that will advance the enforcement recommendations noted here and the safety goals outlined at the start of this plan. Implementation of this recommendation will require close partnership with BPD, to insure that BPD staffing resource and structures create time for this collaboration.

**Success Metric:** Establish a task force to help the Safe Streets Collaborative, BWBC and BPD work together to advance safety and enforcement recommendations.

**Responsibility:** Leadership needed from Safe Streets Collaborative and BWBC, with support and partnership from Department of Public Works and BPD

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#3: Launch targeted sting enforcement efforts to crack down on dangerous behaviors at top offender locations.

Work with Local Motion and BPD to plan and execute a series of crosswalk stings in proximity to schools and community centers. During these stings, officers would monitor motorist compliance with crosswalks and issue warnings/tickets to violators, often with television coverage of the sting. Work with BPD to set departmental goals for number of stings to be run each year on this and other issues, such as ticketing parked cars that are obstructing the pedestrian right of way, crosswalks, or parking in bicycle lanes. This recommendation is closely tied to the Evaluation category, as it involves leveraging data to identify hot spot intersections for speeding, running red lights, etc. Targeted enforcement efforts could also be timed to coincide with programming around Distracted Driving Awareness Month in April or Bike Month in May (mentioned under Encouragement). The stings would provide an important opportunity for education - officers could be tasked with distribution of educational materials as part of the operation.

**Success Metrics:**
- Identify problem behaviors and launch the first “sting” effort at one priority intersection in 2017. Increase frequency/locations as resources allow.
- Decrease in crashes citywide, specifically those involving motorists who don’t comply with safety laws at intersections. (Track through crash data collection reforms suggested under “Evaluation”).

**Responsibility:** Local Motion and BPD, with support from Department of Public Works
EQUITY ACTION PLAN

Too often, walk/bike planning fails to engage or solicit meaningful input from people who are not already involved in walk/bike advocacy circles. Though the population of people walking and biking in Burlington is diverse, special care must be taken to expand access, education, and encouragement efforts to be sure all residents benefit. For the purposes of this plan, we’ve defined equity in terms of:

- Geography – referring to the distribution of walking or biking improvements and facilities and programs within the community
- Social/Demographic factors – referring to the distribution of walking or biking improvements across diverse populations of all ages, genders, and abilities.

Importantly, item #7 in the Engineering Action Plan recommends that the city implement a public bicycle share system. This recommendation is a priority in the realm of equity; a high-density bike share system will help ensure that all of Burlington’s residents and visitors have access to bicycles.

#1: Expand education efforts and access to low-income and minority communities

Start by producing educational/promotional materials in multiple languages. Work to expand reach of and access to existing programs such as Bike Recycle VT’s Get A Bike program. As the recommended bicycle share program is rolled out, the city should work with local non-profit partners to develop a program that offers reduced membership rates and participation incentives to minority and low-income communities.

**Success Metric:** See recommendations related to public bike share on page 71.

**Responsibility:** See recommendations related to public bike share on page 71.
#2: Consider location equity in distributing walk/bike improvements across Burlington’s neighborhoods.

Though implementation should respond to community support for projects, equity of project distribution across neighborhoods is an important consideration. A connected network of streets that are safe for walking and biking should be part of a larger effort to reduce disparities in transportation access.

**Success Metrics:**
- When considering implementation of the phasing plan suggested in Chapter 2, measure the distribution of network improvements and projects in each council district.
- Achieve proportional mode share gain and crash/injury reduction in all council districts (to be tracked through data dashboard)

**Responsibility:** Department of Public Works

#3: Safeguard against discriminatory enforcement

Equity should be a guiding framework for implementing all plan recommendations - especially those related to enforcement. Enforcement around unsafe behaviors (speeding, failure to yield, etc.) should be targeted in response to data about hot spot locations for crashes/injuries, and must not involve profiling of offenders. Such efforts must be undertaken through a partnership with law enforcement agencies that includes effective training for officers around bias and historic practices that have targeted and harmed communities of concern.

**Success Metric:**
- Continue to assess and control BPD parity of initial enforcement stops, versus demographics of searches during stops or issuance of tickets vs. warnings.
- By 2018, explore differences between demographics of windshield surveys (not Census data) vs. demographics of stops.
- Issue data quarterly to both BPD officers and the community.

**Responsibility:** Burlington Police Department

#4: Deepen understanding of the needs and priorities of populations under-represented in Burlington’s walk/bike advocacy community

Work with community groups to initiate ongoing, proactive conversations to deepen understanding of the needs and priorities of populations under-represented in Burlington’s walk/bike advocacy community (including women, New Americans, young children, and older adults). The focus groups described in Chapter 2 provide a possible precedent for this type of conversation.

**Success Metric:** Create a work plan for pro-active outreach to under-represented communities, with the target of at least 2 events per year by 2018.

**Responsibility:** DPW, local non-profit partners, and NPAs.
WHAT ARE WE GOING TO DO?

The sub-area sections in Chapter 3 list recommended projects in the 12-month, and 2-5 year time frames, and illustrate recommended long-term projects through maps. A complete list of projects recommended at all time scales can be found in the Appendix of this document. Also in the Appendix, the illustrated glossary provides definitions for many of the terms used throughout this plan to describe design treatments and infrastructure types.

Over time, it is virtually a certainty that some new projects will be added to the “to do” list, and others recommended in this plan may become unnecessary. Still, having a list of target projects for each time frame allows us to understand the scale and scope of what is needed to take this plan from paper to pavement.

THIS CHAPTER ANSWERS THE FOLLOWING KEY QUESTIONS:

- What are we going to do?
- What do we spend now?
- What will we need to implement the plan?
- How will we pay for it?
Action is a guiding principle of this plan

Burlington can and should start improving safety now with low-cost materials. The 12-month, 2-5 year and long-term project lists in this plan outline one potential scenario for phased implementation. However, flexibility is essential and the City must capitalize on opportunities to advance recommendations wherever they arise!

For projects that require significant capital planning and investment, Burlington should look for opportunities to use “pilot” projects to test options and inform decision making. For more details, see “Rapid Implementation” on page 174.
WHAT DO WE SPEND NOW?

While budgets change every year, the City has allocated about $1.5 million per year for city-funded walk/bike projects over the past 2 fiscal years (July 2014 through June 2016), and has allocated more in the coming fiscal year:

- The sidewalk replacement fund is currently funded at about $400,000 per year. Funding at this level is enough to replace sidewalks on a cycle of over 100 years, which is way too long. The good news is that in the last two years, City capital has boosted this program with more than $700,000 of additional funding. And, the City’s 10-year capital plan outlines a strategy to continue increasing available funds for sidewalk repair and replacement, in order to address all of the sidewalks currently categorized as in serious or failed condition within five years, and all of the poor to failed segments in approximately 15 years.

- $100,000 for other walk/bike projects: $50,000 for bike projects (2% of funds received from street capital paving) and $50,000 for the traffic calming program. As with the sidewalk program, the City’s 10-year capital plan outlines a strategy to increase available funds for other walk-bike projects, with $250,000 to $450,000 allocated or planned for these improvements.

- The city also puts a substantial amount of funding towards pedestrian and bicycle infrastructure through ongoing projects, some of which include federal funding. It is not possible to determine the exact portion of funds used exclusively for walk/bike infrastructure, but we do know that it is a significant amount compared to the above dedicated funding sources.

Snapshot of funding for current capital projects

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Funding/Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Burlington Bike Path Renovation</td>
<td>Penny for Parks Funding, bonding</td>
</tr>
<tr>
<td>Champlain Parkway</td>
<td>Includes shared use path, curb extensions, crossing improvements, bike lanes from Kilburn to Main</td>
</tr>
<tr>
<td>Colchester Avenue Sidpath</td>
<td>Funded for 2017 Construction</td>
</tr>
<tr>
<td>Connectors through Burlington Town Center (Pine Street and St. Paul Street)</td>
<td>Subject to development agreement, eligible for funding with Downtown TIF</td>
</tr>
<tr>
<td>Locust Street/Birchcliff Parkway Walkability Projects</td>
<td>Grant funded</td>
</tr>
<tr>
<td>Main Street Streetscape (Battery to Union)</td>
<td>Downtown TIF/Great Streets Project</td>
</tr>
<tr>
<td>Maple/Battery Intersection</td>
<td>Crossing improvements</td>
</tr>
<tr>
<td>North Avenue Crosswalks</td>
<td>Grant funded</td>
</tr>
<tr>
<td>Shelburne Rotary</td>
<td>VTrans Safety Project</td>
</tr>
<tr>
<td>St. Paul Streetscape (including the Main Street/St. Paul Street Intersection)</td>
<td>Downtown TIF Project</td>
</tr>
<tr>
<td>Traffic Calming Fund Projects</td>
<td>King St Neighborhood, Grant St, Loomis St, Ward St (Traffic Calming Fund)</td>
</tr>
</tbody>
</table>
WHAT WILL WE NEED TO IMPLEMENT THE PLAN?

The total estimated cost for the projects recommended in the 12-month time frame is $295,000. These projects are primarily lower cost actions that can be implemented quickly, and do not require changes to curbs or utilities. Projects included in this estimate are listed in the project tables in the Appendix.

The total estimated cost for the projects recommended in the 2-5 year timeframe is $1,900,000, or $475,000 per year over four years. Projects included in this estimate are listed in the project tables in the Appendix.

Many of the walk/bike projects listed in the 12-month and 2-5 year time frame are small, and perhaps mundane, but in total could have a huge impact. As project prioritization and funding is discussed, keep in mind that putting funding toward a series of smaller projects can have greater city-wide benefit than a small number of high cost projects. The city’s capital plan should have a healthy mix of small and big projects.

HOW WILL WE PAY FOR IT?

Many of the projects recommended in the plan already have funding identified, including the walk/bike components of the Champlain Parkway, bike path projects funded through Penny for Parks, or projects such as complete streets upgrades on Main Street and the connection through the Burlington Town Center, which can be funded through the Downtown or Waterfront TIF. Other major projects, such as the reconstruction of the Colchester/Barret/Riverside intersection, are eligible for state/federal funding through the Chittenden County Regional Planning Commission Transportation Improvement Program (CCRPC TIP). The majority of the projects needed to build out the plan are small, relatively simple changes that can be incorporated into ongoing projects and activities with little additional cost.

Implementing this plan will require a shift in focus and emphasis in the City’s ongoing effort to repair and repave its streets. And, there is no way around the fact that the City will need to increase funding allocated for walk and bike projects to make this plan a reality. Luckily, the City’s 10-year capital plan is already on track to increase funding in ways that will support implementation of this plan. The pages ahead will outline strategies that will help the City achieve the funding levels needed to implement the recommendations in this plan.

The summary graphic on the next page compares current spending levels and known or planned funding sources against estimates for what we’ll need to implement this plan. The good news is...we can do this!
## Funding & Implementation

### A snapshot of what we spend in a typical year now

<table>
<thead>
<tr>
<th>$1.1 million</th>
<th>$350,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding for sidewalk repair/replacement (replacement cycle is too long!)</td>
<td>For other walk/bike projects from Bicycle Program, Traffic Calming Fund, and City Capital</td>
</tr>
</tbody>
</table>

+ Additional funding from grants & ongoing project budgets = $1.5 million

### Additional annual funding needs called for in the 10 Year Capital Plan through 2021

<table>
<thead>
<tr>
<th>$1 million</th>
<th>$100,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital Sidewalk Funding</td>
<td>Capital funding for other walk/bike projects</td>
</tr>
</tbody>
</table>

How we implement recommendations in the next 5 years (through 2021)

<table>
<thead>
<tr>
<th>$2.1 million</th>
<th>$450,000+</th>
</tr>
</thead>
<tbody>
<tr>
<td>City funding to repair serious sidewalk failures.</td>
<td>City funding and grant funding to implement other walk/bike projects recommended in the plan:</td>
</tr>
</tbody>
</table>

- $295,000 - estimated cost for projects in next 12-months
- $475,000/yr - estimated cost for projects recommended in the 2-5 year timeframe, over 4 years.

Estimated annual needs for sustainable funding after 2021

<table>
<thead>
<tr>
<th>$1.5 million</th>
<th>$2 million</th>
</tr>
</thead>
<tbody>
<tr>
<td>+ 3% escalator to sustain a 40-year sidewalk replacement cycle</td>
<td>+ 3% escalator for transportation system expansion, including walk/bike projects</td>
</tr>
</tbody>
</table>
Strategies to pay for plan recommendations

Below is a list of strategies that will help the City achieve the funding levels needed to implement plan recommendations.

- **Increase the sidewalk repair and replacement fund.** The sidewalk replacement fund is currently funded at about $400,000 per year. At this rate, it would take more than 100 years to replace all of the city’s sidewalks. A well-designed and constructed sidewalk can be expected to last 40 or 50 years, but not 100. The good news is that in the last two years, City capital has boosted this program with more than $700,000 additional funding. The City’s 10-year capital plan recognizes the need to continue increasing available funds for sidewalk repair and replacement, with $2.1 million per year recommended through 2021 to correct serious sidewalk failures. With serious failures corrected, a 40-year replacement cycle can be sustained with level funding of $1.6 million with a 3% escalator through 2026.

- **Allocate Capital Funding to Bike-Walk Projects.** Every year, the city allocates millions of dollars to capital street projects. While a large percentage of the city’s capital funding for walk/bike projects is already allocated to large projects in the coming years (such as the Railyard Enterprise Project and the Champlain Parkway), capital investments are still planned. The City’s 10-year capital plan recommends an additional $350,000 be allocated for transportation expansion projects during 2017 through 2021 and $2 million with a 3% escalator through 2026. As ongoing projects are completed, a growing portion of capital funds can be allocated to walk/bike projects to help implement this plan.

- **Dedicate a larger share of local paving funds to bicycle projects.** Every year, the City of Burlington receives funding from VTrans and a dedicated tax that is allocated for paving of local streets. Bikeway projects are an eligible use of these funds, and currently the City dedicates 2% of street capital paving funds for bikeway projects. This percentage could be increased to be aligned with the existing mode share for bicycles (6%), and over time increased to the mode share goal (12%).

- **Bundle funds from a variety of sources.** Because many of the projects in this plan have benefits that extend beyond walking and biking (such as greening streets and overall safety), there will be opportunities to leverage funding for projects by bundling funding from several sources. Examples include stormwater projects as part of a greenway, or park funding for projects that enhance the bike path connections.

- **Use Federal Funding (judiciously).** Federal funding is available for walk/bike projects through competitive grants from VTrans, as well as directly from the FHWA for very large projects. Because of the lengthy and sometimes laborious process that needs to be followed with federal funding, it is best used for high-cost projects, which are listed on the following page.

- **Tax Increment Financing (TIF).** TIF is a long-term tool that uses incremental tax revenue over 20 years to repay debt. Municipalities establish a TIF district within an area requiring public infrastructure to encourage public and private real property development or redevelopment. There is no impact on taxes. TIF is devised to use the incremental future property tax revenue, not additional taxes, to pay for the debt incurred to finance infrastructure improvements within the District. Investment debt is repaid with the incremental tax revenue of the TIF district, not just one particular project. Burlington currently has two TIF districts - the Downtown and Waterfront Districts.

- **Municipal Bonds.** Municipal bonds can be issued by state and local governments to raise funds for large transportation projects.
Projects to consider for federal funding

Note that federal funding comes with many strings attached and requires dedication of staff time to keep the projects advancing through a complex process.

<table>
<thead>
<tr>
<th>Project</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Battery Street Complete Streets Upgrades</td>
<td>Some of these projects could be initially put on the ground with rapid implementation, and eventually made more permanent and attractive with funding from grants.</td>
</tr>
<tr>
<td>Colchester Avenue Complete Streets Upgrades (Prospect to Riverside)</td>
<td></td>
</tr>
<tr>
<td>Ethan Allen Parkway Bikeway</td>
<td></td>
</tr>
<tr>
<td>Main Street Complete Streets Upgrades (Winooski to UVM)</td>
<td></td>
</tr>
<tr>
<td>North Avenue Complete Streets Upgrades</td>
<td></td>
</tr>
<tr>
<td>Pearl Street Complete Streets Upgrades (Battery to Prospect)</td>
<td></td>
</tr>
<tr>
<td>Pine Street Complete Streets Upgrades (Howard to Flynn)</td>
<td></td>
</tr>
<tr>
<td>Plattsburg Avenue Bikeway</td>
<td></td>
</tr>
<tr>
<td>Prospect Street Bikeway</td>
<td></td>
</tr>
<tr>
<td>Rt. 127 Path-Manhattan Connector</td>
<td></td>
</tr>
<tr>
<td>Shelburne Road Complete Streets Upgrades (City Line to St. Paul)</td>
<td></td>
</tr>
<tr>
<td>Main Street/University Heights Crossing</td>
<td>Potential for UVM participation in project funding</td>
</tr>
<tr>
<td>University Place - Shared Space Street</td>
<td></td>
</tr>
<tr>
<td>Colchester Avenue Bike-Ped Bridge</td>
<td>High cost project with regional implications, could be funded through CCRPC TIP or TIGER grant</td>
</tr>
<tr>
<td>North Street Slow Zone - North Avenue to Union</td>
<td>Potentially funded in part with economic development funds</td>
</tr>
<tr>
<td>East/Colchester Intersection</td>
<td></td>
</tr>
<tr>
<td>Main Street/South Winooski Avenue Intersection</td>
<td>Overall safety project, such as roundabout or mini-roundabout, could be funded through CCRPC TIP</td>
</tr>
<tr>
<td>Riverside Avenue/Colchester Avenue Intersection</td>
<td></td>
</tr>
</tbody>
</table>
STRATEGIES TO BUILD THE PLAN

While raising funds for building out the walk/bike network is important, a change in approach for how projects are designed and constructed is also needed.

Rapid Implementation

To make the plan a reality, we need to move a lot faster to get projects on the ground. Greater reliance on phased or “rapid implementation” solutions using less expensive materials can be effective and efficient, and provide for a more adaptable transportation network. This will not only bring substantial transportation benefits sooner, but allow for reconsideration and adaptation as transportation patterns continue to shift in the coming decade. While funding for new walk bike infrastructure is dedicated to projects already in development over the next five years, rapid implementation using lower cost materials and pavement marking will be the primary type of new walk bike projects.

Many of the plan recommendations can be done initially using lower cost approaches such as lane reassignment and establishing protected bike lanes with flex-posts or armadillos. Communities across the country are using rapid implementation techniques to quickly build out their bicycle networks and crossing improvements – sometimes leaving low-cost materials in place for several years until there is an opportunity to upgrade to more robust facilities. The advantage of this approach is that the City can learn from the interim design and engage public input based on the user’s experience with the infrastructure, taking this input into consideration as funding is acquired for the more permanent infrastructure.

Rapid Implementation also means getting started now with planning and design for challenging but important projects. The good news is that this approach is already underway: this master planning process includes a scoping of priority projects for implementation. The scoping phase of the project has already begun, setting the City up to implement two priority projects: a Neighborhood Greenway in the Old North End, and a bikeway along Main Street in downtown Burlington.

A Holistic Approach to Street Reconstruction

While many of the projects in this plan can be implemented with lower cost, quicker techniques, some City streets will be reconstructed each year to address a multitude of needs: underground utility repair or replacement, stormwater infrastructure, structural instability, and more. With this plan, it will be easier to coordinate reconstruction projects so that when streets are dug up, they get put back together the right way. This holistic approach to street reconstruction will also allow the leveraging of a variety of funding sources that can be combined to build truly complete street projects. However, we can’t always wait for these big projects. Interim design or pilots can be used on streets where full reconstruction is more than 2 years away.

Make sure the people power needed is in place

We need more than just funding to build this infrastructure. We also need people who have the time and resources to coordinate the planning, designing, construction and maintenance of this network. This means hiring at least one person this year, plus a second one within a year whose primary focus is getting rapid implementation safety projects on the ground. Maintaining this enhanced network will require investing in the right fleet of equipment over time to maintain protected bike lanes and other types of infrastructure that the City doesn’t currently have.

WE CAN DO THIS!

This plan is ambitious, but with funding at these levels, support at all levels of city government, and staff available to do the work, it can get done and will be well worth the effort. The result will be a modernized, attractive and safe street network that offers city residents and workers real choices in how they get around.
RAPID IMPLEMENTATION:
FAST, FLEXIBLE CHANGES TO CITY STREETS

Long known as a natural gas capitol, the City of Calgary in Alberta, Canada might seem an unlikely leader in bike infrastructure implementation. But, after rolling out an entire network of protected bicycle lanes (or “cycle tracks”) throughout its downtown all at once, Calgary is now widely recognized as a success story in rapid implementation of low-stress bikeways.

Calgary’s innovative “all at once” approach differs from the common practice of implementing bike lanes one street at a time. Building from the City’s general transportation plan and citywide bicycle plan, the City Council approved a pilot project to use temporary materials and roll out new protected bike lanes on 4 key downtown streets. This rapid implementation approach allows the city to quickly implement a pilot that can test the impacts not just of a bike lane on a single street, but of a truly connected bicycle network.

For the 18-month pilot, the city used flexible materials such as delineator posts, planter boxes and curb stops. The pilot was completed two months early and $2 million under budget. And, it was literally an overnight success. Daily downtown bike use quadrupled the day after the pilot protected bicycle lanes were implemented. After just three months, the city saw a 95% average increase in daily weekday bike trips. Needless to say, all signs are pointing to a positive outcome for the implementation of a permanent bike network which would not only transform Calgary’s downtown but could also be utilized as a blueprint for transforming the rest of the city’s transportation infrastructure.

Importantly, rapid implementation is not only used for pilots. Many cities are using low-cost materials (flexible delineators, paint, planters, etc.) to quickly implement planned street redsings, leaving materials in place for years until funding is available for more permanent capital upgrades. One example is comes from Denver Colorado, where City officials completed two, one-mile protected bike lane projects, (from preliminary planning to completion) in less than 1 year. Another example comes from Palo Alto, where city officials are considering options for rapid implementation of their mobility plan, which calls for 9.3 miles of protected bike lanes and 5.5 miles of pedestrian greenways (streets that function as “linear parks” with wider sidewalks, pedestrian amenities, and landscaping).

The 12-month project lists and 5-year maps in the sub-area sections of this plan provide a blue-print for how Burlington can follow this exciting new approach for project delivery, and get started with implementation NOW!