



#### REVISED PRIORITY RESPONSE PLAN

PRIORITY 1 High priority.

Middle priority. (\*) = situationally dependent; some may be Priority 1 or Priority 3.

Low priority. Response may be delayed based on officer availability; may receive a CSO response.

The BPD originally implemented the Priority Response Plan a year ago in May 2021. We have made several revisions, shown in this chart. The categorization of incidents has *not* changed. (Our primary goal remains **NEIGHBORS' PHYSICAL SAFETY**, so Priority 1 incidents are still Priority 1 incidents, etc.) But many Priority 3 incidents will now receive a different response.

In the chart, **incidents labeled "CSO"** will initially receive a <u>response from a CSO</u>, rather than a police officer, unless the incident evolves in a way that changes its category or requires a sworn officer.

Incidents labeled "ONL" (for "Online Only") will be diverted to an <u>online reporting function</u>. Unless extenuating circumstances apply, callers will be asked to make an online report. There are reporting mechanisms for callers who do not have Internet access.

Additionally, during daytime weekday hours when DSB detectives are available, **DSB will handle untimely deaths**.

						may receive a CSO respons	se.
911 Hangup		Cruelty to a Child		Illegal Dumping	CSO	Robbery	
Airport AOA Violation		Cruelty to Animals	cso	Impeding a Public Officer		Runaway	
Airport Duress Alarm		Custodial Interference *		Impersonation of a Police Officer *		Runaway Apprehension	
Airport PHASE		Disorderly Conduct *		Inciting a Felony		Search	
Alarm *		Disorderly Conduct by Elec Comm	ONL	Intoxication	CSO	Search Warrant	
Alcohol Offense	CSO	Disturbance		Investigation - Cold Case		Sex Offender Registry Violation	
Animal Problem	CSO	DLS		Juvenile Problem *		Sexual Assault	
Arrest on Warrant		Domestic Assault - Felony		Kidnapping		Sheltering/Aiding Runaway	
Arson		Domestic Assault - Misd		Larceny - from a Building		SRO Activity	
Assault - Aggravated		Domestic Disturbance		Larceny - from a Motor Vehicle		Stalking	
Assault - Simple		Drugs		Larceny - Other		Stolen Vehicle	
Assist - Agency		Drugs - Possession		Larceny from a Person		Subpoena Service	CSC
Assist - Car Seat Inspection	CSO	Drugs - Sale		Lewd and Lascivious Conduct		Suicide - Attempted	
Assist - K9		DUI		Lockdown Drill		Suspicious Event *	
Assist - Motorist	CSO	Eluding Police		Mental Health Issue *		Theft of Rental Property	ON
Assist - Other		Embezzlement	ONL	Minor in Possession of Alcohol		Theft of Service	ON
Assist - Public		Enabling Consumption by Minors	·	Missing Person		Threats/Harassment *	
Background Investigation		Escape		Motor Vehicle Complaint	CSO	Traffic	
Bad Check	ONL	Extortion	ONL	Noise	CSO	Trespass *	
Bar / Liquor License Violation		False Info to Police	·	Obstruction of Justice		TRO/FRO Service	
Bomb Threat		False Pretenses	ONL	Operations		TRO/FRO Violation	
Burglary *		False Public Alarms		Ordinance Violation - Other	CSO	Unlawful Restraint	
CHINS		False Swearing		Overdose		Untimely Death	DS
Community Outreach		Fireworks	CSO	Parking	CSO	Use of Elec Comm to Lure a Child	
Compliance Check		Foot Patrol	·	Possession of Stolen Property		Uttering a Forged Instrument	ON
Computer Crime	ONL	Forgery	ONL	Prescription Fraud	ONL	Vandalism	ON
Contributing to Delinquency of Minor		Found/Lost Property	cso	Prohibited Acts		VIN verification	<mark>CS</mark>
Counterfeiting	ONL	Fraud	ONL	Property Damage	CSO	Violation of Conditions of Release *	
Crash - Fatality		Fugitive From Justice	·	Reckless Endangerment *		Voyeurism *	
Crash - Injury to person(s)		Graffiti Removal		Recovered Property	CSO	Weapons Offense	
Crash - LSA *		Hindering Arrest		Resisting Arrest		Welfare Check *	
Crash - Non-Investigated	CSO	Homicide		Retail Theft			
Crash - Property damage only	CSO	Identity Theft	ONL	Roadway Hazard			



# Why has the BPD modified the Priority Response Plan?

Since July 01 2020, staffing has fallen by more than 30 sworn officers. During that time, the volume of Priority 1 calls has risen.

The following pages show data about

- call volume
- sworn officer headcount
- efforts to create new resources
  - new deployment plans

All of these factor into the ways we are addressing our staffing crisis.



# **INCIDENT VOLUME, AS OF JUNE 01**

	YTD, 6/1	%Δ	YTD, 6/1 - minus Traffic & Foot Patrol	%∆
2017	13,553	100%	10,364	100%
2018	11,678	<b>↓</b> 14%	9,386	<b>↓</b> 9%
2019	11,087	<b>√</b> 5%	9,594	<b>↑</b> 2%
2020	10,082	<b>√</b> 9%	9,107	<b>↓</b> 5%
2021	7,814	<b>√</b> 23%	7,251	<b>↓</b> 20%
2022	8,421	<b>↑8</b> %	7,911	<b>↑</b> 9%
	Δ 2017 to 2022:	<b>↓</b> 38%	Δ 2017 to 2022:	<b>↓</b> 24%

From January 1 to June 01, 2022, there have been 8,421 total incidents.

Of those, 1,195—or 14%—have been "stacked" according to the Priority Response Plan.

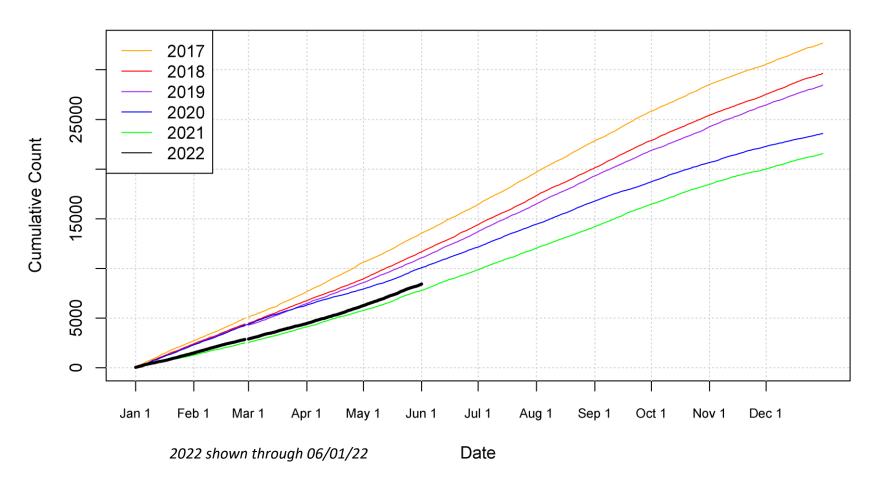
Under the revised Plan, and with lower staffing, it is possible that the "stacked" rate will rise.



# **TOTAL INCIDENT VOLUME**

Year over year, overall incident volume is down. But as the previous table shows, about half the decrease came from changes in officer proactivity—i.e., from asking officers to do less proactive work, rather than because of fewer calls from the public. In particular, the BPD sought to diminish the number of enforcement encounters, specifically around traffic stops.

#### **Total Incidents**





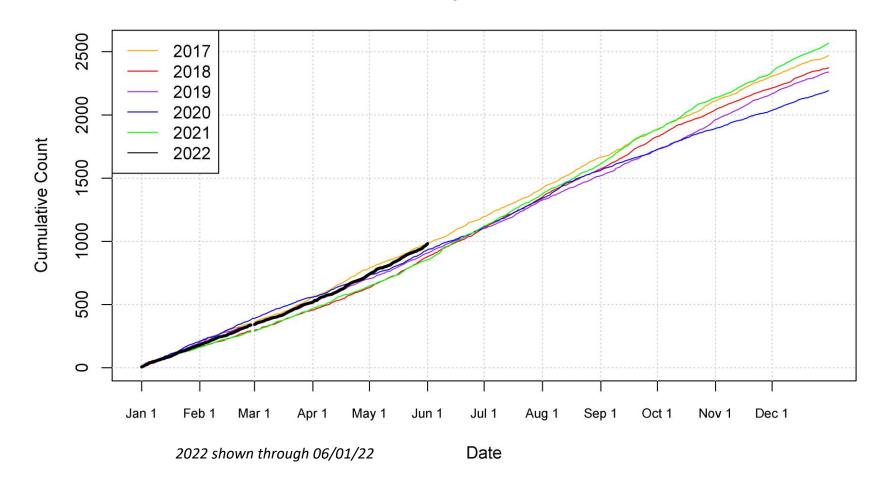
### **PRIORITY 1 INCIDENTS**

Unlike overall incident volume, the volume of Priority 1 incidents is has increased over the past two years.

Year-to-date, Priority 1 for 2022 is the highest it has been in six years.

Priority 1 incidents include assaults, crashes with injury, domestic incidents, overdoses, robberies, and homicides. Year over year, Priority 1 incidents comprise an increasingly large percentage of all incidents.

#### **Priority 1 Incidents**





# SELECTED VALCOUR INCIDENTS, YTD DATA (through 6/1)

	Assault - Agg	Assault - Simple	Burglary	Crash w Injury or Fatal	Disorderly Conduct	Domestic Assault	Domestic Disturb	Gunfire	Larceny	Mental Health Issue	Overdose	Robbery	Sexual Assault	Stolen Vehicle	Traffic
2017	15	73	79	42	61	36	199	0	238	349	35	6	24	22	1,695
2018	22	55	37	36	46	27	189	1	171	290	20	7	28	4	1,410
2019	17	59	29	30	57	31	164	3	184	330	22	10	28	21	930
2020	18	46	38	21	50	24	269	5	263	388	49	5	26	20	688
2021	21	47	30	34	32	13	193	5	309	358	41	5	23	25	410
2022	33	64	76	40	48	17	212	11	381	421	51	9	20	105	235

NOTE: All categories shown year-to-date, through June 01 of their respective year

NOTE: These data are derived from Valcour incidents. Incidents are initially categorized by dispatch according to the information provided by a caller; the category may be changed by the officer who responds to the scene and/or the detective who takes the case.



# **GUNFIRE INCIDENTS**

22BU002091	Att Agg Assault	2/12/2022 21:09	Riverside Ave	multiple rounds fired at residence
22BU004135	Attempt Murder	3/26/2022 01:59	Parking Garage	suspect shot 3 people
22BU005201	Reckless End	4/15/2022 02:55	City Hall Park	suspect shot into air in CHP
22BU005758	Reckless End	4/24/2022 05:36	Pine St & Maple St	ballistics; stolen U-Haul
22BU005761	Reckless End	4/24/2022 08:23	Pine St & King St	ballistics and firearm; stolen sedan
22BU006220	Reckless End	5/1/2022 03:11	N Willard St	large fight; rounds discharged
22BU007098	Reckless End	5/14/2022 15:18	North Ave at Institute Rd	discharged from vehicle into air
22BU007155	Agg Assault	5/15/2022 04:00	N Willard St	under investigation
22BU007273	Reckless End	5/16/2022 01:20	North Ave	reckless discharge; penetrated downstairs apt
22BU007722	Agg Assault	5/23/2022 04:14	City Hall Park	gunfight in CHP
22BU008119	Reckless End	5/28/2022 17:49	Baird Park	bullet in playground slide



A "gunfire incident" occurs when there is *probable cause* to believe a firearm was discharged within the City of Burlington and *reasonable suspicion* that it was discharged criminally. Gunfire incidents where a person is struck are called "shootings." There have been 11 gunfire incidents in the first five full months of 2022. Since 2012, there have been 52 such incidents; 37 of those have occurred since 2020.

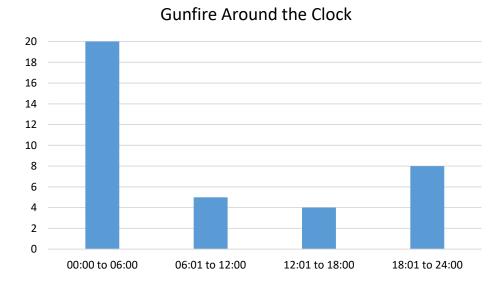




# **GUNFIRE BY CALENDAR AND TIME OF DAY, 2020-2022 YTD**

	S	М	Т	W	Th	F	S	S	М	Т	W	Th	F	S	S	М	Т	W	Th	F	S	S	М	Т	W	Th	F	S
JAN	20	)2	0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25
FEB	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
MAR	23	24	25	26	27	28	29	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21
APR	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18
MAY	19	20	21	22	23	24	25	26	27	28	29	30	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
JUN	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13
JUL	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	1	2	3	4	5	6	7	8	9	10	11
AUG	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8
SEP	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5
ОСТ	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	1	2	3
	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
NOV	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28
DEC	29	30	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26
	27	28	29	30	31																							

37
incidents from 2020 to 2022
YTD



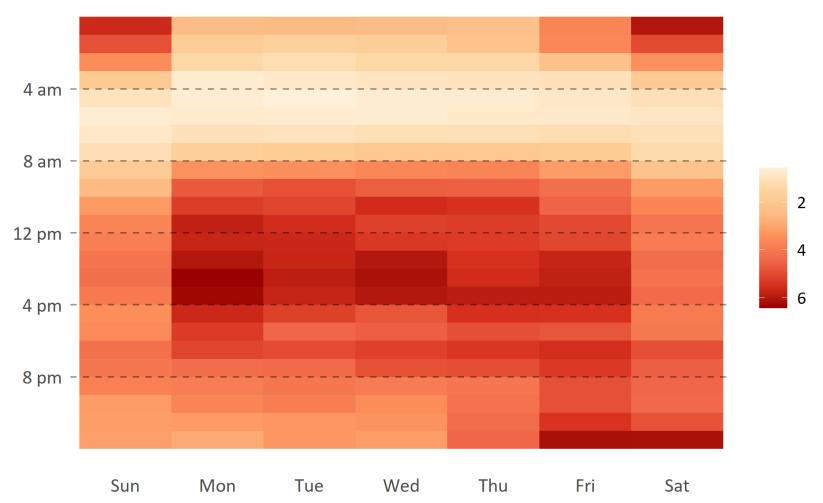
	S	M	Т	W	Th	F	S	S	M	Т	W	Th	F	S	S	М	T	W	Th	F	S	S	М	Т	W	Th	F	S
JAN	20	)2	2				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
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MAY	17	18	19	20	21	22	23	24	25	26	27	28	29	30	1	2	3	4	5	6	7	8	9	10	11	12	13	14
JUN	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11
JUL	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	1	2	3	4	5	6	7	8	9
AUG	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6
SEP	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3
	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	1
ОСТ	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29
NOV	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26
DEC	27	28	29	30	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
	25	26	27	28	29	30	31																					

June 01, 2022 – all data preliminary & subject to change



# **INCIDENT HEATMAP**

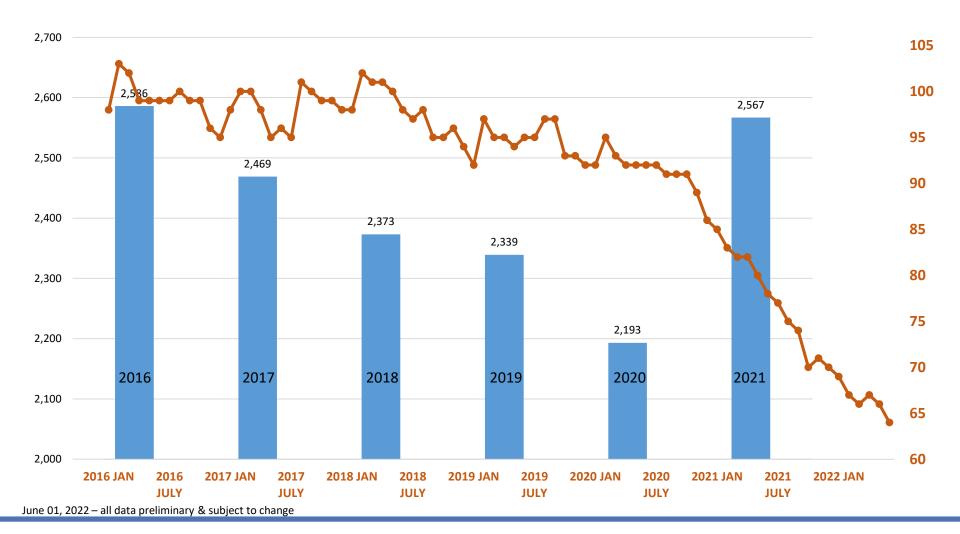
Average Number of Calls By Hour and Weekday 2016 - 2019



May 24, 2022 – all data preliminary & subject to change



### PRIORITY ONE INCIDENTS vs SWORN OFFICER HEADCOUNT



Since July 2020, when the BPD's authorized swornofficer staffing was reduced (by attrition) from 105 to 74 by City Council resolution, the agency's headcount has dropped. As of June 1, 2022, the current number is 64, but of those one officer is on accrued-time leave, three officers are on long-term military leave, three officers have long-term injuries, one officer is in field training, and one is at the Vermont Police Academy.

BPD has 55 effective officers.



# 64 TOTAL, 55 AVAILABLE

As of June 1, 2022, the BPD has 64 total sworn officers, of whom 55 are available to be deployed.

64

minus 9 on leave, injury, VPA, etc. = 55
minus 15 supervisors = 40
minus 9 detectives = 31
minus 6 airport officers = 25
minus 3 special assignments = 22
minus 1 on FTO = 21

21 officers on Patrol





# **BUILDING OTHER CAPACITY**

As part of the Public Safety Continuity Plan, we have hired:

six <u>Community Service Officers</u> (CSOs),

These joined the two we already had (although one of those has since resigned). We now have a total of seven employees in the role. If workload justifies it, we may potentially hire four more.



BPD currently has 7 CSOs and 3 CSLs



Also as part of the Public Safety Continuity Plan, we have hired:

three <u>Community Support Liaisons</u> (CSLs)

We are also hopeful of being able to bring aboard additional CSLs (the full-build of the Plan called for six of the positions, and possible co-deployment with officers). The Police Commission and Public Safety Committee have recommended authorizing two more.



#### **SUMMER PATROL STAFFING**

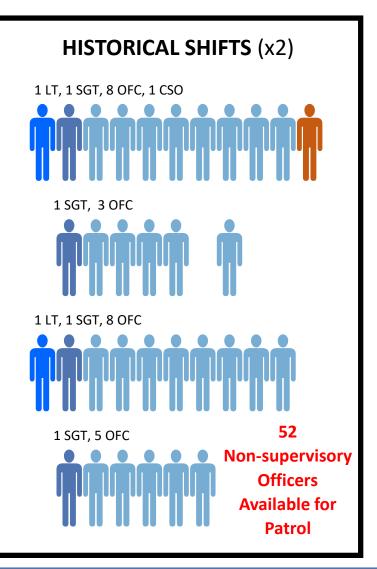
**DAYS** 

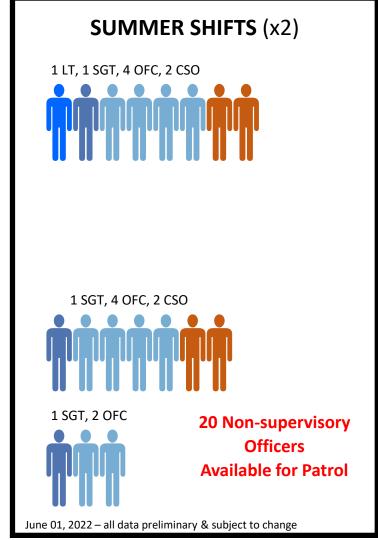
0730x1730

Swing Shift & Street Crime Team & SROs

**EVES** 1645x0245

MIDS 2215x0815





This chart shows a typical shift; six out of seven days per week, this is Burlington's patrol availability.

There are 50% fewer non-supervisory sworn officers available for Patrol than in years past.

Part of this is the loss of the Downtown-focused swing shift, which focused on Downtown, and the Street Crime Team, which focused on disorder and pattern crimes, and the SROs in the schools.

We have eight **CSO**s spread across the day and evening shifts into the early morning hours in order to address noise complaints and other disorder.

Although the three **CSL**s are not Patrol resources, they are available to assist with certain crisis calls and mentalhealth-related incidents.



### **HOW IT WAS** — COMMUNITY POLICING BY AREA

For more than two decades, the BPD employed a community policing model that assigned officers to **steady geographic areas**, so they could connect with Burlington's neighborhoods and residents.

The BPD divided the city into five areas:

A = The New North End  $\rightarrow$  one officer

B = The Old North End  $\rightarrow$  two officers

C =The Hill Section and University  $\rightarrow$  two officers

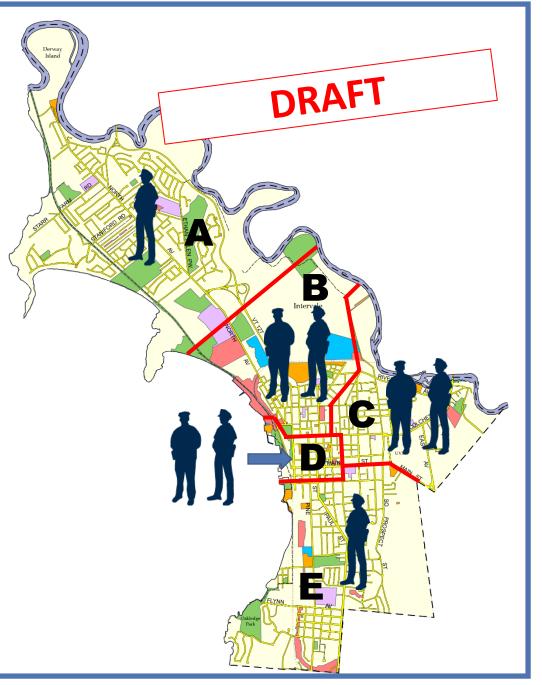
 $D = Downtown \rightarrow two officers$ 

 $E = The South End \rightarrow one officer$ 

This model required that eight officers be assigned to each daytime and evening patrol shift. (The midnight shift had five officers assigned.)

Each shift also had a sergeant and lieutenant assigned.

Additionally, each day shift had a CSO assigned.





# **CONCENTRATING RESOURCES**



The Valeriepieris circle is an Internet meme of an Asia-centered circular region that contains more than half of Earth's 7.9 billion-person population.

Burlington's Valeriepieris circle for police incidents centers on D Area and the Old North End. From 2017 to 2021, more than half of Burlington's incidents have occurred within this circle.

Since BPD's patrol resources are down by more than half, we need to use the remaining 50% effectively. We need to concentrate resources where data show they will have the greatest impact.

Smallest circle containing at least half of the incidents in 2017-2021





#### **HOW IT WILL BE**

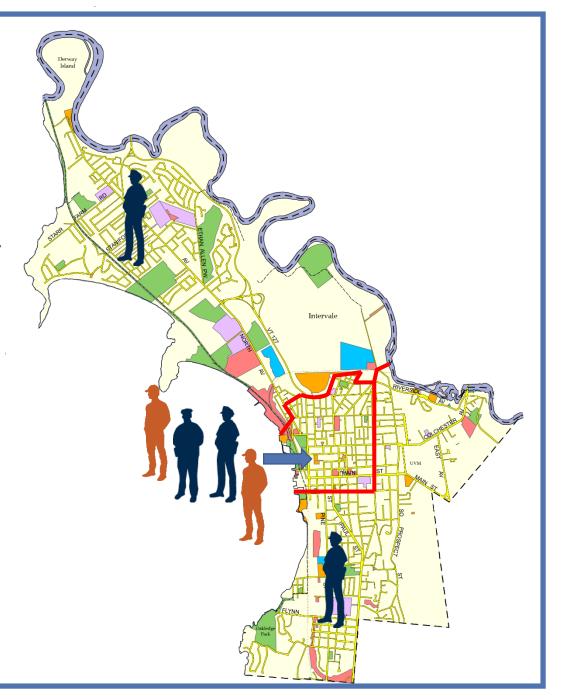
When we have four officers available, two officers and two CSOs will be assigned to a new **City Center Area**, or CCA. They will be able to respond outside the CCA when called, but not proactively.

Two officers will be assigned outside the CCA. One officer will be assigned as Rover North and one as Rover South.

On days when there are more than four officers available, the first additional officer will augment Rover South, and the next additional officer(s) will augment the CCA.

Responses outside the CCA will experience delays.

If there are fewer than four officers available on a given shift, we will continue to use the "cover north / cover south" assignments.





### THE CITY CENTER AREA

Building off the BPD's long history of communityoriented, area-based patrol, but acknowledging the reality of diminished resources, the City Center Area helps us do what we can with what we've got. CSOs and officers should focus include:

- the Marketplace
- City Hall Park
- the Public Library
- the two churches on Buell Street
- the Downtown Transit Center

Personnel in the CCA will also proactively address King Street, the Waterfront, Battery Park, North Street, the western Hill Section, and Roosevelt Park.

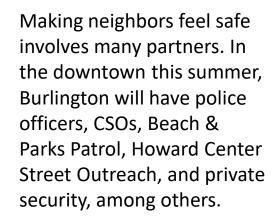




June 01, 2022 - all data preliminary & subject to change

# **MANY PARTNERS**

















### **TIERS OF RESPONSE**

Burlington is doing innovative things that most communities are not: some calls for service are being handled by our CSOs; and we've developed an in-house social-work capability in the form of the CSLs. For reference, the city's various in-the-field mental health response can be analogized to the Police Department's response types:

PATROL

Proactive police patrol is the key to public safety.

Officers answer calls for service from neighbors and also intervene in situations they observe. CSOs perform similar functions for a more limited range of incidents.

Detectives primarily take cases that are referred by Patrol because handling those cases requires more time or additional resources.

The Emergency Response Unit has special

equipment and training to tackle crisis

shooters, and high-risk warrants.

incidents like barricaded persons, active

The Howard Center's Street Outreach team also answers calls for service, but it does much of its work proactively, walking the Marketplace.

CSLs often work on cases referred by Patrol or Street Outreach, and do follow-up that requires more time and additional resources.

CRISIS RESPONSE

Bidders on the City's "Crisis Team" RFP from April, which seeks to build this capacity, are being evaluated. When

available, First Call also provides this

kind of response.

**ERU** 



### **BE A BURLINGTON COP!**

- City retirement with 5-year vesting
- Shift differential, weekend, and holiday pay
- <u>full medical benefits</u> and wellness incentives
- Retirement after 20 years of service at 50% salary
- Retirement after 25 years of service at 75% salary
- 15-step pay scale for non-supervisory employees
- Overtime can be received as cash or vacation accrual
- 10-hour workday, 4-days-on/3-days-off schedule
- Weekends off every other month
- Yearly education bonus
- Various specialty assignments such as narcotics, detectives, K9, youth officer, DVPO, ERU
- If applicant is a permanent resident / green-card holder, applicant can be a non-U.S. citizen



\$63,336 FIRST-YEAR SALARY

\$82,000 TOP PAY

